#### 2015 - 2016 York Chester Middle School Performance Grade Improvement Plan York Chester Middle School Contact Information 360526 York Chester Middle School School Code School Street Address 601 South Clay Street Phone Number 704-866-6297 City, State, Zip Code Gastonia, NC 28052 Fax Number 704-866-6319 Principal Email ajholbrook@gaston.k12.nc.us Principal Amy J. Holbrook

## York Chester Middle School: School Improvement Team Membership

From GS 115C-105.27: "The principal at each school, representatives of the assistant principals, instructional personnel, instructional support personnel, and teacher assistants assigned to the school building, and parents of children enrolled in the school shall constitute a school improvement team to develop a school improvement plan to improve student performance. Representatives of the assistant principals, instructional personnel, instructional support personnel, and teacher assistants shall be elected by their respective groups by secret ballot... Parents serving on school improvement teams shall reflect the racial and socioeconomic composition of the students enrolled in that school and shall not be members of the building-level staff. "

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Name	Email Address	Date Elected
Amy J. Holbrook	ajholbrook@gaston.k12.nc.us	6/1/2014
Deon Kennedy	dkkennedy@gaston.k12.nc.us	6/1/2014
Lisa Burke	Imburke@gaston.k12.nc.us	6/1/2013
Elizabeth Sim	desim@gaston.k12.nc.us	8/1/2013
Carole Reaves	clreaves@gaston.k12.nc.us	6/1/2014
Julian Wilson	jswilson@gaston.k12.nc.us	6/1/2014
Denise Gould	dsgould@gaston.k12.nc.us	6/1/2014
Tammy Hubbard	tahubbard@gaston.k12.nc.us	6/1/2014
Michelle Black	mablack@gaston.k12.nc.us	6/1/2014
	Amy J. Holbrook  Deon Kennedy  Lisa Burke  Elizabeth Sim  Carole Reaves  Julian Wilson  Denise Gould  Tammy Hubbard	Amy J. Holbrook  ajholbrook@gaston.k12.nc.us  Deon Kennedy  dkkennedy@gaston.k12.nc.us  Lisa Burke  lmburke@gaston.k12.nc.us  Elizabeth Sim  desim@gaston.k12.nc.us  Carole Reaves  clreaves@gaston.k12.nc.us  Julian Wilson  jswilson@gaston.k12.nc.us  Denise Gould  dsgould@gaston.k12.nc.us  Tammy Hubbard  tahubbard@gaston.k12.nc.us

2015 - 2016 York Chester	Middle School Improvement Plan	
Gaston Cou	nty School's Values	
Beliefs	Four C's	
Safety	Commitment	
Diversity	Community	
Innovation	Communication	
Collaboration	Choice	
Excellence		

#### Gaston County School's Vision and Mission Statement

Vision: The vision of Gaston County Schools is to inspire success and a lifetime of learning

Mission: Through outstanding employees and community partners, Gaston County Schools provides innovative educational opportunities for all students in a safe and nurturing learning environment

#### York Chester Middle School's Mission and Vision Statement

Vision: The purpose of York Chester Middle School is to provide an exceptional learning experience that develops P.R.I.D.E.

Cougar Pride is ... (P) - Prepared, (R) Respect, (I) Integrity, (D) Diversity, (E) Excellence"

Mission: The mission of York Chester Middle School is to provide a nurturing environment that challenges all students, values community support, and models respect for everyone."

### York Chester Middle School SMART GOALS

Based upon data analysis our focus will be upon the following outcomes:

# Proficiency 80%

- 1: Reduce the number of students non-proficient in reading by 10%.
- 2: Reduce the number of students non-proficient in math by 10%.
- 3: Reduce the number of students non-proficient in science by 10%.

### Growth 20%

- 1: Increase the number of students demonstrating growth in reading by 10%
- 2: Increase the number of students demonstrating growth in math by 10%
- 3: Increase the number of students demonstrating growth in science by 10%

# 2015 - 2016 York Chester Middle School Performance Grade Improvement Plan - Data Analysis

Total Students	359	American Indian	1	Male	183	Percent FRL	72 / CEP-Y	Gaston County	Statisti
rotal Students	333	Asian	2	Female	176	Percent LEP	6	Total Population	21
6th Grade	99	Hispanic	75	- Ciliaic	170	Percent AIG	3	Employment Rate	9
7th Grade	120	Black	172			Percent EC	15	Median HH Income	\$4
8th Grade	140	White	83			1 Groom Lo	10	Bachelor's Degree+	1
our Grade	140	Multi Racial	25					Badridioi d Bagrida	•
		Pacific Islander	1			Years of E	xnerience	Licensu	e.
		r domo folaridor	•			0-3 Years	30%	Fully Licensed	8
Number of Te	eachers	Student to Teac	her Ratio	Teacher Turn	over Rate	4-10 Years	13%	Advanced Degrees	2
30		12:1		21%		10+ Years	57%	National Board	
		.2					2.70	Certified	
Percent of Cla	sses Taught b	Highly Qualified To	eachers	100					
Attendance	Rate	Dropout R	ate	Retention	Rate	Short-Term S	Suspensions		
95.03		NA		0.5		2	8		
School Performa	nce Grade	SPG Performan	ce Score	Growth S	tatus	Growth	Index		
2014-2015	F	2014-2015	34	2014-2015	Not Met	2014-2015	-4.06		
2013-2014	F	2013-2014	33	2013-2014	Not Met	2013-2014	-3.35		
P	erformance C	omposite - GLP				EV/	AS Growth		
	2014-2015		2012-2013		Subject	2014-2015	2013-2014	2012-2013	
EOG	26.8	25.1	18.5		Reading Gr. 6		-1.7	-1.3	
Reading	27.4	26.3	19.5		Reading Gr. 7		0.9	-1.0	
Reading Gr. 6	31.9	30.8	19.4		Reading Gr. 8	- <b>1.9</b>	-1.4	-2.0	
Reading Gr. 7	23.5	29.8	21.8		Math Gr. 6	-1.7	-1.4	-1.2	
Reading Gr. 8	28	18	17.5		Math Gr. 7	-1.3	-2.2	-2.4	
Math	19.7	23.9	14.4		Math Gr. 8	-0.8	-0.8	0.8	
Math Gr. 6	18.1	30.8	19.4		Science Gr. 8	-1.5	-2.8	-3.0	
M-45 O . 7	24.2	27.6	12.1		Math I	-0.1	-1.5	0.7	
Math Gr. 7		-							
Math Gr. 7 Math Gr. 8	16	12.8	11.9						

N / a + la	70.2	68.4	64.0				
Math I	10.3	no.4	01.9				
.v.aa			•				

	Gaston County Schools Strategic Goals
Goal 1: Ever	y student will graduate prepared for post-secondary opportunities
Focus Area	1.1 Increase the graduation rate
	1.2 Increase students completing Career and Technical Education courses and opportunities
	1.3 Increase the number of students who graduate from high school with post-secondary credit
Goal 2: Ever	y member of our diverse student population has the opportunity for individualized instruction.
Focus Area	2.1 Increase the percentage of students reading on or above grade level by the end of the third grade
	2.2 Increase the strategies and tools available to ensure success of all students
	2.3 Increase opportunities for a wide variety of academic choices
Goal 3: Ever	y employee is capable and committed to the education of the whole child.
Focus Area	3.1 Attract and retain a high qualified workforce in all schools, including high-needs areas, through increased incentives.
	3.2 Provide employees increased access to quality, research-based professional development
	3.3 Survey students annually to determine the level of administrator-student relationships, teacher-student relationships, and overall school classroom climate
Goal 4: Ever	y school has up-to-date technology to support teaching and learning.
Focus Area	4.1 Ensure all schools have sufficient wireless coverage
	4.2 Increase the use of technology as a communication tool for all stakeholders
	4.3 Increase the number of teachers and students who effectively use digital learning tools
Goal 5:Every	student has the opportunity to learn in a safe school environment.
Focus Area	5.1 Increase facility safety features
	5.2 Increase anti-bullying efforts at every school
	5.3 Increase community resources to maximize student support systems

2015 - 2016 York Chester Middle School Performance Grade Improvement Plan						
Smart Goal # 1		80% portion of the Sch	ool Performance Grade			
Strategic Plan Goal:		Goal #1				
Strategic Plan Goal focus area:		1.2, 1.3, 2.1, 2.2				
Current Status Reading:		GLP Performance Composite is 27.4				
Reading Goal:		38.6				
Current Status Math:		GLP Performance Composite is 19.7				
Math Goal:		28.17				
Current Status Science:		GLP Performance Composite is 47.2				
Science Goal:		57.38				
Strategies(Action Steps)	Implementation Team	What Data will you collect	When will you monitor?			
Teachers will focus on increasing reading proficiency by developing cloze reading strategies to support EOG testing. Small group instruction during ELA classes will target specific skill mastery, including Reader's Workshop. Compass Learning will focus on student individual skill deficiencies in reading comprehension. Apex Tutorials and Achieve 3000 will be used for targeted support and strengthen skill mastery in reading comprehension. Specific reading strategies, such as RUNNERS, will be used to target comprehension skills as well. Before/ After school remediation will be offered two days a week for targeted students. Professional development: district training sessions with Compass Learning, Apex Tutorial and individual	Administration, ELA Instructional Facilitator and teachers	Data will be collected through lesson plans, learning walks and observations. This data will determine whether or not teachers are implementing literacy strategies/small group instruction. Test data including Benchmarks, CFAs, Achieve 3000, APEX Tutorial Reports, and Compass Learning Reports; STAR Reading growth school reports by student and grade level will document the effectiveness of the strategies.	Weekly/Monthly/Quarterly			
Teachers will focus on increasing math proficiency by developing math strategies to support EOG testing. Small group instruction during MATH classes will target specific skill mastery. CMP3, a problem-based math curriculum, will be used to give students wholistic and conceptual approach to math instruction. Math XL will be used for targeted students to help promote conceptual instruction, as well as target skill deficiencies. Compass Learning will be used to focus on individual mathematical skill deficiencies. Students will also receive specific instruction and use of calculators to promote skill development, confidence, and success. APEX Tutorial will be used to support and strengthen skill mastery. Before/ After school remediation will be offered at least two days a week for targeted students.	teachers	Data will be collected through lesson plans, learning walks and observations. This data will determine whether or not teachers are implementing strategies/small group instruction. Test data including Benchmarks, CFAs, APEX Tutorial Reports, and Compass Learning Reports; STAR Math growth school reports by student and grade level will document the effectiveness of the strategies.	Weekly/Monthly/Quarterly			
Teachers will focus on improving Science instruction/student performance by utilizing Science standards, unpacking documents in PLCs, creating quality Science common assessments via School Net, utilizing CK12 and	Administration, Math Instructional Facilitator, ELA Instructional Facilitator and teachers	Test data including Benchmarks, CFAs, APEX Tutorial Reports, and Compass Learning Reports, Achieve 3000; STAR Math/Reading growth school reports by student and grade level	Weekly/Monthly/Quarterly			

			1
Professional Development - Identify the	e professional development require	ed to successfully implement the stra	tegies listed above
Staff/group participants P	rofessional Learning/Activities	Trainer	Date Completed
All teachers		Instructional Facilitators (district/school)	
	tegration of literacy and close reading strategies to all subject areas; district training sessions with		
Co	ompass Learning, Apex Tutorial and individual		
SK Ac	kill development. School-based training with chieve 3000 and PLCs.		ongoing - 6/6/16
	tegration of Math strategies into all subject		
Le	reas; district training sessions with Compass earning, Apex Tutorial and individual skill		
de   30	evelopment. School-based training with Achieve 000 and PLCs.		
All teachers		Instructional Facilitators (district/school)	ongoing - 6/6/16
	tegration science strategies into all subject reas; district training sessions with Compass		
Le	earning, Apex Tutorial and individual skill		
Le	evelopment. School-based training with earnED, Achieve 3000 and PLCs.		
All teachers		Instructional Facilitators (district/school)	ongoing - 6/6/16
Budget - Identify the funding neccesary	y to implent the goal if applicable		
Budget Amount		Budget Source	
5,000		Title 1 / 069 Funds	

Smart Goal # 1	80% portion of the School Performance Grade
Total Number of Staff Members:	
Number of Staff Members Approving Plan:	% of Staff Members Approving Plan:
District Level Approval of School Performance	e Grade Improvement Plan
Superintendent Signature/Date/Comments:	
Assistant Superintendent for Elementary and Second	ondary School Signature/Date/Comments:
Assistant Superintendent for Administration Signa	ature/Date /Comments:
Assistant Superintendent for Curriculum & Instruc	tion Signature/Date/Comments:
Executive Director Comments Signature/Date/Con	iments:
Monitoring Date 1: January 2016	
What did the data tell you? List your data and	d be specific.
Did the strategie(s) lead you toward your goal	? How do you know?
Are the strategies being faithfully implemente	d? How do you know? What will you do if they're not?
Do the strategies need to be changed? If so,	describe your process.

Assistant Superintendent for Elementary and Secondary School Signature/Date/Comments:
Assistant Superintendent for Administration Signature/Date /Comments:
Assistant Superintendent for Curriculum & Instruction Signature/Date/Comments:
Executive Director Comments Signature/Date/Comments:
Monitoring Date # 2: July 2016
What did the data tell you? List your data and be specific.
Did the strategie(s) lead you toward your goal? How do you know?
Are the strategies being faithfully implemented? How do you know? What will you do if they're not?
Do the strategies need to be changed? If so, describe your process.
Assistant Superintendent for Elementary and Secondary School Signature/Date/Comments:
Assistant Superintendent for Administration Signature/Date /Comments:

Assistant Superintendent for Curriculum & Instruction Signature/Date/Comments:					
Executive Director Comments Signature/Date/Comments:					

Smart Goal # 1	80% portion of the School Performance Grade
November 2015	
Executive Director Comments Signature/Date/Comments:	
December 2015	
Executive Director Comments Signature/Date/Comments:	
February 2016	
Executive Director Comments Signature/Date/Comments:	
March 2016	
Executive Director Comments Signature/Date/Comments:	
April 2016	
Executive Director Comments Signature/Date/Comments:	
May 2016	
Executive Director Comments Signature/Date/Comments:	

2015 - 20	16 York Chester Middle Schoo	ol Performance Grade Improve	ment Plan
Smart Goal # 2		20% Portion of the Sch	ool Performance Grade
Current Growth Status Overall:		growth index of -4.06	
Overall Growth Status:		Exceed	
<b>Current Growth Status Reading:</b>		EVAAS Growth for 6th gr., -2.7; 7th gr., -3.0; 8th gr	., -1.9
Reading Growth Goal:		Exceed	
Current Growth Status Math:		EVAAS Growth for 6th gr., -1.7; 7th gr., -1.3; 8th gr	., -0.8
Math Growth Goal:		Exceed	
<b>Current Growth Status Science:</b>		EVAAS Growth for 8th gr., -1.5	
Science Growth Goal:		Exceed	
Strategies(Action Steps)	Implementation Team	What Data will you collect	When will you monitor?
Teachers will focus on increasing reading growth by developing cloze reading strategies to support EOG testing. Small group instruction during ELA classes will target specific skill mastery, including Reader's Workshop. Compass Learning will focus on student individual skill deficiencies in reading comprehension. Apex Tutorials and Achieve 3000 will be used for targeted support and strengthen skill mastery in reading comprehension. Specific reading strategies, such as RUNNERS, will be used to target comprehension skills as well. Before/ After school remediation will be offered two days a week for targeted students. Professional development: district training sessions with Compass Learning, Apex Tutorial		Data will be collected through lesson plans, learning walks and observations. This data will determine whether or not teachers are implementing literacy strategies/small group instruction. Test data including Benchmarks, CFAs, Achieve 3000, APEX Tutorial Reports, and Compass Learning Reports; STAR Reading growth school reports by student and grade level will document the effectiveness of the strategies.	Weekly/Monthly/Quarterly
Teachers will focus on increasing math growth by developing math strategies to support EOG testing. Small group instruction during MATH classes will target specific skill mastery. CMP3, a problem-based math curriculum, will be used to give students wholistic and conceptual approach to math instruction. Math XL will be used for targeted students to help promote conceptual instruction, as well as target skill deficiencies. Compass Learning will be used to focus on individual mathematical skill deficiencies. Students will also receive specific instruction and use of calculators to promote skill development, confidence, and success. APEX Tutorial will be used to support and strengthen skill mastery. Before/ After school remediation will be offered at least two days a week for targeted students.		Data will be collected through lesson plans, learning walks and observations. This data will determine whether or not teachers are implementing literacy strategies/small group instruction. Test data including Benchmarks, CFAs, APEX Tutorial Reports, and Compass Learning Reports; STAR Math growth school reports by student and grade level will document the effectiveness of the strategies.	Weekly/Monthly/Quarterly
Data Tracking - Each student will have a personal data notebook to track their own personal growth	Administration, Instructional Facilitator, Math Instructional Facilitator and teachers	Test data including Benchmarks, CFAs, APEX Tutorial Reports, and Compass Learning Reports,	Weekly/Monthly/Quarterly

Professional Development - Identify the professional development required to successfully implement the strategies listed above  Staff/group participants  Professional Learning/Activities Integration of Math strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with Achieve 3000 and PLCs.  Integration of science strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with LearnED, Achieve 3000 and PLCs.  Instructional Facilitators (district/school) Instructional Facilitators (district/school)  and individual skill development. School-based training with LearnED, Achieve 3000 and PLCs.  Budget - Identify the funding neccesary to implent the goal  Budget Amount  Budget Source					
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Staff/group participants  Professional Learning/Activities Integration of Math strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with Achieve 3000 and PLCs.  Integration of science strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with LearnED, Achieve 3000 and PLCs.  Instructional Facilitators (district/school)  Instructional Facilitators (district/school)  Instructional Facilitators (district/school)  Instructional Facilitators (district/school)  Budget - Identify the funding neccessary to implent the goal  Budget Amount  Budget Source	professional development on student engagement such as accountability partner talk, and choral, written and verbal response.	Tammy Mims	1. Leacher attendance at training; lesson plans; classroom walk through data; CFA data.	1. Once trained, monitoring will occur weekly	
Integration of Math strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with Achieve 3000 and PLCs.  Integration of science strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training sessions with Compass. Learning, Apex, and individual skill development. School-based training with LearnED, Achieve  All teachers  Budget - Identify the funding neccessary to implent the goal  Budget Amount  Instructional Facilitators (district/school)  ongoing - 6/6/16  Instructional Facilitators (district/school)  appear - 6/6/16  Budget Source	Professional Development - Identify	the professional development require	ed to successfully implement the stra	tegies listed above	
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Integration of science strategies into all subject areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with LearnED, Achieve 3000 and PLCs.  All teachers  Budget - Identify the funding neccesary to implent the goal  Budget Amount  Instructional Facilitators (district/school)  ongoing - 6/6/16  Budget Source		areas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with Achieve 3000 and	Instructional Facilitators (district/school)		
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Budget - Identify the funding neccesary to implent the goal  Budget Amount  Budget Source		lareas; district training sessions with Compass Learning, Apex, and individual skill development. School-based training with LearnED, Achieve	Instructional Facilitators (district/school)		
Budget Amount Budget Source	All teachers			ongoing - 6/6/16	
	Budget - Identify the funding neccesary to implent the goal				
5 000 00	Budget Amount		Budget Source		
5 000 00					
5,000.00 Title 17,003 Fullus	5,000.00		Title 1 / 069 Funds		

Smart Goal # 2	20% Portion of the School Performance Grade			
Total Number of Staff Members:				
Number of Staff Members Approving Plan:	% of Staff Members Approving Plan:			
District Level Approval of School Performance Grade Improvement Plan				
Superintendent Signature/Date/Comments:				
Assistant Superintendent for Elementary and Secondary School Signature/Date/Comments:				
Assistant Superintendent for Administration Signature/Date /Comments:				
Assistant Superintendent for Curriculum & Instruction Signature/Date/Comments:				
Executive Director Comments Signature/Date/Comments:				
Monitoring Date 1: January 2016				
What did the data tell you? List your data and be specific.				
Did the strategie(s) lead you toward your goal? How do you know?				
Are the strategies being faithfully implemented	? How do you know? What will you do if they're not?			
Do the strategies need to be changed? If so, de	scribe your process.			

Assistant Superintendent for Elementary and Secondary School Signature/Date/Comments:		
Assistant Superintendent for Administration Signature/Date /Comments:		
Assistant Superintendent for Curriculum & Instruction Signature/Date/Comments:		
Executive Director Comments Signature/Date/Comments:		
Monitoring Date 2: July 2016		
What did the data tell you? List your data and be specific.		
Did the strategie(s) lead you toward your goal? How do you know?		
Are the strategies being faithfully implemented? How do you know? What will you do if they're not?		
Do the strategies need to be changed? If so, describe your process.		
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Assistant Superintendent for Administration Signature/Date /Comments:		

Assistant Superintendent for Curriculum & Instruction Signature/Date/Comments:		
Executive Director Comments Signature/Date/Comments:		

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Smart Goal # 2	20% Portion of the School Performance Grade
November 2015	
Executive Director Comments Signature/Date/Comments:	
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Executive Director Comments Signature/Date/Comments:	