Table 1. General Info: % of Grade Proficient Students by Race, Economic Status, English Language Learners (ELL), Disabilities | Suspensions | Academic Score & Gr

Entity	<u>Total</u>	<u>White</u>	<u>Black</u>	<u>Hispanic</u>	Eco. Disadva	ELL	Suspensions/	<u>Grade</u>	<u>Growth</u>
State	58.8	71.1	40.2	48.1	44.3	22.4	7.61		
Mecklenburg	60.7	84.7	46.4	49.9	44.8	26.2	5.72		
Charlotte Choice Charter (K-8)	26.9	N/A	26.4	27.8	27.6	10	9.23	F,F,F	M,M,N
Highland Mill Montessori (K-6 Magnet)	81.2	95.00%	79.9	40.9	72.3	N/A	0.88	B,A,B	M,E,M
Highland Renaissance Academy (K-5)	38.8	83.3	35.8	41.1	39.3	17.5	10.48	D,D,C	N,N,M
Druid Hills (K-8)	35.1	N/A	32.1	53	33.3	31.3	57.12	D,D,F	M,M,N
Walter G Byers (K-8)	28.1	N/A	27.4	18.2	26.9	6.3	55.25	F,F,F	M,M,N
Shamrock Gardens Elementary (K-5)	62.8	84.6	53.4	54.4	48.7	28.3	8.78	C,C,C	M,M,M
Briarwood Elementary (K-5)	42.8	47.1	43.9	42	42.5	24.6	2.59	D,D,D	M,E,M
KIPP Charlotte (K-8)	45.4	N/A	44.3	46.4	45.4	44.6	75.34 to 11.49	D,C,C	E,M,E
Torchlight (K-8)	57.9	N/A	56.8	59.1	58.1	42.9	0	С	

Table 2. Public School Attendance by Race and % Economically Disadvantaged

School	Students	White	Black	Hispanic	White	Black	Hispanic	Eco Dis	Eco Dis
Charlotte Choice Charter	206	2	156	40	0.97%	75.73%	19.42%	81.4	81.4
Highland Mill Montessori	231	71	115	23	30.74%	49.78%	9.96%	24.6	24.6
Highland Renaissance Academy	500	18	267	195	3.60%	53.40%	39.00%	67%	67%
Druid Hills	565	0	496	41	0.00%	87.79%	7.26%	88%	88%
Walter G Byers	445	6	395	25	1.35%	88.76%	5.62%	85.9	85.9
Shamrock Gardens Elementary	488	142	205	121	29.10%	42.01%	24.80%	52.40%	52.40%
Briarwood Elementary	721	17	318	344	2.36%	44.11%	47.71%	69.50%	69.50%
KIPP Charlotte	723	4	639	61	0.55%	88.38%	8.44%	>95%	>95%
School Totals	3879	260	2591	850	6.70%	66.80%	21.91%		
Charlotte-Mecklenburg County Schools	147,157	42,096	57,407	33,878	28.61%	39.01%	23.02%		

Core Knowledge at a Glance

	Preschool	Kindergarten	First Grade	Second Grade	Third Grade
Language Arts/English	Oral Language Nursery Rhymes, Poems, Finger-Plays, and Songs III. Storybook Reading and Storytelling IV. Emerging Literacy Skills	I. Listening and Speaking II. Reading III. Writing IV. Language Conventions V. Poetry VI. Fiction VII. Sayings and Phrases	I. Listening and Speaking II. Reading III. Writing IV. Language Conventions V. Poetry VI. Fiction VII. Sayings and Phrases	I. Listening and Speaking II. Reading III. Writing IV. Language Conventions V. Poetry VI. Fiction VII. Sayings and Phrases	Reading and Writing Poetry Fiction Sayings and Phrases
History and Geography	Time: I. Vocabulary II. Measures of Time III. Passage of Time (Past, Present, Future) Space: I. Vocabulary II. Actual and Representational Space III. Simple Maps IV. Basic Geographic Concepts	World: I. Geography: Spatial Sense II. Overview of the Seven Continents American I. Geography II. Native American Peoples, Past and Present III. Early Exploration and Settlement IV. Presidents, Past and Present V. Symbols and Figures	World: I. Geography II. Early World Civilizations III. Modern Civilization and Culture: Mexico American I. Early People and Civilizations II. Early Exploration and Settlement III. From Colonies to Independence: The American Revolution IV. Early Exploration of American West V. Symbols and Figures	World: I. Geography II. Early Asian Civilizations III. Modern Japanese Civilization IV. The Ancient Greek Civilization American I. American Government: The Constitution II. The War of 1812 III. Westward Expansion IV. The Civil War V. Immigration and Citizenship VI. Fighting for a Cause VII. Geography of the Americas VIII. Symbols and Figures	World: I. World Geography II. The Ancient Roman Civilization III. The Vikings American I. The Earliest Americans II. Early Exploration of North America III. The Thirteen Colonies: Life and Times Before the Revolution
Visual Arts	Attention to visual detail Creating Art Looking and Talking about Art	I. Elements of Art II. Sculpture III. Looking at and Talking About Art	I. Art from Long Ago II. Elements of Art III. Kinds of Pictures: Portrait and Still Life	I. Elements of Art II. Sculpture III. Kinds of Pictures: Landscapes IV. Abstract Art V. Architecture	Elements of Art American Indian Art Art of Ancient Rome and Byzantine Civilization
Music	I. Attention to Differences in Sound II. Imitate and Produce Sounds III. Listen and Sing IV. Listen and Move	I. Elements of Music II. Listening and Understanding III. Songs	Elements of Music Listening and Understanding (Composers; Orchestra; Opera; Ballet; Jazz) III. Songs	Elements of Music II. Listening and Understanding (Orchestra; Keyboards; Composers) III. Songs	Elements of Music Listening and Understanding (Orchestra; Composers) III. Songs
Mathematics	I. Patterns and Classification II. Geometry III. Measurement IV. Numbers and Number Sense V. Addition and Subtraction with Concrete Objects VI. Money	I. Patterns and Classification II. Numbers and Number Sense III. Money IV. Computation V. Measurement VI. Geometry IV. Geometry	I. Patterns and Classification II. Numbers and Number Sense III. Money IV. Computation V. Measurement VI. Geometry	I. Numbers and Number Sense II. Fractions III. Money IV. Computation V. Measurement VI. Geometry	Numbers and Number Sense II. Fractions and Decimals III. Money IV. Computation V. Measurement VI. Geometry
Science	I. Human Characteristics, Needs and Development II. Animal Characteristics, Needs and Development III. Plant Characteristics, Needs and Growth IV. Physical Elements (Water, Air, Light) V. Introduction to Magnetism VI. Seasons and Weather VII. Taking Care of the Earth VIII. Tools	I. Plants and Plant Growth II. Animals and Their Needs III. Human Body (Five Senses) IV. Introduction to Magnetism V. Seasons and Weather VI. Taking Care of the Earth VII. Science Biographies	I. Living Things and Their Environments II. Human Body (Body Systems) III. Matter IV. Properties of Matter: Measurement V. Introduction to Electricity VI. Astronomy VII. The Earth VIII. Science Biographies	I. Cycles in Nature (Seasonal Cycles; Life Cycles; Water Cycle) II. Insects III. Human Body (Cells; Digestive and Excretory Systems) IV. Magnetism V. Simple Machines VI. Science Biographies	I. Introduction to Classification of Animals II. Human Body (Muscular, Skeletal, and Nervous Systems; Vision and Hearing) III. Light and Optics IV. Sound V. Ecology VI. Astronomy VII. Science Biographies

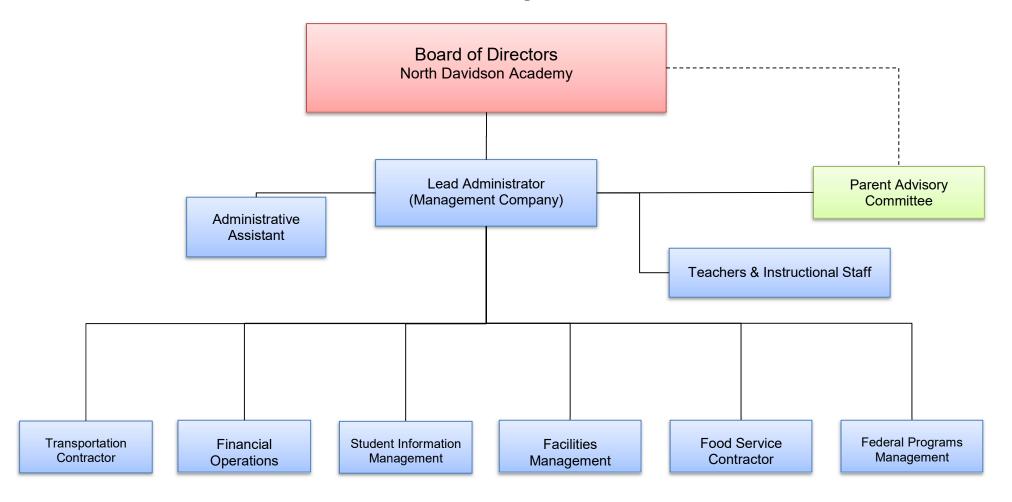
	Fourth Grade	Fifth Grade	Sixth Grade	Seventh Grade	Eighth Grade
Language Arts/English	I. Writing, Grammar, and Usage II. Poetry III. Fiction IV. Speeches V. Sayings and Phrases	Writing, Grammar, and Usage Poetry Fiction and Drama Speeches Sayings and Phrases	Writing, Grammar, and Usage Poetry Fiction and Drama Sayings and Phrases	Writing, Grammar, and Usage II. Poetry III. Fiction, Nonfiction, and Drama IV. Foreign Phrases Commonly Used in English	Writing, Grammar, and Usage Poetry Fiction, Nonfiction, and Drama V. Foreign Phrases Commonly Used in English
History and Geography	World: I. World Geography (Spatial Sense; Mountains) II. Europe in Middle Ages III. The Spread of Islam and the "Holy Wars" IV. Early and Medieval African Kingdoms V. China: Dynasties and Conquerors American I. The American Revolution II. Making a Constitutional Government III. Early Presidents and Politics IV. Reformers V. Symbols and Figures	World: I. World Geography (Spatial Sense; Lakes) II. Early American Civilizations III. European Exploration, Trade, and the Clash of Cultures IV. The Renaissance and the Reformation V. England from the Golden Age to the Glorious Revolution VI. Russia: Early Growth and Expansion VII. Feudal Japan American I. Westward Expansion II. The Civil War: Causes, Conflicts, Consequences III. Native Americans: Cultures and Conflicts IV. U.S. Geography	World: I. World Geography (Spatial Sense; Deserts) II. Lasting Ideas from Ancient Civilizations III. The Enlightenment IV. The French Revolution V. Romanticism VI. Industrialism, Capitalism, and Socialism VII. Latin American Independence Movements American I. Immigration, Industrialization, and Urbanization II. Reform	I. America Becomes a World Power II. World War I: "The Great War," 1914–1918 III. Russian Revolution IV. America from the Twenties to the New Deal V. World War II VI. Geography of United States	I. The Decline of European Colonialism II. The Cold War III. The Civil Rights Movement IV. The Vietnam War and the Rise of Social Activism V. The Middle East and Oil Politics VI. The End of the Cold War: The Expansion of Democracy and Continuing Challenges VII. Civics: The Constitution—Principles and Structure of American Democracy VIII. Geography of Canada and Mexico
Visual Arts	I. Art of the Middle Ages in Europe II. Islamic Art and Architecture III. Art of Africa IV. Art of China V. Art of a New Nation: The United States	I. Art of the Renaissance II. American Art: Nineteenth- Century United States III. Art of Japan	I. Art History: Periods and Schools (Classical; Gothic; Renaissance; Baroque; Rococo; Neoclassical; Romantic; Realistic)	I. Art History: Period and Schools (Impressionism; Post-Impressionism; Expressionism and Abstraction; Modern American Painting)	Art History: Periods and Schools (Painting Since World War II; Photography; 20th-Century Sculpture) Architecture Since the Industrial Revolution
Music	I. Elements of Music II. Listening and Understanding (Orchestra; Vocal Ranges; Composers) III. Songs	Elements of Music Listening and Understanding (Composers; Connections) American Musical Traditions (Spirituals) Songs	Elements of Music Classical Music: From Baroque to Romantic (Bach, Handel, Haydn, Mozart, Beethoven, Schubert, Chopin, Schumann)	Elements of Music Classical Music: Romantics and Nationalists (Brahms, Berlioz, Liszt, Wagner, Dvorak, Grieg, Tchaikovsky) American Musical Traditions (Blues and Jazz)	Elements of Music Non-Western Music Classical Music: Nationalists and Moderns V. Vocal Music (Opera; American Musical Theater)
Mathematics	I. Numbers and Number Sense II. Fractions and Decimals III. Money IV. Computation V. Measurement VI. Geometry	I. Numbers and Number Sense II. Ratio and Percent III. Fractions and Decimals IV. Computation V. Measurement VI. Geometry VII. Probability and Statistics VIII. Pre-Algebra	I. Numbers and Number Sense II. Ratio, Percent, and Proportion III. Computation IV. Measurement V. Geometry VI. Probability and Statistics VII. Pre-Algebra	Pre-Algebra (Properties of the Real Numbers; Polynomial Arithmetic; Equivalent Equations and Inequalities; Integer Exponents) Geometry (Three-Dimensional Objects; Angle Pairs; Triangles; Measurement) III. Probability and Statistics	Algebra (Properties of the Real Numbers; Relations, Functions, and Graphs; Linear Equations and Functions; Arithmetic of Rational Expression; Quadratic Equations and Functions) Geometry (Analytic Geometry; Introduction to Trigonometry; Triangles and proofs)
Science	I. Human Body (Circulatory and Respiratory Systems) II. Chemistry: Basic Terms and Concepts III. Electricity IV. Geology: The Earth and Its Changes V. Meteorology VI. Science Biographies	I. Classifying Living Things II. Cells: Structures and Processes III. Plant Structures and Processes IV. Life Cycles and Reproduction V. Human Body (Endocrine and Reproductive Systems) VI. Chemistry: Matter and Change VII. Science Biographies	Plate Tectonics Coeans Astronomy: Gravity, Stars, and Galaxies V. Energy, Heat, and Energy Transfer The Human Body: Lymphatic and Immune Systems Science Biographies	I. Atomic Structure II. Chemical Bonds and Reactions III. Cell Division and Genetics IV. History of the Earth and Life Forms V. Evolution VI. Science Biographies	I. Physics II. Electricity and Magnetism III. Electromagnetic Radiation and Light IV. Sound Waves V. Chemistry of Food and Respiration VI. Science Biographies

NORTH DAVIDSON ACADEMY

2019-2020 ACADEMIC CALENDAR

		(Draft)												(School	Hours 8	:00 a.m.	to 3:30	p.m)		
		AU	GUST 2	2019				DE	СЕМВ	ER	2019					AP	RIL	2020		
S	M	Т	W	Т	F	S	S	M	Т	W	Т	F	S	S	M	T	W	Т	F	S
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11	12	13	14	15	16	17	15	16	17	18	19	20	21	12	13	14	15	1	17	18
18	19	20	21	22	23	24	22	23	24	25	26	27	28	19	20	21	22	23	24	25
25	26	27	28	29	30	31	29	30	31					26	27	28	29	30		
				R 2019					JANU		2020						AY	2020		
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6 13 20	7 14 21	T 1 8 15 22	W 2 9 16 23	T 3 10 17 24	4 11 18	5 12 19	2 9 16	M 3 10 17	T 4 11 18	W 5 12 19	6 13 20	7 14 21	1 8 15 22	1 8 15 22	9 16 23	T 3 10 17	W 4 11 18	T 5 12 19	6 13 20	7 14 21
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6 13 20 27	7 14 21 28	T 1 8 15 22 29	W 2 9 16 23 30	T 3 10 17 24 31	4 11 18 25	5 12 19 26	2 9 16 23	M 3 10 17 24	T 4 11 18 25	5 12 19 26	T 6 13 20 27 2020 T	7 14 21 28	1 8 15 22 29	1 8 15 22	9 16 23 30 First a	T 3 10 17 24 and La	W 4 11 18 25 st Day	T 5 12 19 26	6 13 20 27	7 14 21 28
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North Davidson Organization Chart



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Addul Ali

Entrepreneur, Community Organizer, Business/Political Consultant Candidate for Kannapolis City Council 2012 Carolina Ave. Kannapolis , NC 28081 (704) 750-5057 mrali357@gmail.com

Cornerstone Unlimited, - Co-founder, Senior Partner

January 2006 - PRESENT

Formerly Ensight Media & Consulting Group, Cornerstone is a business consulting firm with a track record of helping firms develop optimize, and implement strategic plans for growth. Clients include Blackline Global, Allstate Insurance, Charter Communications, Boost Mobile, Ingersol Rand, Def Jam, Sony and a host of others.

City of Kannapolis Community Development Commission, Kannapolis NC — current member, Past Chair

2013-present

Appointed by Kannapolis City Council in 2013 reappointed in 2016. Elected as board chair in 2015 and 2016. This board reviews and approves the Consolidated annual performance evaluation and review as well as the City community developmental program including distribution of Community Development block grant funding.

National League of Concerned Citizens ,N.C.,S.C., N.Y.,P.A., - Executive Director

2014- present

Responsible for overseeing the administration, programs and strategic plan of the organization. Other key duties include fundraising, marketing, and community outreach.

EDUCATION

Central Islip Alternative High School , — High School Diploma

Community Service

St John's Lodge #204 AF & AM Kannapolis NC - Worshipful Master 2011-2016 Daughters of Excellence Chapter #31 - Worthy Patron King David Grand Lodge- Past Grand Lecturer, Past Grand Senior Warden Prosperity Unlimited Inc. - Board of Directors 2014-2016 Positive Youth Transformation Inc. - Board of Directors 2012 - 2015

Appendix F:

Charter School Board Member Information Form

Note: To be completed individually by each proposed founding charter school board member. All forms must be signed by hand.

Serving on a public charter school board is a position of public trust and as a board member of a North Carolina public charter school; you are responsible for ensuring the quality of the school's entire program, competent stewardship of public funds, and the school's fulfillment of its public obligations and all terms of its charter.

As part of the application for a new charter school, the State Board of Education requests that each prospective board member respond individually to this questionnaire. Where narrative responses are required, brief responses are sufficient.

The purpose of this questionnaire is twofold: 1) to give application reviewers a clearer introduction to the applicant team behind each school proposal in advance of the applicant interview, in order to be better prepared for the interview; and 2) to encourage board members to reflect individually as well as collectively on their common mission, purposes, and obligations at the earliest stage of school development.

Background

1. Name of charter school on whose Board of Directors you intend to serve:

North Davidson Academy

2. Full name: Brenda Sutton

Home Address: 3844 Brookchase Lane-Charlotte NC-28205

Business Name and Address: N/A Telephone No.: 704 804 4988

E-mail address: bsutton04@yahoo.com

- 3. Brief educational and employment history. I'm a graduate of University of Phoenix with a bachelor's degree in Criminal Justice. I'm currently a Senior Project Manager for CLA (CliftonLarsonAllen). I mitigate risk as it pertains to compliance issues/ concerns with top four banking institutions.
- Have you previously served on a board of a school district, another charter school, a non-public school or any not-for-profit corporation? No
- 5. How were you recruited to join this Board of Directors? Why do you wish to serve on the board of the proposed charter school? I was approached to become the recording Secretary by a current board member Donna Wells, who sits as the Treasurer on the board. I wish to serve on the board because I want to build a healthy educational community and make North Davidson Academy a success. I'm also a huge advocate for good quality education for all children.
- 6. What is your understanding of the appropriate role of a public charter school board member? To ensure a quality education is being provided for the North Davidson Academy students. Also, to ensure the success of the schools mission statement and provide oversight and to keep and earn the public trust.

- 7. Describe any previous experience you have that is relevant to serving on the charter school's board (e.g., other board service). If you have not had previous experience of this nature, explain why you have the capability to be an effective board member. I have not previously served on another board. However, I do believe and will promise to always keep the children first.
- 8. Describe the specific knowledge and experience that you would bring to the board. I will commit to the total success of this chartered school. My life experiences have taught me to instill a great work ethic in our youth and create good productive leaders in our community and society.

School Mission and Program

- What is your understanding of the school's mission and guiding beliefs? My understanding of the mission
 for the school is providing a quality education to all students of North Davidson Academy. The mission
 would also include creating lifelong members and productive individuals of society.
- What is your understanding of the school's proposed educational program? It is my understanding that the proposed educational program for the academy is NWEA-MAP Assessments, formative assessments along with and exit tickets.
- 3. What do you believe to be the characteristics of a successful school? I believe characteristics should include integrity, strive to work in the best interest of the children and not 'one self'. More importantly, it should be a safe and healthy collaborative learning environment.
- 4. How will you know that the school is succeeding (or not) in its mission? The board meets on a regular basis in an open forum. If the school is not succeeding, the voting members will be aware and would disseminate that information accordingly. I would also know either way through attendance and growth.

Governance

- Describe the role that the board will play in the school's operation. To provide roving supervision and
 oversight of the schools budgetary obligations. The role will also include decision making and the
 oversight of fiduciary and management.
- How will you know if the school is successful at the end of the first year of operation? I would know through attendance and growth.
- How will you know at the end of five years of the schools is successful? I would know through attendance and growth over the current and previous years.
- 4. What specific steps do you think the charter school board will need to take to ensure that the school is successful? To remain in compliance with all rules and regulations as it pertains to charter schools. Additionally, be responsive/supportive to the children and parents of the school.

5. How would you handle a situation in which you believe one or more members of the school's board were acting unethically or not in the best interests of the school? Personally, I would follow proper protocol call along with approaching the individual (s), and let them know I plan address the board accordingly.

*Please include the following with your Information Form

- · a one page resume
- · a national criminal background check

*If you responded within the application that disciplinary action has been taken against any past or present professional licenses, provide a detailed response below outlining the disciplinary action taken and the license validity.

Certification I,	Brenda G Sutton	, certify to the best of my knowledge and
ability that the member for	information I am providing to the North C North Davidson Academy	arolina State Board of Education as a prospective board Charter School is true and correct in every
respect.	North Davidson Academy	Charter School is true and correct in every
Brenda G	Sutton QQ	09/24/2018
Signatu	ire MC	Date

BRENDA SUTTON

704-804-4988 (Cell) bsutton04@yahoo.com

Objective

To obtain a responsible and challenging position with a World-class, Customer-centric organization. I am a professional with owe 11 years of Barking /Compliance experience. In-depth knowledge in Bank Secrecy Act (BSA) and Aris Money Laundering (AMI), nuks and regulation. An effective manager of people, while fostering a cohesive working environment

Work History

Agex Solutions, Charlotte, NC

October 2017-January 2018

Contract- Risk Consultant, Global Transactions Services Technology Team Act as a liaison between Application Mangers and Testing Team. Utilizing inter

ensuring in SOX audits and third party vendors remained compliant. Participated supported various firm-wide risk initiatives.

NTT Data, Charlotte, NC March 2016 - July 2017 Project Consultant-SME (Subject Matter Expect)

Supported a risk driven Enhanced Due Oligence (EDD) project for a top four banking institution, Conducted investigation and wrote memos on high risk commercial clients by highlighting their risk and mitigating factors in a production environment while working under a consent order

Citibank, N.A., Fort Mill, SC April 2012 - March 2016 Enhanced Due Diligence Analyst III, Risk Management-AML Middle Office Analyzed risk associated with potentially high ANL risk customers, based on custom Identified transaction activity. Recommended and undertook supplemental enhanced due dispense, including escalation of suspicious activity to the Financial Intelligence Unit (TIII). Workell as a Coordinator and conducted ED investigations to determine if account closure was

necessary by identifying if the customer was conducting business in their personal accounts (BIP) while working under a consent order. February 2009 - April 2012

Wells Fargo Bank, N.A., Charlotte, NC Financial Crimes Consultant III, AML Investigations

Researched, analyzed and investigated customer activity for potential ANL-related suspicious activity. Drafted Suspicious Activity Reporting (SAR) or NON SAR's reports for Low to High complex cases, domestically and internationally, Additionally, work on MSB (Money Service Business) suspicious activity reporting. Documented results of the investigations on Event and Case Management Tool system. Established lines of communications with branch personnel when necessary. Maintained a good understanding of the BSA regulations and Fin Cen guidelines.

LPL Financial, San Diego, CA/Charlotte, NC May 2006 - January 2009 Manager - New and Foreign Accounts

Worked as a Manager for a top ten U S broker dealer firm. Lead a team of 10-15 new accounts representatives and a supervisor within New Accounts /Foreign Accounts. Responsible for the orboarding of all new accounts paperwork for new clients to the firm. Interviewed and hired new staff, wrote performance appraisals and mentor the team while in a production environment. Act as a liaison between testing teams in order to create business requirement documents (BRD) for as a liason between testing tearns in occur for these passances requirement occurrence; such year a firm wide regulatory compliance project for books and records [<u>Section 17(a)(1) af</u>, first <u>Securities Exclusion 8.6.1.034</u> ("Exchange Act" or "SEA"). Lieson between Financial Advisors and the Anti-honey Lourderings teams to ensure proper due ditigence was done in order to onboard new clients to I.P. problem. The bream was responsible to maintain personal production goals under a fast paced environment.

Chase Hanhattan Hortgage, San Diego, CA Sept 2002 - April 2006

Supervisor - Financial Processing
Hanaged a team of 12 payment processors. Conducted quarterly perfo an gave daily bedishot on performance. Cosched metalend metalend my staff travaid achieving optimal career performance Actively participated in weekly new business meetings to ensure staff is accurately experiented to manage new loan vature deviation the daily activity of Western Union Payments. Examined payment tracking system to ensure mortgage payments were applied countriety. Collaborated with internal audit department to:—ensure daily complement with the countriety. Collaborated with internal audit department to:—ensure daily complement with the payment of the contribution of the contribu

Education

University of Phoenix, San Diego, CA

processing of payments.

B.S. Criminal Justice

References Available Upon Request

Appendix F:

Charter School Board Member Information Form

Note: To be completed individually by each proposed founding charter school board member. All forms must be signed by hand

Serving on a public charter school board is a position of public trust and as a board member of a North Carolina public charter school; you are responsible for ensuring the quality of the school's entire program, competent stewardship of public funds, and the school's fulfillment of its public obligations and all terms of its charter.

As part of the application for a new charter school, the State Board of Education requests that each prospective board member respond individually to this questionnaire. Where narrative responses are required, brief responses are sufficient.

The purpose of this questionnaire is twofold: 1) to give application reviewers a clearer introduction to the applicant team behind each school proposal in advance of the applicant interview, in order to be better prepared for the interview; and 2) to encourage board members to reflect individually as well as collectively on their common mission, purposes, and obligations at the earliest stage of school development.

Background

- Name of charter school on whose Board of Directors you intend to serve: North Davidson Academy Charter School
- 2. Full name: Donna Wells

Home Address: 10010 University Park Lane, Charlotte, NC 28213

Business Name and Address: NorthDavidson United Methodist 1025 E. 36" Street Charlotte NC 28205

Telephone No.: 704-307-7616

E-mail address: deediamond307@gmail.com

- Brief educational and employment history.
 P.S. 305, J.H.S. 258 and Boys & Girls H. S in Brooklyn, NY and Bachelors of Administration Business Management at Strayer University. Employee at TIAA from 1992 to present.
- 4. Have you previously served on a board of a school district, another charter school, a non-public school or any not-for-profit corporation?

No: X Yes

- 5. How were you recruited to join this Board of Directors? Why do you wish to serve on the board of the proposed charter school?
 - Approached by the Chairperson Addul Ali to join the Board of Directors. Like to serve on the board to provide a great education for the children in the Noda Neighborhood.
- 6. What is your understanding of the appropriate role of a public charter school board member? The charter board members is to be responsible for the making the school perform and achieve for the aced my school year.

 Describe any previous experience you have that is relevant to serving on the charter school's board (e.g., other board service). If you have not had previous experience of this nature, explain why you have the capability to be an effective board member.

I have not served on a school board; however I serve in the fraternity organization in many leadership

roles, community service and church board.

Describe the specific knowledge and experience that you would bring to the board.
 My experience brings organizational skills, detail oriented and leadership skills.

School Mission and Program

- What is your understanding of the school's mission and guiding beliefs?
 The mission is to show a data driven and hands on approach to education.
- 2. What is your understanding of the school's proposed educational program?
 - 1. Assessment of students with testing the skills per student.
 - 2. Use a tracking model for growth by using MAPPING a computer based program.
- What do you believe to be the characteristics of a successful school?
 To make sure the board, school, and parents are on one accord to make a successful school.
- How will you know that the school is succeeding (or not) in its mission?
 To make monthly visits to the school, to make sure they are following the mission and to obtain monthly reports from school leadership.

Governance.

- Describe the role that the board will play in the school's operation.
 To provide direction and oversight for fiscal responsibility.
- How will you know if the school is successful at the end of the first year of operation?
 Plan out for the year, measure by using SMART GOALS and use a projection for the success of the school.
- How will you know at the end of five years of the schools is successful?
 Make a 5 year projection for students, financial cost and use an exit ticket yearly to measure performance.
- 4. What specific steps do you think the charter school board will need to take to ensure that the school is successful?
 - We may use attendance, be in compliance with Federal, State and Local funds, attend DPI training and do self-assessment for each school board members and school administration.
- 5. How would you handle a situation in which you believe one or more members of the school's board were acting unethically or not in the best interests of the school?
 To follow protocol with the rules and regulations for each member and to sign a conflict of interest for
- the best interest of the school and students.

 *Please include the following with your Information Form
 - · a one page resume
 - · a national criminal background check

*If you responded within the application that disciplinary action has been taken against any past or present professional licenses, provide a detailed response below outlining the disciplinary action taken and the license validity.

Certification

Signature VILL

Date

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- Name of the following of
 Name of the following of
 Name of the following of the

Kevin White, MBA POBits 894 Mathews NC 2016 Telephone 786-281-598 (Heres) 786-281-508 Medale) Shike Scienting

PROFESSIONAL EXPERIENCE:

University of Phoesis Position: Online Fuel States (College of Hamanities and Sciences)

- Critical thirking and its supermove and benefits or decision marking process. Illustrate repotences and actives required for decision top demonstrates Papilitate, it cannot decision-marking recolois, influences, one arms and proce I'relates extinct implications from extitute their properties or if a decision.

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December 1998 - June 2015

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- December 1998 Jan 2015

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Charlette Mucklenburg Schools Pentium Teacher (Governmen)

- August 1995 Jane 1995
 - upon madere begreing through surface to appearant and standardize t
- Collaborate with faculty on curriculars development and matractional procince. Ecfory professional practices consistent with about and option pollure in working with students.

EDUCATION

Charlene, NC

Juneary 1996 - December 1998

University of North Casolina of Charlone (USACC) Fferfier University Musici of Business Administration (MIA)

Charleso, NC

Decids AAM University BS Economics

Tid stance, FL

Seminars/Trainings/Conferences/Lectures/Workshops (2006-Present)

Public Agency Training Council:

- Current leaves in Curver Education

- Current House in Current Education (Opposituational Education in Administration Applying Positive Psychology to Convert Centrality Convert Psychologisms Used for efficients in the 21°C critical Education Petronology Education Paid Raig for Long Terrin Convert Education Convert Canadidge Foliate conflicts in the Convert Canadidge Foliates on Convert Canadidge Foliates on Hadding Confidence of Convert Canadidge Foliates on Hadding Confidence (Convert Canadidge Foliates on Hadding Confidence)

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- Supporting First Your Students
- Diversity in Towns
- Diversity in Tourse of Collaboration
 Haiding A Climate of Collaboration
 Project Management within a Laureing Tours Bryton-weet
 Hamaging Tours Conflict
 Daving with Collaboration Learners
 Engaging and Medicating Studiesis

- Hobitat for Histority Louists of Tomorrow (NBMBAA)
- Big Brothers Big Sistem Phillip O' Berry Bigh School

Additional Training provided upon a

Richard Jenkins

Hard working, honesty and quality are my main traits





jinx90190@gmail.com



3404 Betterton Lane, Charlotte NC

WORK EXPERIENCE

Co-owner

Clyburn Motorsports and Collision

03/2017 - Present

Charlotte NC

Auto repair and body shop all into one with on site transmission repair Achievements/Tasks

 Responsible for the day to day task of running the automobile repair side including service writing, invoicing, sales and service

Owner

RJ Auto Service

06/2012 - 03/2017

Charlotte NC

Achievements/Tasks

. Responsible for the the day to day task of operating an auto repair facility

Manager

Metrolina Tire and Auto

10/2009 - 01/2012

Charlotte NC

Achievements/Tasks Responsible for the service writing, sales and management of the employees, inventory and loss prevention

EDUCATION

Associate degree in Automotive Technology Craven Community College

09/1994 - 03/1996

New Bern NC

Diploma

US Army Aviation School

03/1991 - 09/1991

Ft. Eustis Va

 Ah-64 Apache helicopter repair

Diploma

New Bern High School

09/1988 - 06/1990

New Bern NC

SKILLS

knowledgable about the task at hand

ACHIEVEMENTS

National High Priest (06/2012 - 06/2014) United National Supreme Council

Worshipful Master (12/2012 - 12/2014) King James Lodge #190 Charlotte NC

INTERESTS

Football is my passion. I coach semipro football





SOSID: 1755444
Date Filed: 9/28/2018 8:50:00 AM
Elaine F. Marshall
North Carolina Secretary of State

C2018 269 00568

State of North Carolina Department of the Secretary of State

ARTICLES OF INCORPORATION NONPROFIT CORPORATION

Pursuant to §55A-2-02 of the General Statutes of North Carolina, the undersigned corporation does hereby submit these Articles of Incorporation for the purpose of forming a nonprofit corporation.

1.	The name of the nonprofit corporation is	NORTH DAVIDSON ACADEMY
2.	(Check only if applicable.) The corporate §55A-1-40(4).	tion is a charitable or religious corporation as defined in NCGS
3.	The name of the initial registered agent i	S:
4.	The street address and county of the initia	al registered agent's office of the corporation is:
	Number and Street: 105 Star Street	
		Zip Code: 27610 County: Wake
	• • • • • •	street address of the initial registered agent's office is:
	Number and Street or PO Box: P.O. Bo	x 19191
	City: Raleigh State: NC	Zip Code: 27619-9191 County: Wake
5.	The name and address of each incorporat	or is as follows:
	Name A	ddress
	Dennis English P.	O. Box 19191, Raleigh, NC 27619
6.	(Check either "a" or "b" below.)	
	a. The corporation will have mem	bers.
	b. The corporation will not have n	nembers.
7.	Attached are provisions regarding the dis	tribution of the corporation's assets upon its dissolution.

BUSINESS REGISTRATION DIVISION (Revised August, 2017)

8.

P. O. BOX 29622

Any other provisions which the corporation elects to include are attached.

RALEIGH, NC 27626-0622 Form N-01

	Number and Street:	1025 E. 36th	Street	
	City: Charlotte	State:	C Zip Code: 28205 Co	MECKLENBURG Dunty:
	_	• •• •	rom the street address of the princ	-
	Number and Street o	r PO Box:	Same	
	City:	State:	Zip Code: Co	ounty:
10	(Ontional): Listing of	Officers (See	instructions for why this is impor	rtout)
10.	Name	Officers (See	Address	Title
	Addull Ali		1025 E. 36th Street Charlotte, NC 28205	Board Chair
	Donna Wells		1025 E. 36th Street Charlotte, NC 28205	Board Member
11.	when a document is on why this service i	filed. The e-s s being offere		e on the website. For more information this document.
12	Those articles will be	•		or date is specified.
12.	30th day of July	,20 <mark></mark>	_·	
	day of July	,20 <u></u>	Incorp	porator Business Entity Name Signature of Incorporator

NOTES:

1. Filing fee is \$60. This document must be filed with the Secretary of State.

BUSINESS REGISTRATION DIVISION (Revised August, 2017)

P. O. BOX 29622

RALEIGH, NC 27626-0622 Form N-01

NORTH DAVIDSON ACADEMY FOUNDING BOARD OF DIRECTORS

Addull Ali Board Chair

Donna Wells Board Member

Brenda Sutton Board Member

T.J. Johnson Board Member

Richard Jenkins Board Member

Kevin White Board Member

Purpose of Corporation

This corporation is organized for the following purpose(s) (check as applicable):
religious,
charitable,
educational,
testing for public safety,
scientific,
literary,
fostering national or international amateur sports competition, and/or
prevention of cruelty to children or animals,
including, for such purposes, the making of distributions to organizations that qualify

including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Sections 501(c)(3) and 170(c)(2) of the Internal Revenue Code of 1986 (herein the "Code") (or the corresponding provisions of any future United States Internal Revenue Code).

Prohibited Activities

No part of the net earnings of the corporation shall inure to the benefit of or be distributable to, its members, directors, officers, or other private persons except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of purposes set forth in these articles of incorporation. No substantial part of the activities of the corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provisions of these articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3)of the Code or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Code.

Distributions Upon Dissolution

Upon the dissolution of the corporation, the Board of Directors shall, after paying or making provision for the payment of all of the liabilities of the corporation, dispose of all of the assets of the corporation exclusively for the purposes of the corporation in such manner, or to such organization or organizations organized and operated exclusively for religious, charitable, educational, scientific or literary purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Code as the Board of Directors shall determine, or to federal, state, or local governments to be used exclusively for public purposes. Any such assets not so disposed of shall be disposed of by the Superior Court of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organizations, such as the court shall determine, which are organized and operated exclusively for such purposes, or to such governments for such purposes.

- E. <u>Amendment.</u> This Agreement shall not be altered, amended, modified or supplemented except by memorandum approved by the Board and signed by both an authorized officer of the School and T.A.S. and in manner consistent with the Authorizer's policies.
- F. <u>Waiver</u>. No waiver of any provision of this Agreement shall be deemed or shall constitute a waiver of any other provision. Nor shall such waiver constitute a continuing waiver unless otherwise expressly stated.
- G. <u>Severability</u>. If any term or provision of this Agreement is held by a court of competent jurisdiction to be invalid, void or unenforceable, the remainder of the terms and provisions set forth herein shall remain in full force and effect and shall in no way be affected, impaired or invalidated, and the Parties shall use their best efforts to find and employ an alternative means to achieve the same or substantially the same results as that contemplated by such term or provision.
- H. <u>Delegation of Authority</u>. Nothing in this Agreement shall be construed as delegating to T.A.S. powers or authority of the Board which are not subject to delegation by the Board under the Charter or applicable law.
- I. <u>Compliance with Law.</u> Each party will comply with the Charter and laws applicable to the performance of such party's obligations hereunder.
- J. <u>Time of Essence.</u> The Parties understand and agree that time is of the essence in performing their perspective responsibilities under this Agreement.

Its: Chief Executive Officer

SUMMARY OF FINANCIAL PERFORMANCE

PAST THREE (3) YEARS

Torchlight Schools, LLC is a North Carolina Limited Liability Company organized in 2014. The member-managers have significant experience in operating North Carolina public charter schools. The individual member-managers have experience operating Quality Education Academy in Winston-Salem, Alpha Academy in Fayetteville, and Torchlight Academy in Raleigh. The past three years of financial performance for these schools is presented as follows:

	2014-2015	2015-2016	2016-2017
YEAR END FUND BALANCE ¹			
Torchlight Academy	\$550,240	\$320,068	\$110,336
AUDIT FINDINGS ²			
Torchlight Academy	None	None	None
-			
AVERAGE DAILY MEMBERSHIP ³			
Torchlight Academy	438	514	542
-			

¹ Source: Annual Audit Reports-LGC

² Source: Annual Audit Reports-LGC

³ Source: N.C. Department of Public Instruction, Principal Monthly Reports.

INSURANCE PEOPLE

Below are the <u>estimated annual premiums</u>: North Davidson Academy School

Property Premium Estimate

Building \$500,000
Contents \$15,000
Deductible \$1,000
Form Special
Equipment Breakdown Included

General Liability Premium Estimate

\$1,220

\$725

Rating Basis: Students 120 Faculty 12

Limits:

Per Occurrence Limit \$1,000,000 Annual Aggregate \$3,000,000

Sexual Abuse & Molestation \$1,000,000 per occurrence

\$3,000,000 aggregate

Employee Benefits \$1,000,000 per occurrence

\$3,000,000 aggregate

School District & Educators Legal Liability (D&O/ E&O)

Premium Estimate \$3,057

\$1,000,000 per occurrence \$2,000,000 aggregate

Additional Defense \$100,000/\$50,000/\$100,000

Named insured includes the insured Organization (School Entity), it's school board, School Committee, Board of Trustees, Board of Governors or similar governing body, elected or appointed members of the Board of Education, Board of Trustees, School Directors, School Committee, Board of Governors or similar governing board, Employees, Student Teachers, School Volunteers, and students while serving in a supervised internship program sponsored by the "educational institution".

Wrongful Act to include any actual or alleged act, error, omission, misstatement, misleading statement, neglect, or breach of duty by or on behalf of the Insured Organization, including educational malpractice or failure to educate, negligent instruction, failure to supervise, inadequate or negligent academic guidance of counseling, improper or inappropriate academic placement or discipline.

INSURANCE PEOPLE

Fidelity Bond Estimate		\$332
Limit	\$250,000	
Auto Premium Estimate Hired & Non Owned A	utos Only	\$181
Limit of Liability	\$1,000,000	
Head of Class Endorsement		\$82
Workers Compensation Pre	mium Estimate	\$2,399
Statutory State - NC		
Employers Liability	\$500/ \$500/ \$500	
Payroll Estimate	\$369,500	
Umbrella Premium Estimate		\$2,387
Limit of Liability	\$1,000,000	
TOTAL ESTIMATED PRE	MIUM	\$10,383

Student Accident Coverage

\$7.00/ student

These premiums are subject to change based on Underwriter review and approval of completed applications.

Disclaimer: The abbreviated outlines of coverages used throughout this proposal are not intended to express legal opinion as to the nature of coverage. They are only visuals to a basic understanding of coverages. The policy terms, conditions, and exclusions will prevail. Please read the policy forms for specific details of coverage

09/27/2018

Board
❖ If contracting with a CMO/EMO, that the selected management company has reviewed with the full Board
of Directors, listed within the application, all the items required and the associated management contract
and operations.
o Name of the Contact for Selected EMO/CMO:
O Date of Paview
o Date of Review: O Signature of Board Members Present (Add Signature Lines as Needed):
o Signature of Board Members Present (Add Signature Entes as receded).
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Noviel Wells
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· 7/1-21
• 0/2a / 0/1.
11000
If contracting with a financial management service provider that the selected financial service provider has
reviewed with the full Board of Directors, listed within the application, all the financial processes and
reviewed with the full Board of Directors, listed within the application, an die military
services provided.
Name of the Contact:
o Name of the Contact: o Name of the Selected Financial Service Provider:
o Date of Review: O Signature of Board Members Present (Add Signature Lines as Needed):
a
if the proposed Board of Directors, listed within the application, is contracting with a service provider to
operate PowerSchool that the service provider has reviewed all of the financial processes and services
operate PowerSchool that the service provider has reviewed all of the inflational processes and service
provided.
Provided. Name of the Contact: Name of the Selected PowerSchool Service Provider:
Name of the Selected PowerSchool Service Provider:
O Date of Review: (Add Signature Lines as Needed):
O Date of Review: O Signature of Board Members Present (Add Signature Lines as Needed):
o Signature of Board Memoria
Certification / / / / / / as Board Chair, certify that each Board Member has
reviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced freviewed and participated in the selection of the individuals and vendors attached to this document as evidenced and individuals are selected in the selection of the individuals and vendors attached to this document as evidenced in the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals and vendors attached to the selection of the individuals attached to the s
Give the Poard of Director signatures outlined above. The phormation I am providing to the correct in
by the full Board of Director signatures outlined above. The information I am providing to the North Caronial Charter School is true and correct in State Board of Education as
State Board of Education as The Property of th
g/zw//c
1127/18
Date /
Signature

Appendix P:

con School Required Signature Certification

Note: Outlined below is a list of areas that must be certified by the proposed Board of Directors. Any forms Not applicable to the proposed charter school indicate below with N/A and provide a brief explanation for providing such response.

Serving on a public charter school board is a position of public trust and board members of a North Carolina charter school; you are responsible for ensuring the quality of the school's entire program, competent stewardship of public funds, the school's fulfillment of its public obligations, all terms of its charter, and understanding/overseeing all third party contracts with individuals or companies.

\sim	ction, all the governance documents and liabilities associated for the state of the			
o o	Name of the Selected Board Attorney:			as ¹
		,		w _i
o ,	Signature of Board Members Present (Add Signature Lin	es as Needed):		
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	Madurilla	:		
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• The sel	ected Board Auditor that he/she has reviewed with the full	Board of Dire	ctors, listed	l within t
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