

Evidence of Educational Need

Ascend Leadership Academy (ALA) seeks to grow the self-efficacy, intellectual understanding, and social competence of all of our students. ALA will accomplish this by applying innovative teaching methods, incorporating student cultural realities, and cultivating student ownership in the learning community.

By applying our dynamic instructional model we believe that we will provide students of Durham County with a learning experience unique to any other school within the district. Although there are a number of charter schools in Durham County there is no secondary (6-12) charter schools located in the 27703 zip code. This zip code encompasses the Oak Grove, Bethesda, and a portion of the Brier Creek area of Durham County. According to the American Community Survey by the US Census Bureau this area of Eastern Durham has grown by 12% since 2010, going from a population of 41,937 in 2010 to 47,144 in 2014. This population growth is expected to continue throughout the decade. This is supported by an influx of new housing developments between Highway 70 and Highway 98 in Eastern Durham. With this expected growth, ALA seeks to provide a school of choice option for this community that represents the cultural and social diversity of Eastern Durham.

The educational need for Ascend Leadership Academy in Durham County is grounded in the fulfillment of the purposes of Charter Schools in North Carolina; outlined in NC charter school statute GS 115C-218.

Expanded Choices

Ascend Leadership Academy intends to offer families in Durham County expanded choices in the types of educational opportunities offered in Durham County. Currently, there is an increased demand for schools of choice in Durham. This is evident in the number of students on waitlists at the various charter schools in the county. The table below displays waitlist data for Voyager Academy in Durham, NC:

Grade	14-15 school year	15-16 school year	16-17 school year
6th	289	217	263
7th	157	119	112
8th	123	136	131
9th	208	147	193

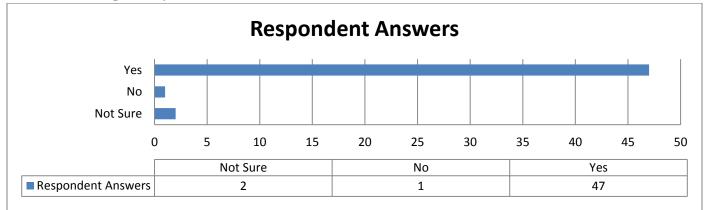
ALA intends to market to these families and give them another option for their middle and high school aged children. In conjunction with this, there is only one school in the Durham area that offers the *Leader in Me* program to secondary students. ALA will distinguish itself from this school by infusing the *Leader in Me* principles with core academic courses to encourage students to make connections between their own lives and the academic curriculum. We will combine the *Leader in Me* program with project based learning techniques to create our innovative Project Based Leadership (PBLe) pedagogy. PBLe will give students a unique academic experience that is only available at Ascend Leadership Academy.

ALA will also offer a comprehensive digital media curriculum. Our Digital media curriculum will include topics like animation, graphic design, audio/video production, and web design. Currently, there is no high

school in the Durham County that specializes in Digital Media. The location of the charter is also strategic for the development of partnerships with local technology companies in the Research Triangle Park area. ALA will provide opportunities for students who would like to be exposed to the latest software and equipment that will help prepare them for the 21st Century. These unique experiences will prepare students for an emerging digital world and give them real-world skills that can be applied to future careers in digital media, communications, and broadcasting.

When surveyed an overwhelming majority of citizens from the targeted demographic stated that they believed Eastern Durham County residents would benefit from a charter school focused on building student leadership and life skills.

Do you think residents of Durham would benefit from a charter school focused on building student leadership and life skills?



Innovative Pedagogy and Instructional Methods

Ascend Leadership Academy's four point instructional model is designed to encourage student empowerment and ownership within the learning community. ALA will offer an innovative instructional model that does not currently exist for secondary students in Durham County. The diagram below outlines the unique features of our educational program:

Leader in Me Program: A world renowned program that teaches students 21st century leadership and life skills and creates a culture of student empowerment based on the idea that every child can be a leader.

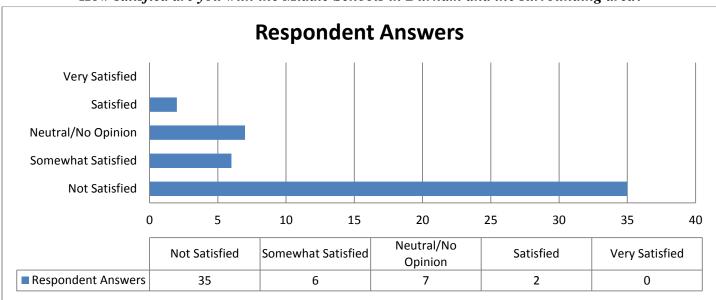
Digital Media Curriculum: Student elective courses will expose them to the latest digital software and technology; receiving training in graphic/game design, audio/video production, animation, and programming.

Leadership Foundations

Cogenerative Dialogues: Students will be empowered to participate in structured protocols with teachers to cogenerate ideas for enhancing project work, classroom activities and procedures.

Project Based Leadership (PBLe): Merges the essentials of traditional project based learning with the 7 Habits of Highly effective people to give students unique learning opportunities where they use their academic knowledge to impact their local community.

When surveyed an overwhelming majority of citizens from the targeted demographic stated that they were not satisfied with the current secondary school offerings in Durham County.

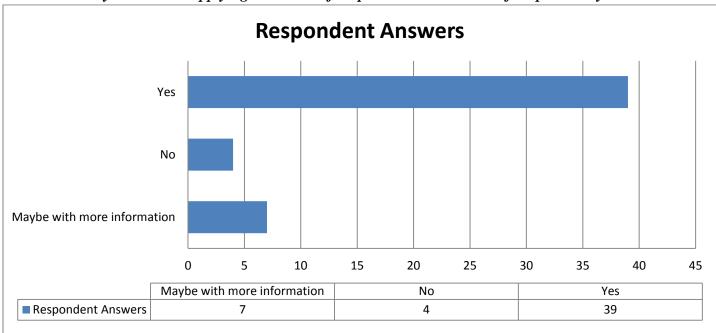


How satisfied are you with the Middle Schools in Durham and the surrounding area?

Meeting Student Measurable Achievement Results

ALA plans to service students in grades 6-12 in the Oak Grove, Bethesda, and Brier Creek area of Durham County. This decision was partially based on the achievement results of Durham County secondary schools in the area. Durham County secondary schools have consistently performed below state averages on End of Grade/Course assessments. For the 2014-15 school year, Neal had an overall Achievement score of 27 (27 Reading, 17 Math, 50 Science) with an "F" as their overall school performance grade. Lowes Grove had an overall Achievement score of 28 (33 Reading 17 Math 39 Science) with an "F" as their overall performance grade. Southern High School achieved an overall performance score of 41 with a "D" as their overall performance grade. Ascend Leadership Academy intends to provide an educational program that helps contribute to the improvement of these results for students in the county. We believe that by executing intensive research based instructional model student achievement will increase. We will enact benchmark assessments to measure student progress throughout the school year. We will use this formative assessment data to refine and adapt core instruction while also identifying students who need targeted and intensive interventions. Teachers and administrators will also be trained in how to effectively use EVAAS data through SAS. By using this data, teachers will be able to make sound instructional choices to ensure every student can succeed. We will also create a learning environment where every stakeholder feels responsible for the success and achievement of every student. This will be supported by our small "family like" atmosphere that is characteristic of schools that implement the Leader in Me program. ALA is also willing to work with the local LEA to find additional ways to increase student achievement across the school district.

When surveyed, many Durham residents agreed that they would consider applying to a tuition free public charter school if it opened in Eastern Durham:



Would you consider applying to a tuition free public charter school if it opened in your area?

All survey data is based on surveys conducted through ALA's Social Media network and the school's website (www.ascendleadershipacademy.org). The Board of Directors targeted residents in Eastern Durham County who may be interested in applying to a tuition free charter school. A large majority of the survey participants learned about our school via *Nextdoor*, an online social network site that connects residents of specific neighborhoods or communities. One of ALA's board members lives in the Oak Grove area and shared through the *Nextdoor* network for Ravenstone, Grove Park, Brightleaf, and Brightwood Trails communities. All of which are in the Oak Grove and Bethesda area of Durham. These residents were asked a series of questions based on our educational program. As a part of our survey we asked participants to join our mailing list if they would like to receive periodic emails updates about the school. Currently ALA mailing lists consists of 25 individuals. Upon charter approval we plan to utilize this mailing list to recruit applicants to our school.

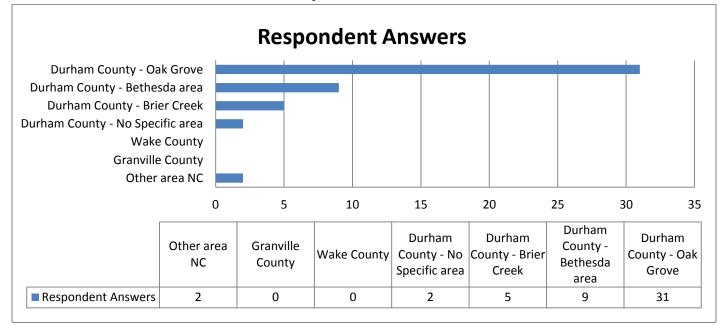
Comments from Survey participants:

"This will sure give us more choices as far as middles are concerned in this area."

"I love the idea of a charter school that would be closer to our area."

"At present our child is in 8th grade in a private school. At this time we have no other choice but to send him to a private Christian high school. This will present a very great hardship on our family. Our choices are extremely limited."

"I am interested is serving on any committees that you have to prepare for the opening of this charter middle school. I have children in all age ranges 17, 16, 9 and 2 and I can provide great input regarding the middle school experiences that I have had. Thank you and please include me in any future meetings if possible."



Where is your current Residence?

School website: www.ascendleadershipacademy.org

Facebook: https://www.facebook.com/Ascend-Leadership-Academy-1016134245122069/

Survey Link: https://www.surveymonkey.com/r/5VHL99K

Ascend Leadership Academy: Durham

1. Will yo	u have a	a child in g	grades 6 -	8 in the	fall of 2018?
------------	----------	--------------	------------	----------	---------------

- O Yes
- O No

2. Where is your current residence?

- Ourham County Oak Grove area
- Ourham County Bethesda area
- Ourham County Brier Creek area
- O Durham County No specified area
- Wake County
- Granville County
- Other area of NC

3. How satisfied are you with the middle schools in Durham and the surrounding

areas?

- Not satisfied
- O Somewhat satisfied
- Neutral/No Opinion
- Satisfied
- Very satisfied

4. Does your child's current school offer a social curriculum where the focus is on developing student leadership and life skills?

- O Yes
- O No
- O Not Sure

5. Does your child's current school offer classes that involve Digital Media courses or a Project Based Learning curriculum?

- O Yes
- O No
- Not Sure

6. Do you think residents of East Durham would benefit from charter school focused on building student leadership and life skills?

- O Yes
- O No
- O Not Sure

7. Would you consider applying to a tuition free public charter school if it opened in your area?

- O Yes
- No
- Maybe with more information

8. Please provide any additional information you would like to share that would contribute to the foundation of the potential charter school in your area.



9. Optional: If you would like to receive relevant updates about our school or **receive an application** when the charter has been approved please enter your email address below.





6-8 Humanities Class (Language Arts and Social Studies)

The following table describes the standards that will be introduced throughout the different quarters of the school year. By the end of Quarter 4 all standards will be completely integrated in the classroom. The right column describes the Paideia seminar topics relating to the various standards in the Language Arts/Social

Studies course. Teachers will use leveled current events articles as the required text for Paideia seminars. They will employ resources like **newsela.com** to find articles on the student's appropriate grade level.

Quarter 1				
Humanities				
ELA CC Anchor Standards	6 th Grade Social Studies Essential	<u>Paideia Seminar Topics</u>		
 Reading: 1. Read closely to determine what the text says explicitly and to make logical inferences from it; cite specific textual evidence when writing or speaking to support conclusions drawn from the text. 4. Interpret words and phrases as they are used in a text, including determining technical, connotative, and figurative meanings, and analyze how specific word choices shape meaning or tone. 	Standards6.H.1.1 – Construct charts, graphs, and historical narratives to explain particular events or issues over time.6.H.1.2 – Summarize the literal meaning of historical documents in order to establish context.	Social Studies Topics Conserving Natural Resources Code of Hamurabi/Eye for an Eye/Systems of Punishment Democracy v. other forms of government		
6. Assess how point of view or purpose shapes the content and style of a text.	6.H.1.3 – Use primary and secondary sources to interpret various historical perspectives.	Current Possible Newsela.com Articles		
 Writing: 3. Write narratives to develop real or imagined experiences or events using effective technique, relevant descriptive details, and well-structured event sequences. 5. Develop and strengthen writing as needed by planning , revising, editing, rewriting, or trying a new approach. 	6.G.1.1 – Explain how the physical features and human characteristics of a place influenced the development of civilizations, societies and regions (e.g., location near rivers and natural barriers, trading practices and spread of culture.)	Will a Health crisis put an end to this year's Olympic games? Global Warming could damage World agriculture Our actions today can help save the planet		
6. Use technology, including the Internet, to produce and publish writing and to interact and collaborate with others.	6.G.1.4 – Explain how and why civilizations, societies, and regions have used , modified, and adapted to their environments (e.g.	tomorrow.		

9. Draw evidence from literary or informational texts to support analysis, reflection, and research.	invention of tools to draw conclusions about the emergence, expansion and decline of civilizations, societies and regions.	
Speaking and Listening: 1. Engage effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grade 6 topics, texts, and issues, building on others' ideas and expressing their own clearly.	6.C&G.1.1 – Explain the origins and structures of various governmental systems (e.g., democracy, absolute monarchy and constitutional monarch)	
Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	6.C&G.1.4 – Compare the role (e.g. maintain order and enforce societal values and beliefs) and evolution of laws and legal systems (e.g.	
 Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing. Apply knowledge of language to understand how language 	need for and changing nature of codified system of laws and punishment) in various civilizations, societies and regions.	
functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or listening.		
4. Determine or clarify the meaning of unknown and multiple- meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate.		
5. Demonstrate understanding of word relationships and nuances in word meanings.		
6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression.		

	Quarter 2			
Humanities/]	Humanities/ Language Arts & Social Studies			
ELA CC Anchor Standards	<u>6th Grade Social Studies Essential</u> <u>Standards</u>	<u>Paideia Seminar Topics</u>		
Reading: 3. Analyze how and why individuals, events, and ideas develop and interact over the course of a text.		Social Studies Topics		
7. Integrate and Evaluate content presented in diverse formats and media, including visually and quantitatively, as well as in words.	6.H.2.1 – Explain how invasions, conquests and migrations affected various civilizations, societies and regions (e.g. Mongol invasion,	Fighting in the name of Religion/Crusades		
Writing: 1. Write arguments to support claims in analysis of substantive topics or texts, using valid reasoning and relevant	The Crusades, the Peopling of the Americas and Alexander the Great).6.H.2.4 – Explain the role that key historical	Mongols and Cruel leaders, what is the best way to fight for equal rights?		
sufficient evidence. 8. Gather relevant information from multiple print and digital sources, assess the credibility and accuracy of each source and integrate the information while avoiding plagiarism.	figures and cultural groups had in transforming society (e.g. Mansa Musa, Confucious, Charlemagne, and Qin Shi Huangdi)	Current Possible Newsela.com Articles Pro/Con: Self-driving cars are just around		
Speaking and Listening: 2. Integrate and evaluate information presented in diverse media and formats, including visually, quantitatively, and orally.	6.G.1.2 – Explain the factors that influenced the movement of people, goods, ideas and the effects of that movement on societies and regions over time (e.g. scarcity of resources, conquests, desire for wealth, disease and trade)	the corner, is this a good thing? Should we know everything about a candidate's health? China allows two children per family, expects big economic change		
Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	6.G.2.1 – Use maps, charts, graphs, geographic data and available technology to draw conclusions about the emergence, expansion and decline of civilizations,	Refugees, children fleeing countries in crisis need more schools		
2. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	societies and regions.			
3. Apply knowledge of language to understand how language functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or listening.	6.C&G.1.2 – Summarize the ideas that shaped political thought in various civilizations, societies and regions (e.g. divine right, equality, liberty, citizen participation and integration of religious principles.)			

 4. Determine or clarify the meaning of unknown and multiple- meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate. 5. Demonstrate understanding of word relationships and nuances in word meanings. 	6.C.1.2 – Explain how religion transformed various societies civilizations and regions (e.g. beliefs, practices and spread of Buddhism, Christianity, Confucianism, Hinduism, Islam and Judaism).	
6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression.		

Quarter 3				
Humanities/ Language Arts & Social Studies				
ELA CC Anchor Standards	<u>6th Grade Social Studies Essential</u>	<u>Paideia Seminar Topics</u>		
 Reading: 5. Analyze the structure of texts, including how specific sentences, paragraphs, and larger portions of the text (e.g. a section, chapter, scene, or stanza) relate to each other and the whole. 9. Analyze how two or more texts address similar themes or 	Standards 6.H.2.3 – Explain how innovation and/or technology transformed civilizations, societies and regions over time (e.g., agricultural technology, weaponry, transportation and communication)	Social Studies topics Technology over time and Artificial Intelligence with advancement of society Weaponry and Gun rights in history		
topics in order to build knowledge or to compare the approaches the authors take.	6.G.1.3 – Compare distinguishing characteristics of various world regions (e.g., physical features, culture, political	Cultural Diversity and celebration of all cultures		

Appendix B1: Curriculum Outline

Ascend Leadership Academy

Writing: 2. Write informative/explanatory texts to examine and	organization and ethnic make- up)	
convey complex ideas and information clearly and accurately	(F11 Fundain harr and list and main	Current Possible Newsela.com Articles
through the effective selection, organization, and analysis of content.	6.E.1.1 – Explain how conflict, compromise and negotiation over the availability of	Diversity makes us stronger
content.	resources (i.e. natural, human and capital)	Diversity makes us sublight
4. Produce clear and coherent writing in which the development,	impacted the economic development of	Why didn't we mourn Kenya like we did
organization, and style are appropriate to task, purpose, and	various civilizations, societies and regions.	Paris?
audience.	(C11 Analyze how sultant engaging	Wedness and to another the share in a
10. Write routinely over extended time frames (time research,	6.C.1.1 – Analyze how cultural expressions reflected the values of civilizations and	Workers need to prepare for changing technology on the job
reflection, and revision) and shorter time frames for a range of	regions (e.g. oral traditions, art, dance, music,	technology on the job
tasks, purposes, and audiences.	literature, and architecture).	
Speaking and Listening: 4. Present information, findings, and		
supporting evidence such that listeners can follow the line of reasoning and the organization, development, and style are		
appropriate to task, purpose, and audience.		
5. Make Strategic use of digital media and visual displays of data		
to express information and enhance understanding of		
presentations.		
6. Adapt speech to a variety of contexts and communicative tasks,		
demonstrating command of formal English when indicated or		
appropriate.		
Language: 1. Demonstrate command of the conventions of		
standard English capitalization, punctuation, and spelling when		
writing.		
2. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.		
capitalization, punctuation, and spenning when writing.		
3. Apply knowledge of language to understand how language		
functions in different contexts, to make effective choices for		
meaning or style, and to comprehend more fully when reading or		
listening.		
4. Determine or clarify the meaning of unknown and multiple-		
meaning words and phrases by using context clues, analyzing		

meaningful word parts, and consulting general and specialized reference materials, as appropriate.	
5. Demonstrate understanding of word relationships and nuances in word meanings.	
6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression.	

Quarter 4				
Humanities/ Language Arts & Social Studies				
ELA CC Anchor Standards	6 th Grade Social Studies Essential	<u>Paideia Seminar Topics</u>		
Reading: 2. Determine how central ideas or themes of a text and analyze their development; summarize the key supporting details	<u>Standards</u>	Social Studios Tomics		
and ideas.	6.H.2.2 – Compare historical and contemporary events and issues to understand continuity and change.	Social Studies Topics Poverty and Economic disparity around the World		
8. Delineate and evaluate the argument and specific claims in a text, including the validity of the reasoning as well as the relevance and sufficiency of the evidence.	6.G.2.2 – Construct maps, charts and graphs to explain data about geographic phenomena	Caste system/Class system throughout history and social structure		
10. Read and comprehend complex literary and informational texts independently and proficiently.	(e.g., migration patterns and population and resource distribution patterns).	Taxes/government's paying for Public goods and services. Is it fair?		
Writing: 3. Evaluate a speaker's point of view, reasoning, and use of evidence and rhetoric.	6.E.1.2 – Explain how quality of life is impacted by economic choices of civilizations, societies and regions.	Current Possible Newsela.com Articles		

 Speaking and Listening: Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing. Apply knowledge of language to understand how language functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or listening. Determine or clarify the meaning of unknown and multiplemeaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate. Demonstrate understanding of word relationships and nuances in word meanings. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression. 	 6.C&G.1.3 – Compare the requirements for (e.g., age, gender and status) and responsibilities of (e.g., paying taxes and military service) citizenship under various governments. 6.C.1.3 – Summarize systems of social structure within various civilizations and societies over time (e.g., Roman class structure, Indian caste system and feudal, matrilineal and patrilineal societies). 	 Millions of children in slavery and it must be stopped Solving the problem of "skills" gap in the US Should the government pay you to buy an electric car? Lotteries won't solve problems but they do fund some state projects
--	--	---

Quarter 1			
Humanities			
ELA CC Anchor Standards	^{7th} Grade Social Studies Essential	<u>Paideia Seminar Topics</u>	
Reading: 1. Read closely to determine what the text says explicitly and to make logical inferences from it; cite specific textual evidence when writing or speaking to support conclusions drawn from the text.	Standards 7.H.1.1 – Construct charts, graphs, and historical narratives to explain particular events or issues over time.	Social Studies topics Use of Natural Resources Bubonic plague and spread of disease	
4. Interpret words and phrases as they are used in a text, including determining technical, connotative, and figurative meanings, and analyze how specific word choices shape meaning or tone.	7.H.1.3 – Use primary and secondary sources to interpret various historical perspectives.	United Nations and Coalitions among countries	
6. Assess how point of view or purpose shapes the content and style of a text.	7.H.2.2 – Evaluate the effectiveness of cooperative efforts and consensus building among nations, regions, and groups (e.g.	Current Possible newsela.com articles Has the White House performed poorly during	
Writing: 3. Write narratives to develop real or imagined experiences or events using effective technique, relevant descriptive details, and well-structured event sequences.	Humanitarian efforts, United Nations, World Health Organization, Non-Governmental Organizations, European Union and Organization of American States).	the Ebola virus US troops in West Africa to combat Ebola Turn on the taps! Bottled water industry is bad	
5. Develop and strengthen writing as needed by planning, revising, editing, rewriting, or trying a new approach.	7.G.1.1 – Explain how environmental conditions and human response to those conditions influence modern societies and	for the Earth Ending World hunger by stopping food waste	
6. Use technology, including the Internet, to produce and publish writing and to interact and collaborate with others.	regions (e.g. natural barriers, scarcity of resources and factors that influence settlement).	in the fields	
9. Draw evidence from literary or informational texts to support analysis, reflection, and research.	7.G.2.1 – Construct maps, charts, and graphs to explain data about geographic phenomena		
Speaking and Listening: 1. Engage effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grade 6 topics, texts, and issues, building	(e.g. migration patterns and population and resource distribution patterns).		
on others' ideas and expressing their own clearly. Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	7.G.2.2 – Use maps charts, graphs, geographic data and available technology tools to interpret and draw conclusions about social, economic, and environmental issues in modern societies and regions.		

 Apply knowledge of language to understand how language functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or listening. Determine or clarify the meaning of unknown and multiple- meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate. Demonstrate understanding of word relationships and nuances in word meanings. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression. 	2. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	
 meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate. 5. Demonstrate understanding of word relationships and nuances in word meanings. 6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or 	functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or	
 in word meanings. 6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or 	meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized	
domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or		
	domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or	

Quarter 2 Humanities/ Language Arts & Social Studies		
Reading: 3. Analyze how and why individuals, events, and ideas develop and interact over the course of a text.	Standards 7.H.2.1 – Analyze the effects of social,	Social Studies Topics
 Integrate and Evaluate content presented in diverse formats and 	economic, military and political conflict among nations, regions, and groups (e.g. war,	Imperialism and Colonization
media, including visually and quantitatively, as well as in words.	genocide, imperialism and colonization).	Capitalism v. Socialism
Writing: 1. Write arguments to support claims in analysis of	7.E.1.1 – Explain how competition for resources affects the economic relationship	Militarism and World War
substantive topics or texts, using valid reasoning and relevant sufficient evidence.	among nations (e.g. colonialism, imperialism, globalization and interdependence).	Current Possible newsela.com articles
8. Gather relevant information from multiple print and digital sources, assess the credibility and accuracy of each source and	7.E.1.3 – Summarize the main characters of various economic systems (e.g. capitalism,	As World changes, education must also change
integrate the information while avoiding plagiarism.	socialism, communism; market, mixed, command and traditional economies).	Pro/Con Stopping Syrian refugees from coming to the US
Speaking and Listening: 2. Integrate and evaluate information presented in diverse media and formats, including visually, quantitatively, and orally.	7.C&G.1.2 – Evaluate how the Western concept of democracy has influenced the political ideas of modern societies.	Britain's argument for keeping diamond is deeply flawed
Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	7.C&G.1.3 – Compare the requirements for (e.g. age, gender, legal and economic status) and responsibilities of citizenship under various governments in modern societies (e.g. voting, taxes and military service)	
2. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	7.C.1.1 – Explain how culture unites and	
3. Apply knowledge of language to understand how language functions in different contexts, to make effective choices for meaning or style, and to comprehend more fully when reading or listening.	divides modern societies and regions (e.g. enslavement of various peoples, caste system, religious conflict and Social Darwinism).	

4. Determine or clarify the meaning of unknown and multiple- meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized reference materials, as appropriate.	
5. Demonstrate understanding of word relationships and nuances in word meanings.	
6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression.	

Quarter 3			
Humanities/	Language Arts & Social Studies		
ELA CC Anchor Standards	7 th Grade Social Studies Essential Standards	<u>Paideia Seminar Topics</u>	
Reading: 5. Analyze the structure of texts, including how specific sentences, paragraphs, and larger portions of the text (e.g. a section, chapter, scene, or stanza) relate to each other and the whole.	7.H.1.2 – Summarize the literal meaning of historical documents in order to establish context.	Social Studies Topics Use of Atomic bomb in WWII	
9. Analyze how two or more texts address similar themes or topics in order to build knowledge or to compare the approaches the authors take.Writing: 2. Write informative/explanatory texts to examine and	7.H.2.3 – Explain how increased global interaction accelerates the pace of innovation in modern societies (e.g. advancements in transportation, communication networks and business practices).	The Geneva Convention and rules of War Weaponry and advancement of technology. Has it gone too far?	
convey complex ideas and information clearly and accurately through the effective selection, organization, and analysis of content.	7.G.1.2 – Explain how demographic trends (e.g. population growth and decline, push/pull	Current Possible newsela.com articles Obama's visit to Hiroshima highlights the	

	factors and urbanization) lead to conflict,	positive
4. Produce clear and coherent writing in which the development,	negotiation, and compromise in modern	
organization, and style are appropriate to task, purpose, and audience.	socieities and regions.	Protests at Princeton over Woodrow Wilson's legacy
	7.C&G.1.1 – Summarize the ideas that have	
10. Write routinely over extended time frames (time research,	shaped political thought in various societies	Our technological advances haven't help
reflection, and revision) and shorter time frames for a range of	and regions (e.g. Enlightenment and Scientific	solve refugee dilemma
tasks, purposes, and audiences.	Revolution, democracy, communism, and	
	socialism).	
Speaking and Listening: 4. Present information, findings, and		
supporting evidence such that listeners can follow the line of	7.C&G.1.4 – Compare sources of power and	
reasoning and the organization, development, and style are	governmental authority in various societies	
appropriate to task, purpose, and audience.	(e.g. monarchs, dictators, elected officials,	
	anti-governmental groups and religious	
5. Make Strategic use of digital media and visual displays of data to express information and enhance understanding of	political factions).	
presentations.	7.C.1.2 – Explain how cultural expressions	
	(e.g. art, literature, architecture and music)	
6. Adapt speech to a variety of contexts and communicative tasks,	influence modern society.	
demonstrating command of formal English when indicated or		
appropriate.		
Language: 1. Demonstrate command of the conventions of		
standard English capitalization, punctuation, and spelling when		
writing.		
2. Demonstrate command of the conventions of standard English		
capitalization, punctuation, and spelling when writing.		
capitalization, punctuation, and spenning when writing.		
3. Apply knowledge of language to understand how language		
functions in different contexts, to make effective choices for		
meaning or style, and to comprehend more fully when reading or		
listening.		
4. Determine or clarify the meaning of unknown and multiple-		
meaning words and phrases by using context clues, analyzing		
meaningful word parts, and consulting general and specialized		
reference materials, as appropriate.		
5. Demonstrate understanding of word relationships and nuances		

•	1	•
ın	word	meanings.

6. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression.

Quarter 4			
Humanities/	Language Arts & Social Studies		
ELA CC Anchor Standards	7 th Grade Social Studies Essential	<u>Paideia Seminar Topics</u>	
 Reading: 2. Determine how central ideas or themes of a text and analyze their development; summarize the key supporting details and ideas. 8. Delineate and evaluate the argument and specific claims in a text, including the validity of the reasoning as well as the relevance and sufficiency of the evidence. 10. Read and comprehend complex literary and informational texts independently and proficiently. Writing: 3. Evaluate a speaker's point of view, reasoning, and use of evidence and rhetoric. 	 Standards 7.H.2.2 – Evaluate the effectiveness of cooperative efforts and consensus building among nations, regions, and groups (e.g. Humanitarian efforts, United Nations, World Health Organization, Non-Governmental Organizations, European Union and Organization of American States). 7.H.2.4 – Analyze the economic, political, and social impacts of disease (e.g. smallpox, malaria, bubonic plague, AIDS and avian flu) in modern societies. 	Social Studies Topics Modern Disease epidemics International Trade and outsourcing of jobs to the 3 rd world Who is responsible for helping people recover from natural disasters? Modern Day terrorism/ISIS/Al-Quaeda	
Speaking and Listening: Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when	7.G.1.3 – Explain how natural disasters (e.g. flooding, earthquakes, monsoons and tsunamis), preservation efforts and human	Current possible newsela.com articles How should the US defeat Islamic state?	

· · · ·		
writing.	modification of the environment (e.g.	
	recycling, planting, trees, deforestation,	Many questions about using drones, but no
2. Demonstrate command of the conventions of standard English	pollution, irrigation systems and climate	answers yet
capitalization, punctuation, and spelling when writing.	change) affect modern societies and regions.	
		Will the CIA torture report put the US at
3. Apply knowledge of language to understand how language	7.E.1.2 – Explain the implications of	risk?
functions in different contexts, to make effective choices for	economic decisions in national and	
meaning or style, and to comprehend more fully when reading or	international affairs (e.g. OPEC, NAFTA,	Is it time to leave Afghanistan?
listening.	G20, WTO, EU and economic alliances).	is it time to leave rughamstan.
listening.	020, w10, E0 and economic annances).	
4. Determine or clarify the meaning of unknown and multiple-	7.E.1.4 – Explain how personal finance	
meaning words and phrases by using context clues, analyzing	decision making impacts quality of life (e.g.	
meaningful word parts, and consulting general and specialized	credit, savings, investing, borrowing and	
reference materials, as appropriate.	giving).	
5. Demonstrate understanding of word relationships and nuances		
in word meanings.		
, , , , , , , , , , , , , , , , , , ,		
6. Acquire and use accurately a range of general academic and		
domain specific words and phrases sufficient for reading, writing,		
speaking, and listening at the college and career readiness level;		
demonstrate independence in gathering vocabulary knowledge		
when considering a word or phrase important to comprehension or		
expression.		
	1	I

	Quarter 1	
Humanities	/ Language Arts & Social Studies	
ELA CC Anchor Standards	8 th Grade Social Studies Essential	<u>Paideia Seminar Topics</u>
Reading: 1. Read closely to determine what the text says explicitly and to make logical inferences from it; cite specific textual evidence when writing or speaking to support conclusions drawn from the text.	Standards 8.H.1.1 – Construct charts, graphs, and historical narratives to explain particular events or issues.	Social Studies Topics Historical roots of Tobacco and the NC economy
4. Interpret words and phrases as they are used in a text, including determining technical, connotative, and figurative meanings, and analyze how specific word choices shape meaning or tone.	8.H.1.2 – Summarize the literal meaning of historical documents in order to establish context.	Columbian Exchange and current examples of interchanging culture in American society
6. Assess how point of view or purpose shapes the content and style of a text.	8.H.1.3 – Use primary and secondary sources to interpret various historical perspectives.	Native Americans and reparations Rights of State and local government
Writing: 3. Write narratives to develop real or imagined experiences or events using effective technique, relevant descriptive details, and well-structured event sequences.	8.H.3.3 – Explain how individuals and groups have influenced economic, political and social change in North Carolina and the United	Current possible newsela.com articles
5. Develop and strengthen writing as needed by planning, revising, editing, rewriting, or trying a new approach.	States. 8.H.3.4 – Compare historical and contemporary issues to understand continuity	Should national or local agencies govern schools? Common sense goes up in smoke as kids do
6. Use technology, including the Internet, to produce and publish writing and to interact and collaborate with others.	and change in the development of North Carolina and the United States.	risky tobacco farming
9. Draw evidence from literary or informational texts to support analysis, reflection, and research.	8.G.1.1 – Explain how location and place have presented opportunities and challenges for the movement of people, goods, and ideas in North Carolina and the United States.	Pro/Con should e-cigs be regulated just like cigarettes?
 Speaking and Listening: 1. Engage effectively in a range of collaborative discussions (one-on-one, in groups, and teacher-led) with diverse partners on grade 6 topics, texts, and issues, building on others' ideas and expressing their own clearly. Language: 1. Demonstrate command of the conventions of 	8.G.1.2 – Understand the human and physical characteristics of regions in North Carolina and the United States (e.g. physical features, culture, political organization and ethnic	
standard English capitalization, punctuation, and spelling when writing.	make-up). 8.C&G.1.1 – Summarize democratic ideals	

	expressed in local, state, and national	
2. Demonstrate command of the conventions of standard English	government (e.g. limited government, popular	
capitalization, punctuation, and spelling when writing.	sovereignty, separation of powers,	
	republicanism, federalism and individual	
3. Apply knowledge of language to understand how language	rights).	
functions in different contexts, to make effective choices for		
meaning or style, and to comprehend more fully when reading or	8.C.1.1 – Explain how influences from Africa,	
listening.	Europe, and the Americas impacted North	
	Carolina and the United States (e.g.	
4. Determine or clarify the meaning of unknown and multiple-	Columbian exchange, slavery and the decline	
meaning words and phrases by using context clues, analyzing	of the American Indian populations).	
meaningful word parts, and consulting general and specialized		
reference materials, as appropriate.		
5. Demonstrate understanding of word relationships and nuances		
in word meanings.		
6. Acquire and use accurately a range of general academic and		
domain specific words and phrases sufficient for reading, writing,		
speaking, and listening at the college and career readiness level;		
demonstrate independence in gathering vocabulary knowledge		
when considering a word or phrase important to comprehension or		
expression.		

Quarter 2		
Humanities/	Language Arts & Social Studies	
ELA CC Anchor Standards	8 th Grade Social Studies Essential	<u>Paideia Seminar Topics</u>
Reading: 3. Analyze how and why individuals, events, and ideas develop and interact over the course of a text.7. Integrate and Evaluate content presented in diverse formats and media, including visually and quantitatively, as well as in words.	Standards 8.H.2.1 – Explain the impact of economic, political, social, and military conflicts (e.g. war, slavery, states' rights and citizenship and immigration policies) on the development of North Carolina and the United States.	Social Studies Topics Trail of Tears and Current Native American reservations The Bill of Rights and Individual freedoms. Where to draw the line?
Writing: 1. Write arguments to support claims in analysis of substantive topics or texts, using valid reasoning and relevant sufficient evidence.	8.H.3.1 – Explain how migration and immigration contributed to the development	Immigration patterns of NC and current trends

	of North Carolina and the United States from	
8. Gather relevant information from multiple print and digital	colonization to contemporary times (e.g.	Current possible newsela.com articles
sources, assess the credibility and accuracy of each source and	westward expansion, African slavery, trail of	Should Angle have noticed EDI another
integrate the information while avoiding plagiarism.	tears, the Great Migration and Ellis and Angel	Should Apple have resisted FBI pressure
	Island).	to hack an Iphone
Speaking and Listening: 2. Integrate and evaluate information	8.G.1.3 – Explain how human and	Have the media gone into a feeding frenzy
presented in diverse media and formats, including visually,	environmental interaction affected quality of	over NFL scandals?
quantitatively, and orally.	life and settlement patterns in North Carolina	
	and the United States (e.g. environmental	Scientists announce success in creation of
	disasters, infrastructure development, coastal	smallest living organism
Language: 1. Demonstrate command of the conventions of	restoration and alternative sources of energy).	
standard English capitalization, punctuation, and spelling when		Pro/Con Stop the flow of federal money to
writing.	8.C&G.1.2 – Evaluate the degree to which	sanctuary cities?
	democratic ideals are evident in historical	
2. Demonstrate command of the conventions of standard English	documents from North Carolina and the	
capitalization, punctuation, and spelling when writing.	United States (e.g. the Mecklenburg Resolves,	
2 A mala la andre of lan andre of a surden de la de la contra de	the Halifax Resolves, the Declaration of	
3. Apply knowledge of language to understand how language functions in different contexts, to make effective choices for	Independence, the Articles of Confederation, the Bill of Rights and the principles outlined	
meaning or style, and to comprehend more fully when reading or	in the US Constitution and NC Constitution.	
listening.	In the OS constitution and We constitution.	
nstening.	8.C&G.1.3 – Analyze differing viewpoints on	
4. Determine or clarify the meaning of unknown and multiple-	the scope and power of state and national	
meaning words and phrases by using context clues, analyzing	governments (e.g. Federalists and anti-	
meaningful word parts, and consulting general and specialized	Federalists, education, immigration and	
reference materials, as appropriate.	healthcare).	
5. Demonstrate understanding of word relationships and nuances	8.C&G.2.1 – Evaluate the effectiveness of	
in word meanings.	various approaches used to effect change in	
	North Carolina and the United States (e.g.	
6. Acquire and use accurately a range of general academic and	picketing, boycotts, sit-ins, voting, marches,	
domain specific words and phrases sufficient for reading, writing,	holding elected office and lobbying.).	
speaking, and listening at the college and career readiness level;		
demonstrate independence in gathering vocabulary knowledge		
when considering a word or phrase important to comprehension or		
expression.		

Quarter 3				
Humanities/ Language Arts & Social Studies				
ELA CC Anchor Standards	Paideia Seminar Topics			
 ELA CC Anchor Standards Reading: 5. Analyze the structure of texts, including how specific sentences, paragraphs, and larger portions of the text (e.g. a section, chapter, scene, or stanza) relate to each other and the whole. 9. Analyze how two or more texts address similar themes or topics in order to build knowledge or to compare the approaches the authors take. Writing: 2. Write informative/explanatory texts to examine and convey complex ideas and information clearly and accurately through the effective selection, organization, and analysis of content. 4. Produce clear and coherent writing in which the development, organization, and style are appropriate to task, purpose, and audience. 10. Write routinely over extended time frames (time research, reflection, and revision) and shorter time frames for a range of tasks, purposes, and audiences. Speaking and Listening: 4. Present information, findings, and 	 Language Arts & Social Studies 8th Grade Social Studies Essential Standards 8.H.1.5 – Analyze the relationship between historical context and decision making. 8.H.2.2 – Summarize how leadership and citizen actions (e.g. the founding fathers, the Regulators, the Greensboro Four, and participants of the Wilmington Race riots) influenced the outcome of key conflicts in North Carolina and the United States. 8.H.3.2 – Explain how changes brought about by technology and other innovations affected individuals and groups in North Carolina and the United States (e.g. advancements in transportation, communication networks and business practices). 8.E.1.1 – Explain how conflict, cooperation, and competition influenced periods of economic growth and decline (e.g. economic depressions and recessions). 8.C&G.1.4 – Analyze access to democratic 	Paideia Seminar TopicsSocial Studies TopicsCivil Rights Movement and Current social change movementsWilmington Race riots and current racial protestsWomen's rights and Title IVCurrent possible newsela.com articlesDiversity produces better resultsPro/Con should the US scrap the recycling program?Black girls in America live life in a hazardous intersectionAffirmative action students can thrive in top schools		
supporting evidence such that listeners can follow the line of reasoning and the organization, development, and style are appropriate to task, purpose, and audience.5. Make Strategic use of digital media and visual displays of data	rights and freedoms among various groups in North Carolina and the United States (e.g. enslaved people, women, wage earners, landless farmers, American Indians, African Americans and other ethnic groups).			
to express information and enhance understanding of presentations.	8.C&G.2.3 – Explain the impact of human			

 6. Adapt speech to a variety of contexts and communicative tasks, demonstrating command of formal English when indicated or appropriate. Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing. 	and civil rights issues throughout North Carolina and United States history. 8.C.1.3 – Summarize the contributions of particular groups to the development of North Carolina and the United States (e.g. women, religious groups, and ethnic sectors such as American Indians, African Americans, and European immigrants).	
---	--	--

Quarter 4				
Humanities/ Language Arts & Social Studies				
ELA CC Anchor Standards	8 th Grade Social Studies Essential Standards	<u>Paideia Seminar Topics</u>		
Reading: 2. Determine how central ideas or themes of a text and analyze their development; summarize the key supporting details and ideas.8. Delineate and evaluate the argument and specific claims in a	8.H.1.4 – Use historical inquiry to evaluate the validity of sources used to construct historical narratives (e.g. formulate historical	Social Studies Topics NC Education system (Charter schools and financial distribution, Leandro case,		
text, including the validity of the reasoning as well as the relevance and sufficiency of the evidence.	questions, gather data from a variety of sources, evaluate and interpret data and support interpretations with historical	busing and diversity programs in school districts)		
10. Read and comprehend complex literary and informational texts independently and proficiently.	evidence).	Poverty in NC and US and Welfare programs		
Writing: 3. Evaluate a speaker's point of view, reasoning, and use of evidence and rhetoric.	8.H.2.3 - Summarize the role of debate , compromise and negotiation during significant periods in the history of North Carolina and the United States.	NC Voting ID laws and gerrymandering Current possible newsela.com articles		
Speaking and Listening:	the Office States.	•		
Language: 1. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	8.E.1.2 – Use economic indicators (e.g. GDP, inflation and unemployment) to evaluate the growth and stability of the economy of North	Tech companies unwilling to open their doors to African workers		
2. Demonstrate command of the conventions of standard English capitalization, punctuation, and spelling when writing.	Carolina and the United States. 8.E.1.3 – Explain how quality of life is	Is the risk of spreading Zika worth cancelling the Olympics?		
3. Apply knowledge of language to understand how language functions in different contexts, to make effective choices for	impacted by personal financial choices (e.g. credit, savings, investing, borrowing and giving).	Profile of perfect college applicants gets a remake		
meaning or style, and to comprehend more fully when reading or listening.	8.C&G.2.2 – Analyze issues pursued through active citizen campaigns for change (e.g.	In a changing world, role of education must change		
4. Determine or clarify the meaning of unknown and multiple- meaning words and phrases by using context clues, analyzing meaningful word parts, and consulting general and specialized	voting rights and access to education, housing and employment).			
reference materials, as appropriate.	8.C.1.2 – Summarize the origin of beliefs,			

 Demonstrate understanding of word relationships and nuances in word meanings. Acquire and use accurately a range of general academic and domain specific words and phrases sufficient for reading, writing, speaking, and listening at the college and career readiness level; demonstrate independence in gathering vocabulary knowledge when considering a word or phrase important to comprehension or expression. 	practices, and traditions that represent various groups within North Carolina and the United States (e.g. women, religious groups and ethnic sectors such as American Indians, African Americans, and European immigrants).	
--	--	--

9th Grade English I

Quarter 1	Quarter 2	Quarter 3	Quarter 4
Close Reading and Writing to Analyze	Working with Evidence and Making claims	Communicating Knowledge through Research	Analyzing text to write Arguments
Standards:	Standards:	Standards:	Standards:
RL.9-10.1, 2, 3, 4, 5, 7, 11	RL.9-10.2, 3, 4, 5, 11	RI.9-10.1 (a), 2, 3, 5, 7	RI.9-10.2, 3, 4, 5, 6, 7, 8
RI.9-10.2, 3, 4	RI.9-10.2, 5	W.9-10.2 (a-f), 4, 5, 6, 7, 8, 9	W.9-10.1 (a-e), 5
W.9-10.2 (a, c, f)	W.9-10.2 (a-d, f), 5	L.9-10.1, 2, 3 (a), 6	L.9-10.1 (a-b), 2 (a-c), 5
SL.9-10.1 (b, c)	SL.9-10.1 (a-d)		
L.9-10.5 (a)	L.9-10.1, 2		
Skills:	Skills:	Skills:	Skills:
-Read closely for textual details	-Read closely for textual details	-Read closely for textual details	-Read closely for textual details
-Annotate text to support comprehension	-Annotate text to support comprehension	-Annotate text to support comprehension	-Annotate text to support comprehension
-Determine meaning s of unknown vocabulary	-Engage in Productive evidence based discussion about text	-Engage in Productive evidence based discussion about text	-Engage in Productive evidence based discussion about text
-Engage in Productive evidence based discussion about text	-Independently preview texts in	-Make claims about text using specific evidence	-Evaluate argument writing
-Paraphrase and quote relevant text from a text	preparation for supported analysis-Write informative texts to convey	-Critique one's own writing and peers' writing	-Build skills for successful argument writing
	complex ideas	peers writing	-Analyze authors' use of rhetoric
-Analyze an author's craft	-Organize evidence to plan around	-Revise Writing	-Utilize rubrics for self-assessment and peer review of writing
	writing	-Craft claims about the development and refinement of central ideas in a	-Develop argument based writing

	-Create connections between key	text
	details to make a claim	
		-Identify potential topics for
		research within a text
		-Assess sources for credibility,
		relevance, and accessibility
		-Develop, refine, and select inquiry
		questions for research
		-Collect and organize evidence from
		research to support analysis in
		writing
		Write apparently and appagivaly
		-Write coherently and cohesively
Literature:	I Vransul	w the Caged Bird Sings Move Angolou
<i>Night</i> Elie Wiesel <i>Romeo and Juliet</i> William Shakespea		y the Caged Bird Sings Maya Angelou rm George Orwell
<i>To Kill a Mockingbird</i> Harper Lee		in Lee Graham
Into the Wild John Krakauer		<i>the True Diary of a Part-Time Indian</i> Sherman Alexie
The Odyssey Homer		-

Quarter 1	Quarter 2	Quarter 3	Quarter 4
Close Reading and Writing to Analyze	Use Rhetoric and Word choice to Develop Ideas and Claims	Researching Multiple perspectives to Develop a Position	Using craft and structure to develop characters and ideas
Standards: CCRA.R.6, 9 RL.9-10.2, 3, 4, 5, 9, 11 RI.9-10.2, 3, 6 W.9-10.2 (a, b, d, f), 4, 9 (a, b) SL.9-10.1 (a) L.9-10.1, 2 (c)	Standards: RL.9-10.2, 4 RI.9-10.2, 3, 4, 5, 6, 7, 8 W.9-10.2 (a-f), 9 (b) L.9-10.1, 2, 5	Standards: RI.9-10.1 (a), 2, 3, 4, 5, 6, 8 W.9-10.1 (a-e), 2 (b, d, e), 4, 5, 7, 9 (b) SL.9-10.4, 5, 6 L.9-10.1, 2, 3 (a), 6	Standards: RL.9-10.2, 3, 4, 5, 7 (a), 9, 11 RI.9-10.2, 4, 5, 6 W.9-10.1 (a-e), 2 (a-f), 5, 9 (a, b) SL.9-10.1 (a-e), 4 L.9-10.1 (a, b), 2 (a-c)
Skills: -Read Closely for textual details	Skills: -Read Closely for textual details	Skills: -Read Closely for textual details	Skills: Read Closely for textual details
-Annotate text to support comprehension and analysis	-Annotate text to support comprehension and analysis	-Annotate text to support comprehension and analysis	-Annotate text to support comprehension and analysis
-Engage in productive, evidence based discussions about text	-Engage in productive, evidence based discussions about text	-Engage in productive, evidence based discussions about text	-Engage in productive, evidence based discussions about text
-Collect and Organize evidence from texts to support analysis in writing	-Independently preview text in preparation for supported analysis	-Identify potential topics for research within a text	-Determine meaning of unknown vocabulary
-Use vocabulary strategies to define unknown words	-Provide an objective summary of the text	-Use questioning to guide research	-Independently preview text in preparation of supported analysis
-Paraphrase and quote relevant evidence from text	-Delineate and evaluate an argument -Write original, evidence-based claims	-Conduct pre-searches to validate sufficiency of information for exploring potential topics	-Provide an objective summary of the text
-Trace the development of ideas over the course of the text	-Generate and respond to questions in scholarly discourse	-Collect and organize evidence from texts to support analysis in	-Analyze various treatments of a text across different media

10th Grade English II

-Incorporate newly learned		writing	
vocabulary in written and verbal	-Write original evidence-based		
responses	claims-Preview text independently in preparation for supported analysis	-Collect and organize evidence from texts to support analysis in writing	-Analyze various treatments of a text across different media
		-Delineate arguments and explain relevant and sufficient evidence	-Write original evidence-based claims
		-Analyze perspectives in potential research texts	-Generate and respond to questions in scholarly discourse
		-Assess sources for credibility, relevance, and accessibility	-Analyze how an author uses rhetoric to advance his point of view
		-Conduct independent searches using research processes including planning for searches assessing sources, annotating sources, recording notes and evaluating arguments	
		-Develop, refine, and select inquiry questions for research	
		-Develop counterclaims in opposition to claims	
		-Adhere to conventions of argument writing	
		-Write coherently and cohesively	

Literature:

Lord of the Flies William Golding Native Son Richard Wright Siddhartha Herman Hesse The Red Badge of Courage Stephen Crane Like Water for Chocolate Laura Esquivel Twelfth Night William Shakespeare Things Fall Apart Chinua Achebe A Tree Grows in Brooklyn Betty Smith Pride and Prejudice Jane Austen The Crucible Arthur Miller

11th Grade English III

Quarter 1	Quarter 2	Quarter 3	Quarter 4
Relating elements of a text	Figurative Language and Rhetoric	Researching Multiple Perspectives to develop a position	Narrative Techniques & Fiction Writing
Standards: CCRA.R.9 RL.11-12.2, 3, 4, 5, 6, 11 RI.11-12.2, 3, 6 W.11-12.2 (a-f), 9 (a, b) SL.11-12.1 (a-e) L.11-12.1, 2, 5	Standards: CCRA.R.8, 9 RL.11-12.2, 4 RI.11-12.2, 3, 4, 6 W.11-12.2 (a-f), 5 SL.11-12.1 (a, c) L.11-12.1, 2, 5 (a)	Standards: CCRA.R.8 RI.11-12.1 (a), 2, 6 W.11-12.1 (a-e), 2 (a, b, d, e, f), 4, 5, 7, 8, 9 (b) SL.11-12.1 (d), 3, 4, 5, 6 L.11-12.1, 2, 3	Standards: RL.11-12.2, 3, 4, 5, 6, 11 W.11-12.2 (a-f), 3 (a-e), 4, 5, 9 (a) SL.11-12.1 (a, c, d) L.11-12.1, 2
Skills: -Read Closely for textual details -Annotate text to support	Skills: -Read Closely for textual details -Annotate text to support	Skills: -Read Closely for textual details -Annotate text to support	Skills: -Read Closely for textual details -Annotate text to support
comprehension and analysis -Engage in productive, evidence based discussions about text	comprehension and analysis -Engage in productive, evidence based discussions about text	comprehension and analysis -Engage in productive, evidence based discussions about text	comprehension and analysis -Engage in productive, evidence based discussions about text
-Collect evidence from texts to	-Track rhetoric and analyze its		

support analysis	impact on the text	-Identify potential topics for	-Generate and respond to questions
support analysis	impact on the text	research within a text	in scholarly discourse
-Organize evidence to plan around	-Compare authors' arguments	research within a text	In scholarry discourse
writing	-Compare autions arguments		-Examine and analyze fiction texts
witting	-Independently preview text in	-Use questioning to guide research	for effective narrative writing
-Determine meaning of unknown	preparation for supported analysis		technique
vocabulary	F. F	-Conduct pre-searches to validate	
	-Paraphrase and quote relevant	sufficiency of information for	-Practice narrative writing
-Question texts during reading to	evidence from a text	exploring potential topics	techniques and skills
deepen understanding			
	-Practice key skills from targeted	-Delineate arguments and explain	-Engage in the writing process of
-Analyze the impact of an author's	writing standards	relevant and sufficient evidence	brainstorming, prewriting, drafting,
choices		Televant and sufficient evidence	peer review, revision, and
	-Delineate evidence and reasoning		publication of narrative writing
-Summarize a text objectively	in an argument	-Analyze perspectives in potential	
		research texts	-Engage in the process of
-Revise writing according to	-Practice key		brainstorming, prewriting, drafting,
purpose	informative/explanatory writing	-Assess sources for credibility,	peer review, revision, and
-Question texts during reading to	skills	relevance, and accessibility	publication of narrative writing
deepen understanding	-Track ideas and their refinement or		
deepen understanding	development over the course of the	-Conduct independent searches	
	text	using research processes including	
		planning searches, assessing	
		sources, annotating sources,	
		recording notes, and evaluating	
		argument	
		-Develop, refine, and select inquiry	
		questions for research	
		-Develop and continually assess	
		research frame to guide	
		independent searches	

	-Craft claims about inquiry questions, inquiry paths, and a problem-based question using specific textual evidence from the research
	-Develop counterclaims in opposition to claims
	-Create oral presentations, keeping in mind audience's concerns, values, and potential biases
	-Write effective introduction, body, and conclusion paragraphs for a research-based argument paper
	-Use proper MLA citation methods in writing
	-Use formal style and objective tone in writing
Literature:	
The Things they Carried Tim O'Brien	Uncle Tom's Cabin Harriet Beecher Stowe
The Souls of Black Folk W.E.B. Dubois	The Awakening Kate Chopin
The Scarlett Letter Nathaniel Hawthorne	Death of a Salesman Arthur Miller
Grapes of Wrath John Steinbeck The Jungle Upton Sinclair Jr.	Their Eyes were Watching God Zora Neale Hurston
The sungle Opton Shieldh JI.	

12th Grade English IV

Quarter 1	Quarter 2	Quarter 3	Quarter 4
Personal Narratives	Exploring Complex ideas	Researching Multiple Perspectives	Interaction of Central ideas and character development
Standards:	Standards:	Standards:	Standards:
RI.11-12.2, 3, 4, 5, 6	CCRA.R.8, 9	CCRA.R.8	CCRA.R.9
W.11-12.2 (a-f), 3 (a-f), 4, 5, 9 (b)	RL.11-12.2, 3, 4, 5, 6, 11 RI.11-12.2, 3, 6	RI.11-12.1 (a), 3, 6	RL.11-12.2, 3, 4, 5, 7, 11 W 11 12 1 (1 c) 2 (c f) 2 (c c) 4 0
SL.11-12.4, 6 L.11-12.1, 2 (a-b), 4 (a-c)	W.11-12.2 (a-f), 9 (a-b)	W.11-12.1 (a-e), 2 (a-f), 4, 5, 7, 8, 9 SL.11-12.1 (d), 4, 5, 6	W.11-12.1 (d, e), 2 (a-f), 3 (a-e), 4, 9 (a)
$L.11^{-12.1}, 2 (a^{-0}), 4 (a^{-0})$	SL.11-12.1 (a-c), 4, 6	L.11-12.1, 2, 3	SL.11-12.1 (a, c, d)
	L.11-12.1, 2 (a-b), 5 (a)	, _, _	L.11-12.1, 2
Skills:	Skills:	Skills:	Skills:
-Read closely for textual details	-Read closely for textual details	-Read closely for textual details	-Read closely for textual details
-Annotate texts to support comprehension and analysis	-Annotate texts to support comprehension and analysis	-Annotate texts to support comprehension and analysis	-Annotate texts to support comprehension and analysis
-Engage in productive evidence- based discussions about text	-Engage in productive evidence- based discussions about text	-Engage in productive evidence- based discussions about text	-Engage in productive evidence- based discussions about text
-Analyze the impact of style and	-Delineate and evaluate the	Identify a startial issues for	
content on the text	reasoning in a text	-Identify potential issues for research within a text	-Analyze multiple interpretations of a source text
-Collect and organize evidence from	-Independently preview texts in		
texts to support analysis in writing	preparation for supported analysis	-Conduct pre-searches to validate	-Generate and respond to questions
-Independently read and annotate text in preparation for evidence-	-Independently develop questions for further textual analysis	sufficiency of information exploring potential issues	in scholarly discourse
based discussion	for further textual analysis		-Practice narrative, argument, and
	-Write informative texts to convey	-Analyze perspectives in potential	informative writing techniques and

Appendix B1: Curriculum Outline Ascend Leadership Academy

-Make claims about texts using	complex ideas	research texts	skills
specific textual evidence	_		
-	-Use rubrics and checklists for self-		-Use vocabulary strategies to define
-Write informative texts to convey	assessment of participation in	-Assess sources for credibility,	unknown words
complex ideas	discussion	relevance, and accessibility	ulikilowil wolds
compten lacus			To do non do nilos non di o torri la
-Write narratives to develop real	-Trace the development of ideas	-Conduct independent searches	-Independently read a text in
experiences or events	over the course of the text.	using research processes including	preparation for supported analysis
experiences of events	over the course of the text.	planning for searches, assessing	
Independently, another the multipa	Examine the use and refinement of	sources, annotating sources,	-Paraphrase and quote relevant
-Independently practice the writing	-Examine the use and refinement of		evidence from a text
process outside of class	a key term over the course of the	recording notes, and evaluating	
	text.	argument	-Independently read and annotate
-Practice speaking and listening			text in preparation for evidence-
skills in preparation for a college	-Practice speaking and listening	-Develop, refine, and select inquiry	based discussion
interview	skills in preparation for a dramatic	questions to guide research	
	reading performance	deconomo co Barao rescaron	-Generate and respond to questions
-Incorporate a range of narrative			in scholarly discourse
techniques, such as dialogue, pacing,	-	-Develop and continually assess a	5
description, and reflection		research frame to guide independent	
-		searches.	
-Use precise words and phrases,			
telling details, and sensory language		Develop counterploims in	
		-Develop counterclaims in	
-Engage in constructive peer-review		opposition to claims	
of narrative essays			
of harran ve essays		-Create oral presentations, keeping	
-Produce writing that is appropriate		in mind audience's concerns, values,	
to task, purpose, and audience		and potential biases	
to task, purpose, and audience		und potential ofases	
		-Write effective introduction, body,	
		and conclusion paragraphs for a	
		research-based argument paper	
		Use proper MLA sitution methods	
		-Use proper MLA citation methods in writing	
		in writing	

		-Edit for a variety of language conventions, including hyphens and correct capitalization, punctuation, and spelling		
		-Use formal style and objective tone in writing		
		-Demonstrate clarity and cohesion in writing		
		-Vary syntax for effect ,consulting references when needed		
Literature:				
Macbeth William ShakespeareFrankenstein Mary ShelleyThe Great Gatsby F. Scott Fitzgerald1984 George OrwellBlack Boy Richard WrightThe Awakening Kate ChopinOthello William ShakespeareAutobiography of Malcolm X Malcolm X w/Alex Haley				



Ascend Leadership Academy Curriculum Pathway

Grade	English	Social Studies	Science	Math	Digital Media/CTE	Electives
9 th Grade	Paideia English I	Paideia World History	Earth and Environmental Science	Math I Or Math II**	Digital Media I	Health/PE
10 th Grade	Paideia English II	Paideia Civics and Economics	Chemistry	Math II Or Math III**	Advanced Digital Media	AP Human Geo Spanish I Creative Writing Af Am Studies Af Am literature Speech Team Sports I Microsoft IT
11 th Grade	Paideia English III Or AP English: Language and Composition	Paideia American History I Or AP US History	Biology	Math III Or Precalculus (Honors)**	Computer Programming	All previous electives Forensic Science Anatomy & Physiology Multimedia Webpage Spanish II Conversations in Diversity AP Environmental
12 th Grade	Paideia English IV Or AP English: Literature and Composition	Paideia American History II Or Soc. Studies Elective	Human Anatomy and Physiology* Or Forensic Science*	Adv. Functions and Modeling Or Other Advanced Math Course**	CTE Adv. Studies	All Previous electives AP Computer Science Spanish III (Honors) AP Biology AP US Government Psychology (Honors) Comp. Programming II

*Not required for graduation

**If student completed Math I in 8th grade



Ascend Leadership Academy Graduation Checklist

Advisor _____

Graduation Requirements

*****For each subject area <u>place a check by each graduation requirement you have earned credit for or are currently in enrolled in</u>. Use your transcript to complete this activity.****

Name _____

Paideia English	Math	Science	Paideia Social	Health/PE	Digital Media/CTE	General Electives
			Studies			
English I	<u>1st Math</u>	<u>1 Physical Science</u>	World Hist.	Health/PE	Microsoft IT	List Other electives:
English II	Math I	Chemistry	Civ. & Econ		Digital Media I	
English III	2 nd Math	Physical Science	US History		Adv. Digital Media	
English IV	Math II		Amer. History I		CTE Adv. Studies	Foreign Language
	<u>3rd Math</u>	1 Earth Science	Amer. History II			(If Applicable)
	Math III	Earth/Env. Sci.	Or			
	<u>4th Math</u>	AP Environ.	AP US Hist.			
	Adv. Func. Mod		S.S. Elective			
	Honors Pre-Calc AP Statistics	Biology				
	Ai Statistics	Biology				
of 4 credits	of 4 credits	of 3 credits	of 4 credits	of 1 credits	of 4 credits	of 2 credits
completed	completed	completed	completed	completed	completed	completed

Total Number of credits achieved: _____/22_____

Courses needed for graduation:



Ascend Leadership Academy HS Course Offerings

English		Math		Science		
Course	Code	Course	Code	Course	Code	
Paideia English I	10212X0P	Math I	21032X0	Earth and Environmental Science	35012X0	
Paideia English I (Honors)	10215X0P	Math II	22012X0	Earth and Environmental Science (Honors)	35015X0	
Paideia English II	10222X0P	Math II (Honors)	22015X0	Chemistry	34202X0	
Paideia English II (Honors)	10225X0P	Math III	23012X0	Chemistry (Honors)	34205X0	
Paideia English III	10232X0P	Math III (Honors)	23015X0	Biology	33202X0	
Paideia English III (Honors)	10235X0P	Advanced Functions & Modeling	24002X0	Biology (Honors)	33205X0	
Paideia English IV	10242X0P	AP Statistics	2A037X0	Physical Science	34102X0	
Paideia English IV (Honors)	10245X0P	Precalculus (Honors)	24035X0	Human Anatomy and Physiology	33302X0	
AP English: Language and Composition	1A007X0	Introductory Math (Elective)	20202X0	Forensic Science	30202X0D	
AP English: Literature and Composition	1A017X0	AP Calculus AB	25017X0	AP Biology	3A007X0	
Creative Writing	10252XOD			AP Environmental Science	3A027X0	
Cultural Media Literacy	10282X0D					
African American Literature	10272X0Q					
Speech	10142X0					
Social Studies		Digital Media/CTE		Other Elective Courses		
<u>Course</u>	<u>Code</u>	Course	<u>Code</u>	Course	<u>Code</u>	
Paideia World History	43032X0P	Microsoft Word, Powerpoint, Publisher	BM102X0	Spanish I	11412X0	
Paideia World History (Honors)	43035X0P	Digital Media I	IA312X0	Spanish II	11422X0	
Paideia Civics and Economics	42092X0P	Advanced Digital Media	IA322X0	Spanish III (Honors)	11435X0	
Paideia Civics and Economics (Honors)	42095X0P	Advanced Digital Media (Honors)	IA325X0	Health/PE	63022X0	
Paideia American History I	43042X0P	CTE Advanced Studies	CS952X0J	Weight Training	60292X0A	
Paideia American History I (Honors)	43045X0P	Multi-Media and Webpage Design	BD102X0			
Paideia American History II	43052X0P	Computer Programming I	BP102X0			
Paideia American History II (Honors)	43055X0P	Computer Programming II (Honors)	BP125X0			
AP US History	4A077X0	AP Computer Science	0A027X0			
AP US Government	4A067X0					
AP Human Geography	4A027X0					
African American Studies	46012X0					
Conversations in Diversity	48002X0E					
Psychology (Honors)	44035X0					

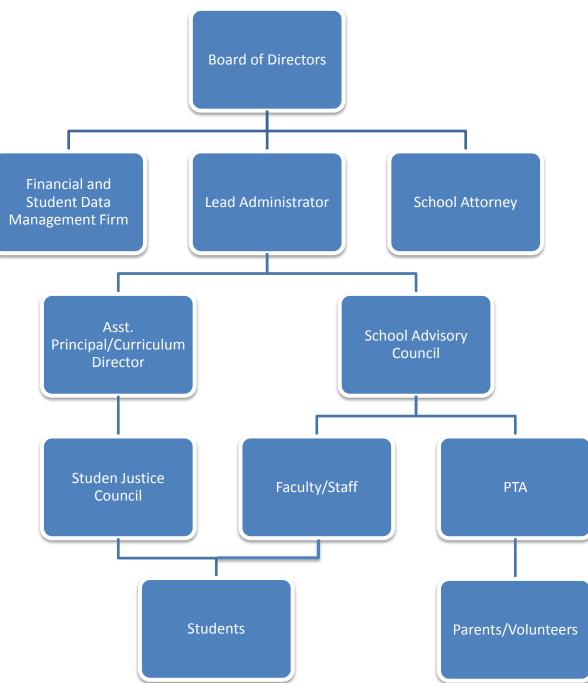
		J	uly 20	18						Aug	gust 2	018					Septe	mber	2018						Oct	ober 2	2018		
S	М	Т	W	Т	F	s		s	М	Т	W	Т	F	s	s	М	Т	W	Т	F	s		S	М	Т	W	Т	F	S
1	2	3	4	5	6	7					1	2	3	4							1			1	2	3	4	5	6
8	9	10	11	12	13	14		5	6	7	8	9	10	11	2	3	4	5	6	7	8		7	8	9	10	11	12	13
15	16	17	18	19	20	21		12	13	14	15	16	17	18	9	10	11	12	13	14	15		14	15	16	17	18	19	20
22	23	24	25	26	27	28		19	20	21	22	23	24	25	16	17	18	19	20	21	22		21	22	23	24	25	26	27
29	30	31						26	27	28	29	30	31		23	24	25	26	27	28	29		28	29	30	31			
															30														
		Nove	ember	2018						Dece	mber	2018					Jan	uary 2	2019						Feb	ruary	2019		
S	М	т	w	Т	F	s		S	М	Т	W	т	F	S	S	М	Т	W	Т	F	S		S	М	Т	w	Т	F	s
				1	2	3								1			1	2	3	4	5							1	2
4	5	6	7	8	9	10		2	3	4	5	6	7	8	6	7	8	9	10	11	12		3	4	5	6	7	8	9
11	12	13	14	15	16	17		9	10	11	12	13	14	15	13	14	15	16	17	18	19		10	11	12	13	14	15	16
18	19	20	21	22	23	24		16	17	18	19	20	21	22	20	21	22	23	24	25	26		17	18	19	20	21	22	23
25	26	27	28	29	30			23	24	25	26	27	28	29	27	28	29	30	31				24	25	26	27	28		
								30	31																				
		Ма	arch 2	019						A	oril 20	19			Ma			ay 20	19						Jı	ine 20)19		
s	м	т	w	т	F	s		S	м	т	w	т	F	s	s	м	т	W	Т	F	s		S	м	т	w	Т	F	s
					1	2			1	2	3	4	5	6				1	2	3	4								1
3	4	5	6	7	8	9	1	7	8	9	10	11	12	13	5	6	7	8	9	10	11		2	3	4	5	6	7	8
10	11	12	13	14	15	16		14	15	16	17	18	19	20	12	13	14	15	16	17	18		9	10	11	12	13	14	15
17	18	19	20	21	22	23		21	22	23	24	25	26	27	19	20	21	22	23	24	25		16	17	18	19	20	21	22
24	25	26	27	28	29	30		28	29	30					26	27	28	29	30	31			23	24	25	26	27	28	29
31																							30						

Ascend Leadership Academy 2018-2019 Calendar – Draft

First Day of School - <mark>August 13</mark> Last Day of School - <mark>May 24</mark> Quarter 1 - Aug. 13 - Oct. 12 Quarter 2 - Oct. 22 – Dec. 21 Quarter 3 - Jan. 8 - Mar. 8 Optional Teacher Workdays

[] Required Teacher Workdays

Holidays/No School



Ascend Leadership Academy

Bylaws

ARTICLE I: NAME

The name of the Corporation is Ascend Leadership Academy, Inc. (hereinafter the "Corporation" or the "School").

ARTICLE II: PURPOSE

The Corporation is a nonprofit corporation whose purpose is to provide a charter schools in North Carolina in accordance with the laws, rules and regulations governing charter schools in North Carolina (the "Education Laws").

ARTICLE III: MEMBERSHIP

The Corporation has no members. The rights which would otherwise vest in the members vest in the Directors of the Corporation (hereinafter the "Trustees" or the "Directors") of the School. Actions which would otherwise require approval by a majority of all members or approval by the members require only approval of a majority of all Trustees or approval by the Board of Trustees (hereinafter the "Board").

ARTICLE IV: BOARD OF TRUSTEES

A. <u>Powers.</u> The Board will be responsible for setting policy, overseeing operation matters including budgeting, operating procedures and community relations. The Board shall conduct or direct the affairs of the Corporation and exercise its powers, subject to the Education Laws, nonprofit corporation law, the Corporation's Charter and these Bylaws. The Board may delegate the management of the activities of the Corporation to others, so long as the affairs of the Corporation are managed, and its powers are exercised, under the Board's ultimate jurisdiction.

Without limiting the generality of the powers hereby granted to the Board, but subject to the same limitations, the Board shall have all the powers enumerated in these Bylaws, and the following specific powers:

1. To elect and remove Trustees;

2. To select and remove Officers, agents and employees of the Corporation; to prescribe powers and duties for them; and to fix their compensation;

3. To conduct, manage and control the affairs and activities of the Corporation, and to make rules and regulations;

4. To enter into contracts, leases and other agreements which are, in the Board's judgment, necessary or desirable in obtaining the purposes of promoting the interests of the Corporation;

5. To carry on the business of operating the Charter School and apply any surplus that results from the business activity to any activity in which the Corporation may engage;

6. To act as trustee under any trust incidental to the Corporation's purposes, and to receive, hold, administer, exchange and expend funds and property subject to such a trust;

7. To acquire real or personal property, by purchase, exchange, lease, gift, devise, bequest, or otherwise, and to hold, improve, lease, sublease, mortgage, transfer in trust, encumber, convey or otherwise dispose of such property;

8. To borrow money, incur debt, and to execute and deliver promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations and other evidences of debt and securities;

9. To lend money received only from private sources and to accept conditional or unconditional promissory notes therefore, whether interest or non-interest bearing, or secured or unsecured; and

10. To indemnify and maintain insurance on behalf of any of its Trustees, Officers, employees or agents for liability asserted against or incurred by such person in such capacity or arising out of such person's status as such, subject to the provisions of the North Carolina Not-for-Profit Corporation Law and the limitations noted in these Bylaws.

B. <u>Number of Trustees</u>. The number of Trustees of the Corporation shall be not fewer than five (5) and shall not exceed nine (9). The Board shall fix the exact number of Trustees, within these limits, by Board resolution or amendment of the Bylaws.

C. <u>Election of Trustees</u>.

1. <u>Election</u>. The Board shall elect the Trustees by the vote of a majority of the Trustees then in office, whether or not the number of Trustees in office is sufficient to constitute a quorum, or by the sole remaining Trustee.

Ascend Leadership Academy

2. <u>Eligibility</u>. The Board may elect any person who in its discretion it believes will serve the interests of the Corporation faithfully and effectively. The Corporation will seek to have Trustees who represent a cross-section of backgrounds, professions and experiences.

3. <u>Interested Persons</u>. Not more than 49% of the persons serving on the Board may be interested persons. An "interested person" is: (1) any person currently being compensated by the Corporation for services rendered to it within the previous 12 months, whether as a full-time or part-time employee, independent contractor or otherwise; or (2) any sister, brother, ancestor, descendant, spouse, sister-in-law, brother-in-law, daughter-in-law, son-in-law, mother-in-law or father-in-law of any such person.

4. <u>Term of Office</u>.

a. The Founding Trustees elected shall be divided into three classes for the purpose of staggering their terms of office. All classes shall be as nearly equal in number as possible.

b. The terms of office of the Founding Trustees initially classified shall be as follows: that of the first class shall expire at the next annual meeting of the Trustees, the second class at the second succeeding annual meeting and the third class at the third succeeding annual meeting. Following the expiration of these designated terms, the term of each Founding Trustee shall continue for three (3) additional years.

c. The term of office of a Trustee elected to fill a vacancy in these Bylaws begins on the date of the Trustee's election, and continues: (1) for the balance of the unexpired term in the case of a vacancy created because of the resignation, removal, or death of a Trustee, or (2) for the term specified by the Board in the case of a vacancy resulting from the increase of the number of Trustees authorized.

d. A Trustee's term of office shall not be shortened by any reduction in the number of Trustees resulting from amendment to the Charter, the Bylaws, or other Board action.

e. A Trustee's term of office shall not be extended beyond that for which the Trustee was elected by amendment of the school's charter or the Bylaws or other Board action.

f. A Trustee who has served a three-year term shall not be eligible for election or appointment to a new term until one year after the expiration of the threeyear term.

5. <u>Time of Elections</u>. The Board shall elect Trustees whose terms begin on July 1st of a given year at the Annual Meeting for that year, or at a Regular Meeting designated for that purpose, or at a Special Meeting called for that purpose.

D. <u>Removal of Trustees</u>. The Board may remove a Trustee at any time by a vote of at least 75% of the other Trustees.

E. <u>Resignation by Trustee</u>. A Trustee may resign by giving written notice to the Board Chairman or Secretary. The resignation is effective upon receipt of such notice, or at any later date specified in the notice. The acceptance of a resignation by

Ascend Leadership Academy

the Board President or Secretary shall not be necessary to make it effective, but no resignation shall discharge any accrued obligation or duty of a Trustee.

F. <u>Vacancies</u>. A vacancy is deemed to occur on the effective date of the resignation of a Trustee, upon the removal of a Trustee, upon declaration of vacancy pursuant to theseBylaws, or upon a Trustee's death. A vacancy is also deemed to exist upon the increase by the Board of the authorized number of Trustees. Trustees may be elected to fill vacancies by a majority vote of the Trustees then in office.

G. <u>Compensation of Trustees</u>. Trustees shall serve without compensation. However, the Board may approve reimbursement of a Trustee's actual and necessary expenses while conducting Corporation business.

ARTICLE V: MEETINGS OF THE BOARD

A. <u>Place of Meetings</u>. Board Meetings shall be held at the Corporation's principal office or at any other reasonably convenient place as the Board may designate.

B. <u>Annual Meetings</u>. An Annual Meeting shall be held in the month of March of each year for the purpose of electing Trustees, making and receiving reports on corporate affairs, and transacting such other business as comes before the meeting.

C. <u>Regular Meetings</u>. The Board will meet monthly during the school year at an agreed upon time and place.

D. <u>Special Meetings</u>. A Special Meeting shall be held at any time called by the Chairman or by any Trustee upon written demand of not less than one-half of the entire Board.

E. <u>Adjournment</u>. A majority of the Trustees present at a meeting, whether or not a quorum, may adjourn the meeting to another time and place.

F. <u>Notices</u>. Notices to Trustees of Board Meetings shall be given as follows:

1. Annual Meetings and Regular Meetings may be held without notice if the Bylaws or the Board fix the time and place of such meetings.

2. Special Meetings shall be held upon four days' notice by first-class mail or 48 hours' notice delivered personally or by telephone, facsimile or e-mail. Notices will be deemed given when deposited in the United States mail, addressed to the recipient at the address shown for the recipient in the Corporation's records, first-class postage prepaid; when personally delivered in writing to the recipient; or when faxed, e-mailed, or communicated orally, in person or by telephone, to the Trustee or to a person whom it is reasonably believed will communicate it promptly to the Trustee.

Ascend Leadership Academy

G. <u>Waiver of Notice</u>. Notice of a meeting need not be given to a Trustee who signs a waiver of notice or written consent to holding the meeting or an approval of the minutes of the meeting, whether before or after the meeting, or attends the meeting without protest prior to the meeting or at its commencement, of the lack of notice. The Secretary shall incorporate all such waivers, consents and approvals into the minutes of the meeting.

H. <u>Open Meetings</u>. The Board will observe the Open Meetings Law (Article 33C if Chapter 143 of the North Carolina General Statutes), including without limitation by giving or providing notice of all "official meetings" (as defined in the Open Meetings Law) in the manner required by law and by providing access to records of Board meetings to the public in the manner required by law.

ARTICLE VI: ACTION BY THE BOARD

A. <u>Quorum</u>. Unless a greater proportion is required by law, a majority of the entire Board of Trustees shall constitute a quorum for the transaction of any business or of any specified item of business.

B. <u>Action by the Board</u>.

1. <u>Actions Taken at Board Meetings</u>. Except as otherwise provided by statute or by these Bylaws, the vote of a majority of the Board present at the time of the vote, if a quorum is present at such time, shall be the act of the Board. If at any meeting of the Board there shall be less than a quorum present, the Trustees present may adjourn the meeting until a quorum is obtained.

2. <u>Board Participation by Other Means</u>. In all events, a quorum of Trustees must be present to lawfully conduct a Board Meeting of the School. To the extent that, pursuant to Section 143-318.13(a) of the Open Meetings Law, the board provides a location and means whereby members of the public may listen to the meeting, Trustees may participate in the meeting by use of conference telephone or other electronic means, provided that all Trustees participating in such meeting can hear one another.

C. <u>Committees</u>.

1. <u>Appointment of Committees</u>. The Board may create committees for any purpose, and the Chairman of the Board shall appoint members to and designate the chairs of such committees. A Board Committee will consist of not fewer than three Trustees, who shall serve at the pleasure of the President of the Board, except that any executive committee of the Board shall comprise not fewer than five trustees

Ascend Leadership Academy

2. <u>Standing Committee</u>. The Board shall have a standing Finance Committee, chaired by the Treasurer. Additional members of the Finance Committee will be appointed by the President of the Board.

3. <u>Authority of Board Committees</u>. The Chairman of the Board may delegate to a Board committee any of the authority of the Board, except with respect to:

a. The election of Trustees;

b. Filling vacancies on the Board or any committee which has the authority of the Board;

c. The amendment or repeal of Bylaws or the adoption of new Bylaws; and

d. The appointment of other committees of the Board, or the members of the committees.

4. <u>Procedures of Committees</u>. The Board may prescribe the manner in which the proceedings of any Board Committee are to be conducted. In the absence of such prescription, a Board Committee may prescribe the manner of conducting its proceedings, except that the regular and special meetings of the Committee are governed by the provisions of these Bylaws and the Open Meetings Law with respect to the calling of meetings.

D. <u>Standard of Care</u>.

1. <u>Performance of Duties</u>. Each Trustee shall perform all duties of a Trustee, including duties on any Board Committee, in good faith and with that degree of diligence, care and skill, including reasonable inquiry, as an ordinary prudent person in a like position would use under similar circumstances.

2. <u>Reliance on Others</u>. In performing the duties of a Trustee, a Trustee shall be entitled to rely on information, opinions, reports or statements, including financial statements and other financial data, presented or prepared by:

a. One or more Officers or employees of the Corporation whom the Trustee believes to be reliable and competent in the matters presented;

b. Legal counsel, public accountants or other persons as to matters that the Trustee believes are within that person's professional or expert competence; or

c. A Board Committee on which the Trustee does not serve, duly designated in accordance with a provision of the Corporation's Charter or Bylaws, as to matters within its designated authority, provided the Trustee believes the Committee merits confidence and the Trustee acts in good faith, and with that degree of care specified in Paragraph D.1. and after reasonable inquiry when the need is indicated by the circumstances, and without knowledge that would cause such reliance to be unwarranted.

3. <u>Investments</u>. In investing and dealing with all assets held by the Corporation for investment, the Board shall exercise the standard of care described above in Paragraph D.1. and shall consider among other relevant considerations the long and short term needs of the Corporation in carrying out its purposes, including its present and anticipated financial requirements. The Board may delegate its investment

powers to others, provided that those powers are exercised within the ultimate direction of the Board.

E. <u>Rights of Inspection</u>. Every Trustee has the right to inspect and copy all books, records and documents of every kind and to inspect the physical properties of the Corporation, provided that such inspection is conducted at a reasonable time after reasonable notice, and provided that such right of inspection and copying is subject to the obligation to maintain the confidentiality of the reviewed information, in addition to any obligations imposed by any applicable federal, state or local law.

F. <u>Participation in Discussions and Voting</u>. Every Trustee has the right to participate in the discussion and vote on all issues before the Board or any Board Committee, except that any Trustee shall be excused from the discussion (other than to present factual information or to respond to questions prior to the discussion) and vote on any matter involving such Trustee relating to: (a) a self-dealing transaction; (b) a conflict of interest; (c) indemnification of that Trustee uniquely; or (d) any other matter at the discretion of a majority of the Trustees then present.

G. <u>Duty to Maintain Board Confidences</u>. Every Trustee has a duty to maintain the confidentiality of all Board actions which are not required by law to be open to the public, including discussions and votes which take place at any closed session of the Board. Any Trustee violating this confidence may be removed from the Board.

ARTICLE VII: OFFICERS

A. <u>Officers</u>. The Officers of the Corporation consist of a Chairman (hereinafter "Chairman"), Vice Chairman (hereinafter "Vice Chairman"), a Secretary and a Chief Financial Officer (hereinafter "Treasurer"). The Corporation also may have such other officers as the Board deems advisable.

1. <u>Chairman</u>. Subject to Board control, the Chairman has general supervision, direction and control of the affairs of the Corporation, and such other powers and duties as the Board may prescribe. If present, the Chairman shall preside at Board meetings. The Chairman will be an authorized joint signer of all checks.

2. <u>Vice Chairman</u>. If the Chairman is absent or disabled, the Vice Chairman shall perform all the Chairman's duties and, when so acting, shall have all the Chairman's powers and be subject to the same restrictions. The Vice Chairman shall have other such powers and perform such other duties as the Board may prescribe.

3. <u>Secretary</u>. The Secretary shall: (a) keep or cause to be kept, at the Corporation's principal office, or such other place as the Board may direct, a book of minutes of all meetings of the Board and Board Committees, noting the time and place of the meeting, whether it was regular or special (and if special, how authorized), the notice given, the names of those present, and the proceedings; (b)

Ascend Leadership Academy

keep or cause to be kept a copy of the Corporation's Charter and Bylaws, with amendments; (c) give or cause to be given notice of the Board andCommittee meetings as required by the Bylaws; and (d) have such other powers and perform such other duties as the Board may prescribe.

4. <u>Treasurer</u>. The Treasurer shall: (a) keep or cause to be kept adequate and correct accounts of the Corporation's properties, receipts and disbursements; (b) make the books of account available at all times for inspection by any Trustee; (c) deposit or cause to be deposited the Corporation's monies and other valuables in the Corporation's name and to its credit, with the depositories the Board designates; (d) disburse or cause to be disbursed the Corporation's funds as the Board directs; (e) render or cause to be rendered to the Chairman and the Board, as requested but no less frequently than once every fiscal year, an account of the Corporation's financial transactions and financial condition; (f) prepare or cause to be prepared any reports on financial issues required by an agreement on loans; (g) serve as Chairperson of the Finance Committee; and (h) have such other powers and perform such other duties as the Board may prescribe. The Treasurer will be authorized to sign checks.

B. <u>Election, Eligibility and Term of Office.</u>

1. <u>Election</u>. The Board shall elect the Officers annually at the Annual Meeting or a Regular Meeting designated for that purpose or at a Special Meeting called for that purpose, except that Officers appointed to fill vacancies shall be elected as vacancies occur.

2. <u>Eligibility</u>. A Trustee may hold any number of offices, except that neither the Secretary nor Treasurer may serve concurrently as the Chairman.

3. <u>Term of Office</u>. Each Officer serves at the pleasure of the Board, holding office until resignation, removal or disqualification from service, or until his or her successor is elected.

C. <u>Removal and Resignation</u>. The Board may remove any Officer, either with or without cause, at any time. Such removal shall not prejudice the Officer's rights, if any, under an employment contract. Any Officer may resign at any time by giving written notice to the Corporation, the resignation taking effect upon receipt of the notice or at a later date specified in the notice.

ARTICLE VIII: NON-LIABILITY OF TRUSTEES

The Trustees shall not be personally liable for the Corporation's debts, liabilities or other obligations.

ARTICLE IX: INDEMNIFICATION OF CORPORATE AGENTS

The Corporation shall, to the fullest extent now or hereafter permitted by and in accordance with standards and procedures provided by the North Carolina Nonprofit Corporation Act and any amendments thereto, indemnify any person made, or threatened to be made, a party to any action or proceeding by reason of the fact that he, his testate or intestate was a Director, Officer, employee or agent of the Corporation, against judgments, fines, amounts paid in settlement and reasonable expenses, including attorneys' fees.

ARTICLE X: CONFLICT OF INTEREST POLICY

Any Trustee, Officer, or Committee member having an interest in a contract, other transaction or program presented to or discussed by the Board or Board Committee for authorization, approval, or ratification shall make a prompt, full and frank disclosure of his or her interest to the Board or Committee prior to its acting on such contract or transaction. Such disclosure shall include all relevant and material facts known to such person about the contract or transaction that may reasonably be construed to be averse to the Corporation's interest. The body to which such disclosure is made shall thereupon determine, by majority vote, whether the disclosure shows that a conflict of interest exists or can reasonably be construed to exist. If a conflict is deemed to exist, such person shall not vote on, nor use his or her personal influence on, nor be present during the discussion or deliberations with respect to, such contract or transaction (other than to present factual information or to respond to questions prior to the discussion). The minutes of the meeting shall reflect proceedings, including the disclosure made, the vote thereon and, where applicable, the abstention from voting and participation. The Board may adopt formal policies reauirina:

1. Regular annual statements from Trustees, Officers and key employees to disclose existing and potential conflicts of interest; and

2. Corrective and disciplinary actions with respect to transgressions of such policies. For the purpose of this section, a person shall be deemed to have an "interest" in a contract or other transaction if he or she is the party (or one of the parties) contracting or dealing with the Corporation, or is a Director, Trustee or Officer of, or has a significant financial or influential interest in the entity contracting or dealing with the Corporation.

ARTICLE XI: OTHER PROVISIONS

A. <u>**Fiscal Year.**</u> The fiscal year of the Corporation begins on July 1 of each year and ends June 30.

B. <u>Execution of Instruments</u>. Except as otherwise provided in these Bylaws, the Board may adopt a resolution authorizing any Officer or agent of the Corporation to enter into any contract or execute and deliver any instrument in the name of or on behalf of the Corporation. Such authority may be general or confined to specific instances. Unless so authorized, no Officer, agent or employee shall have any power to bind the Corporation by any contract or engagement, to pledge the Corporation's credit, or to render it liable monetarily for any purpose or any amount.

C. <u>Checks and Notes</u>. Except as otherwise specifically provided by Board resolution, checks, drafts, promissory notes, orders for the payment of money, and other evidence of indebtedness of the Corporation may be signed by the Chairman of the Board, the Principal/Managing Director, Treasurer, or other Trustee. Such items for amounts of \$2,000.00 or greater must be signed by two of these individuals.

D. <u>Construction and Definitions</u>. Unless the context otherwise requires, the general provisions, rules of construction, and definitions contained in the North Carolina Nonprofit Corporation Act and the Education Law shall govern the construction of these Bylaws. Without limiting the generality of the foregoing, words in these Bylaws shall be read as the masculine or feminine gender, and as the singular or plural, as the context requires, and the word "person" includes both a corporation and a natural person. The captions and headings in these Bylaws are for reference and convenience only and are not intended to limit or define the scope or effect of any provisions.

E. <u>Interpretation of Charter</u>. Whenever any provision of the Bylaws is in conflict with the provisions of the Charter, the provisions of the Charter shall control.

ARTICLE XII: AMENDMENT

A majority of the Trustees may adopt, amend or repeal these Bylaws. Proposed amendments must be submitted to the Secretary to be sent out with regular Board announcements.

Ascend Leadership Academy

Conflict of Interest Policy

SECTION 1.

Full disclosure, by notice in writing, shall be made by the interested parties to the full Board of Directors in all conflicts of interest, including but not limited to the following:

1. A director is related to another director.

2. A director is related to a staff member.

3. A director is also a staff member. (According to the bylaws, staff members who are also board members are not voting members of the Board of Directors.)

4. A staff member in a supervisory capacity is related to another staff member whom he/she supervises.

5. A director or staff member receives payment from the school for any subcontract, goods, or services other than as part of his/her regular job responsibilities or as reimbursement for reasonable expenses incurred as provided in the bylaws and board policy.

6. A director or staff member is a member of the governing body of a contributor to the school or nonprofit running the school.

7. A director or staff member may have personal, financial, professional, or political gain at the expense of the school or its members.

SECTION 2.

Following full disclosure of a possible conflict of interest or any condition listed above, the Board of Directors shall determine whether a conflict of interest exists and, if so, the Board shall vote to authorize or reject the transaction and/or condition. Both votes shall be by majority vote without counting the vote of any interested director, even if the disinterested directors are less than a quorum, provided that at least one consenting director is disinterested.

SECTION 3.

An interested director, officer, or staff member shall not participate in any discussion or debate of the Board of Directors, or any committee thereof, in which the subject of

Appendix G1: Conflict of Interest Policy

Ascend Leadership Academy

discussion is a contract, transaction, or situation in which there may be a conflict of interest other than to present factual information or to respond to questions prior to the discussion.

SECTION 4.

No director, officer, or staff member shall participate in the selection, award, or administration of a procurement transaction in which federal or state funds are used, where, to his/her knowledge, any of the following has a financial interest in that transaction:

the staff member, officer, or director;

any member of his/her immediate family;

his/her partner;

an organization in which any of the above is an officer, director, or

employee;

a person or organization with whom any of the above is negotiating or has any arrangement concerning prospective employment.

SECTION 5.

In addition, a contract or transaction can be rendered voidable by the Board of Directors if entered without full disclosure of the personal interests of a director, officer or staff members, the existence of any of the above-listed conditions shall likewise render a contract or a transaction void able unless full disclosure of personal interests is made in writing to the Board of Directors and such transaction was approved by the Board in full knowledge of such interest.

SECTION 6.

The disinterested directors are authorized to impose by majority vote other reasonable sanctions as necessary to recover associated costs against a director, officer, or staff member for failure to disclose a conflict of interest as described in Section 1 or for any appearance of a conflict.

SECTION 7.

Appeal from sanctions imposed pursuant to Sections 5 and 6 above shall be prescribed by law in those courts of the state NC with jurisdiction over both the parties and the subject matter of the appeal.

SECTION 8.

In the event that the Board of Directors have incurred costs or attorney fees as a result of legal action, litigation, or appeal brought by or on behalf of an interested director or staff member due to a conflict of interest and consequent sanctions and in the event that the Board of Directors prevails in such legal action, litigation, or appeal, the Board shall be entitled to recover all of its costs and attorney fees from the unsuccessful party.

SECTION 9.

A copy of this policy shall be given to all directors, officers, and staff members upon commencement of such person's relationship with the School. Each Board member, officer, and staff member shall sign and date the policy at the beginning of his or her term of service or employment and each year thereafter. Failure to sign does not nullify the policy.

Signed:	 	 	
Name Printed:			
Printed:	 	 	
Date:			



NORTH CAROLINA Department of the Secretary of State

To all whom these presents shall come, Greetings:

I, Elaine F. Marshall, Secretary of State of the State of North Carolina, do hereby certify the following and hereto attached to be a true copy of

ARTICLES OF INCORPORATION

OF

ASCEND LEADERSHIP ACADEMY

the original of which was filed in this office on the 14th day of September, 2016.





Scan to verify online.

Certification# C201623700520-1 Reference# C201623700520-1 Page: 1 of 5 Verify this certificate online at http://www.sosnc.gov/verification

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this 14th day of September, 2016.

Elaine I. Marshall

Secretary of State

SOSID: 1543206 Date Filed: 9/14/2016 12:18:00 PM Elaine F. Marshall North Carolina Secretary of State

C2016 237 00520

ARTICLES OF INCORPORATION ASCEND LEADERSHIP ACADEMY

(a nonprofit corporation)

Pursuant to N.C. Gen. Stat. § 55A-2-02, the undersigned corporation submits these Articles of Incorporation ("Articles") for the purpose of forming a nonprofit corporation under the laws of the State of North Carolina.

ARTICLE I

The name of the corporation is ASCEND LEADERSHIP ACADEMY (the "Corporation").

ARTICLE II

The period of duration of the Corporation shall be perpetual.

ARTICLE III

The Corporation is organized as a charitable corporation, as defined in N.C. Gen. Stat. §55A-1-40(4), exclusively for charitable, educational, scientific or literary purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code (the "Code"). As used in these Articles, references to the Code shall mean the Internal Revenue Code of 1986, as the same may be amended from time to time, and references to a particular Code section shall include the corresponding provisions of any future United States internal revenue law.

The purposes for which the Corporation is organized are:

(a)To establish and operate a North Carolina charter school, chartered under Chapter 115C, Article 14A (§115C-218 et seq.; "Charter School Act") of the North Carolina General Statutes; and

(b)To engage in any and all other lawful activities that are appropriate to carry out and fulfill any or all of the foregoing purposes. The foregoing clauses shall be construed as both objects and powers, and such enumeration of specific purposes, objects, and powers shall not be deemed to limit or restrict in any manner the general powers of the Corporation and the Corporation shall have and may exercise all powers conferred on a nonprofit corporation by the laws of the

State of North Carolina, now or hereafter in effect. In furtherance of its purposes, the Corporation shall have the power to receive and

allocate contributions, funds, property, or other benefits within the discretion of its Board of Directors ("Board") to any organization that qualifies as an exempt organization under Section 501(c)(3) of the Code, or the corresponding provisions of any subsequent federal tax laws.

ARTICLE IV

The street address and county of the initial registered office of the Corporation is as follows:

One Stoneglen Ct., Durham, North Carolina 27712 - Durham County

The mailing address of the initial registered office is One Stoneglen Ct., Durham, North Carolina 27712 – Durham County The street address and county of the principal office of the corporation is: One Stoneglen Ct., Durham, North Carolina 27712 – Durham County

The name of the initial registered agent of the Corporation at such address is Donald Draughon

ARTICLE V

The name and address of the incorporators are: Don Draughon One Stoneglen Ct. Durham, NC 27712

Ebony Arrington 101 Shelter Haven Drive Apex, NC 27502

Laurell Malone 1615 Crystal Creek Drive Durham, NC 27712

Justin Smith 315 Rondelay Drive Durham, NC 27703

Steven Gatlin 2 Montcrest Drive Durham, NC 27713

ARTICLE VI

The Corporation shall have no members.

ARTICLE VII

The Corporation is intended to qualify as a tax-exempt, charitable, educational, scientific or literary organization within the meaning of Section 501(c)(3) of the Code. The affairs of the Corporation shall be conducted in such manner as to qualify for tax exemption under that Code section and any related Code section. No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to its trustees, directors, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in these Articles of Incorporation.

No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation (provided, however, that the Corporation, in this regard, may, but is not required to, elect to be governed by the objective expenditure limits of Section 501(h) of the Code), and the Corporation shall

not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these Articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 50l(c)(3) of the Code, or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Code.

ARTICLE VIII

Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all of the liabilities of the Corporation, dispose of all of the assets of the Corporation as required by North Carolina law (N.C. Gen. Stat. §55A-14-03). Specifically, and only as long as required by state law pursuant to the Charter Act or its successor provisions, all net assets of the charter school purchased with public funds shall be deemed the property of the local school administrative unit in which the charter school is located. To the extent otherwise allowed by law, all assets shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not so disposed of shall be disposed of by a court of competent jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE IX

The number, manner of election or appointment, the qualifications and the term of the directors of the Corporation shall be as set forth in the bylaws of the Corporation adopted by the directors. Such provisions shall not be in conflict with the provisions and requirements of the North Carolina Nonprofit Corporation Act (as it may be amended from time to time).

ARTICLE X

To the fullest extent permitted by the North Carolina Nonprofit Corporation Act, the North Carolina Business Corporation Act to the extent that it applies, and the North Carolina Charter School Act (as these Acts now exist or may hereafter be amended), no person who is serving or who has served as a director of the Corporation shall be personally liable to the Corporation for monetary damages for breach of duty as a director. No amendment or repeal of this Article, nor the adoption of any provision to these Articles inconsistent with this Article, shall eliminate or reduce the protection granted herein with respect to any matter that occurred prior to such amendment, repeal or adoption, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these Articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 50l(c)(3) of the Code, or (b) by a corporation, contributions to which are deductible under the Code.

ARTICLE XI

In addition to the powers granted to corporations under the laws of the State of North Carolina, the Corporation shall have full authority to adopt bylaws, policies and programs for the regulation of its internal affairs and the conduct of its business in such form and method as are not in conflict with or in violation of such laws, except as prohibited by the provisions of these Articles.

ARTICLE XII

These Articles shall be effective upon filing. This is the 12 day of September 2016.

Don Draughon Incorporator

INSURANCE PEOPLE

Below are the <u>estimated annual premiums</u> Ascend Leadership Academy – Sanford, NC

Property Premium Est	imate		\$4,240
Building		\$4,000,000	
Contents		\$160,000	
Deductible		\$1,000	
Form		Special	
Equipment	Breakdown	Included	
General Liability Pren	nium Estima	ite	\$1,290
Rating Basis:	Students	160	
	Faculty	12	
Limits:			
Per Occurrence L	imit	\$1,000,000	
Annual Aggregate	e	\$3,000,000	
Sexual Abuse & M	Molestation	\$1,000,000 per occurren	ice
		\$3,000,000 aggregate	
Employee Benefit	ts	\$1,000,000 per occurren	ice
		\$3,000,000 aggregate	

School District & Educators Legal Liability (D&O/ E&O)Premium Estimate\$3,057

	\$1,000,000 per occurrence
	\$2,000,000 aggregate
Additional Defense	\$100,000/\$50,000/\$100,000

Named insured includes the insured Organization (School Entity), it's school board, School Committee, Board of Trustees, Board of Governors or similar governing body, elected or appointed members of the Board of Education, Board of Trustees, School Directors, School Committee, Board of Governors or similar governing board, Employees, Student Teachers, School Volunteers, and students while serving in a supervised internship program sponsored by the "educational institution".

Wrongful Act to include any actual or alleged act, error, omission, misstatement, misleading statement, neglect, or breach of duty by or on behalf of the Insured Organization, including educational malpractice or failure to educate, negligent instruction, failure to supervise, inadequate or negligent academic guidance of counseling, improper or inappropriate academic placement or discipline.

INSURANCE PEOPLE

Fidelity Bond Estimate Limit	\$250,000	\$332
Auto Premium Estimate		\$2,300
Hired & Non Owned A		
Limit of Liability	\$1,000,000	
2 School Buses		
Head of Class Endorsement		\$82
Workers Compensation Pre Statutory State - NC	mium Estimate	\$3,430
Employers Liability	\$500/ \$500/ \$500	
Payroll Estimate	\$550,000	
Umbrella Premium Estimat	-	\$2,387
Limit of Liability	\$1,000,000	
TOTAL ESTIMATED PRE	MIUM	\$17,118

Student Accident Coverage

\$7.00/ student

These premiums are subject to change based on Underwriter review and approval of completed applications.

Disclaimer: The abbreviated outlines of coverages used throughout this proposal are not intended to express legal opinion as to the nature of coverage. They are only visuals to a basic understanding of coverages. The policy terms, conditions, and exclusions will prevail. Please read the policy forms for specific details of coverage

08/11/2016



September 1, 2016

Charter School Advisory Council

To whom it may concern,

Ascend Leadership Academy Sanford (ALAS) and Hubrich Holdings, LLC have been discussing a partnership for a lease/purchase agreement with Hubrich Holdings being the developer/owner of a new charter school located in Sanford, Lee County, North Carolina. We were approached by the school after hearing of the work we have done for other charter schools. We began discussions in July 2016 at the NC Charter School Conference, and Hubrich and ALAS have been discussing and reviewing finance structures for a lease/purchase arrangement and potential sites for development of a new charter school. Given all the complexities with zoning, traffic, and land availability, Hubrich has been engaged and offered insight as to positives and negatives of different sites to help provide guidance for acceptable site criteria that will work within the schools budget going forward. We have reviewed the budget and it seems reasonable given other charter school projects we have been involved with.

Initially the plan would be to identify property and get the school started on a temporary site for one to two years prior to starting construction on a permanent school facility.

Please do not hesitate to call me if you have any further questions.

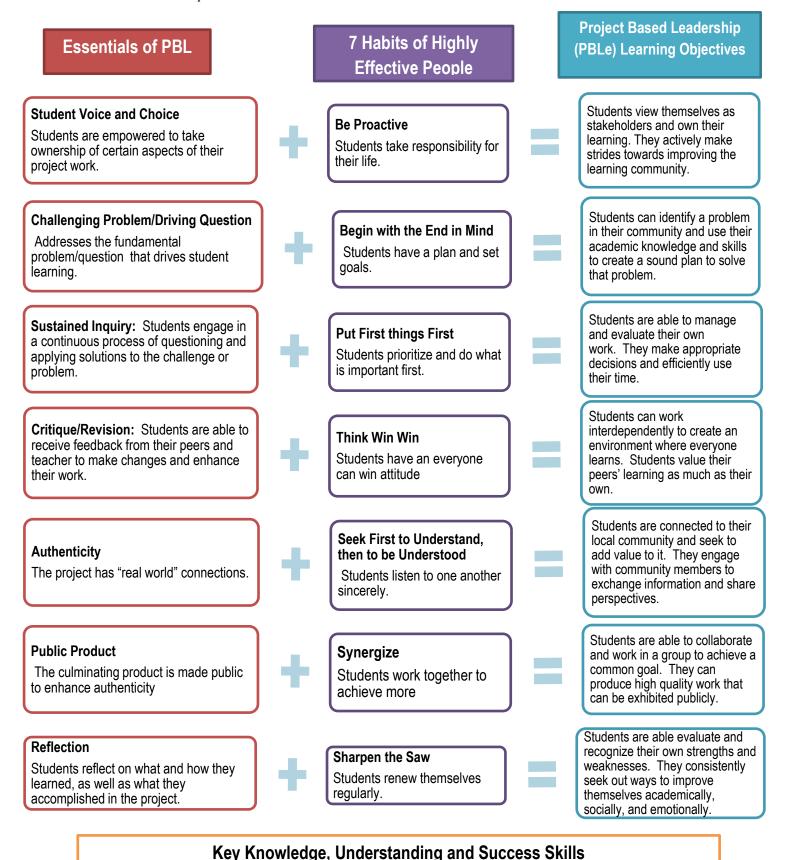
Sincerely,

Steve Hubrich President Hubrich Holdings, LLC

Appendix O-1: PBLe Ascend Leadership Academy



Project Based Leadership (PBLe): *PBLe merges the essentials of the traditional Project Based Learning with the 7 Habits of Highly effective people. This merger creates a pedagogy that allows students to grow their self-efficacy, intellectual understanding, and social competence.*





Cogenerative Dialogue: Cogenerative dialogues are structured conversations between teachers and students with the goal of understanding students' unique learning needs and utilizing that information for improving the classroom. This practice allows teachers and students to bridge any potential cultural divide before addressing the content or subject matter.

Cogenerative Dialogue Protocol

(50 Minutes)

- 1. Mini-Lesson: (15-20 minutes)
 - a. Instructor provides students with the learning goals and objectives of the given unit, lesson, or project. This includes a brief mini-lesson where the instructor introduces students to the major elements of the curriculum.
 - b. At the conclusion of the mini-lesson, the instructor informs students of their objective during the entire cogenerative process.
- 2. Clarifying Questions: (5 minutes)
 - a. Students ask the instructor yes or no questions that regard matters of fact. The objective is to ensure clarity about what is to be discussed in small groups and to clear up any confusion about the subject matter.
- 3. Small Group Discussion: (5 minutes)
 - a. Students discuss what they know about subject matter in groups of 4 or 5. They identify areas where the curriculum relates to their own realities and culture.
 - b. Students create a list of these connections.
- 4. Idea Generation: (10 Minutes)
 - a. Each student generates their own ideas about the objective given to them by the instructor individually.
 - b. Students share their ideas with the members of their small group one at a time.
 - c. Students give warm and cool feedback regarding the ideas generated.
 - d. Students continue discussions and develop ideas to be shared with the entire group.
- 5. Response: (10 minutes)
 - a. Each small group shares with their instructor and the rest of the class the ideas their group generated.
 - b. The facilitator records responses and asks clarifying questions.
- 6. Debrief: (5 minutes)
 - a. If time permits, the instructor reflects on the process of using the protocol.
 - b. Instructor facilitates a discussion of what can make the cogenerative process better in the future.



INVESTMENT SUMMARY

New Charter (Name TBD) - Justin Smith Date of Investment Summary: August 12, 2016 *Investment summary guaranteed for the next 30 days

TLIM/LEAD	LEAD
Number of Students	160
Number of Students w Act Guides (6-8)	160
Number of Classrooms (6-8)	16
Number of Staff	16
Number of Lighthouse Team Members	6
Coaching System Level	1
Rethinking Leadership (Y/N)	No
7 Habits Certification	Onsite Certification
Travel Estimate	Average

Investment Summary							
IMPLEMENTATION	Per Student	Travel/Shipping Est.	Total Investment				
Pre-Deployment Prep	\$24.22	\$1,015.90	\$3,875.90				
Year 1	\$247.49	\$5,336.74	\$39,597.94				
Year 2	\$113.14	\$2,429.22	\$18,101.92				
Year 3	\$89.51	\$2,145.98	\$14,320.98				
Average/Total Investment	\$150.04	\$3,303.98	\$72,020.84				
TLIM SUSTAINMENT CORE + Teaching Materials	Per Student	Travel/Shipping Est.	Total Investment				
Year 4 and beyond	\$59.84	\$1,089.61	\$9,574.61				

Year 4 and beyond

Travel/Shipping Estimate is included in the Total Investment section

LEAD Pre-Deployment Prep

The Leader in Me Book Study (Self Paced All Staff)

Item	Amount	Quantity	Total
76996 - The Leader in Me Paperback (2nd Edition)	\$10.00	16	\$160.00
76058 - The Leader in Me Book Study	\$5.00	optional	\$0.00
The Leader in Me Book Study Electronic PDF	complimentary	16	complimentary
Shipping			\$15.90
Subtotal			\$175.90
Advanced Coaching Day (1 Day)			
Item	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
Travel (Estimate) - Actual travel will be invoiced	\$1,000.00	1	\$1,000.00
Subtotal			\$3,700.00
Pre-Deployment Plan Totals	Total with Travel and Shi	pping	\$3,875.90
	Travel Year 1		\$1,000.00
	Shipping Year 1		\$15.90
'ear 1			
TLIM Sustainment Core			
ltem	Amount	Quantity	Total
TLIM Online and IP License	\$1,500.00	1	\$1,500.00
The Leader in Me Coaching System ™	\$4,950.00	1	\$4,950.00
Additional Onsite Coaching Days	\$2,700.00	0	\$0.00
Travel (Estimate) - Actual travel will be invoiced	\$1,000.00	1	\$1,000.00
Subtotal			\$7,450.00
Teaching Materials			
ltem	Amount	Quantity	Total
76903 - 7 Habits Teens Paperback Book (7-9)	\$7.00	16	\$112.00
700455 - 7 Habits Teens Poster (7-9)	\$35.00	16	\$560.00
LEAD Activity Guides (6-9)	\$8.00	160	\$1,280.00
LEAD Teacher Editions (6-9)	\$34.95	16	\$559.20
Shipping			\$91.05

Subtotal

\$2,530.08

7 Habits Signature 4.0 + Launching Leadership	(3 Days All Staff)		
Item	Amount	Quantity	Total
Consultant	\$2,700.00	3	\$8,100.00
76875 - 7H 4.0 Participant Kit	\$115.00	16	\$1,840.00
77063 - LEAD Launching Leadership Field Guide	\$45.00	16	\$720.00
Travel (Estimate) - Actual travel will be invoiced	\$1,500.00	1	\$1,500.00
Shipping			\$91.05
Subtotal			\$12,251.05

Creating Culture (1 Day All Staff)

Item	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
77064 - LEAD Creating Culture Field Guide	\$45.00	16	\$720.00
Travel (Estimate) - Actual travel will be invoiced	\$625.00	1	\$625.00
Shipping			\$39.02
Subtotal			\$4,084.02

If workshop is not held on consecutive days with Lighthouse Team Training 1 expect higher investment.

Lighthouse Team Training 1 (1 Day Lighthouse Team)

	,		
Item	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
77065 - LEAD Lighthouse Team 1 Guide	\$45.00	6	\$270.00
Travel (Estimate) - Actual travel will be invoiced	\$625.00	1	\$625.00
Shipping			\$24.57
Subtotal			\$3,619.57

If workshop is not held on consecutive days with Creating Culture expect higher investment.

7 Habits Certification

Item	Amount	Quantity	Total
Consultant	\$2,700.00	2	\$5,400.00
76909 - Facilitator Kits	\$310.00	6	\$1,860.00
76875 - 7H 4.0 Materials	\$115.00	6	\$690.00
76852 - Program DVDs	\$300.00	1	\$300.00
Travel (Estimate) - Actual travel will be invoiced	\$1,250.00	1	\$1,250.00
Shipping			\$91.05
Subtotal			\$9,591.05

YEAR 1 TOTALS	Total with Travel and	Shipping	\$39,597.94
	Travel Year 1 Shipping Year 1	\$5,000.00 \$336.74	
YEAR 2			
TLIM Sustainment Core			
Item	Amount	Quantity	Total
LIMWEB12 - TLIM Online and IP License	\$1,500.00	1	\$1,500.00
The Leader in Me Coaching System ™	\$4,950.00	1	\$4,950.00
Additional Onsite Coaching Days	\$2,700.00	0	\$0.00
76875 - 7H 4.0 Materials (New Staff)	\$115.00	1	\$115.00
Travel (Estimate) - Actual travel will be invoiced	\$1,000.00	1	\$1,000.00
Shipping			\$15.90
Subtotal			\$7,580.90
Teaching Materials			
Item	Amount	Quantity	Total
76903 - 7 Habits Teens Paperback Book (7-9)	\$7.00	6	\$42.00
700455 - 7 Habits Teens Poster (7-9)	\$35.00	6	\$210.00
75691 - 7 Habits Tree Poster (K-9)	\$11.00	6	\$66.00
LEAD Activity Guides (6-9)	\$8.00	240	\$1,920.00
LEAD Teacher Editions (6-9)	\$34.95	6	\$209.70
Shipping			\$82.38

Subtotal

Aligning Academics (1 Day All Staff)

Item	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
LEAD Aligning Academics Field Guide	\$45.00	22	\$990.00
Travel (Estimate) - Actual travel will be invoiced	\$625.00	1	\$625.00

If workshop is not held on consecutive days with Lighthouse Team Training 2 expect higher investment.

em	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
LEAD Lighthouse Team Training 2 Guide	\$45.00	6	\$270.00
Travel (Estimate) - Actual travel will be invoiced	\$625.00	1	\$625.00
Shipping			\$24.57
Subtotal			\$3,619.57
If workshop is not held on consecutive days with Aligning A	cademics expect higher investment.		
EAR 2 TOTALS	Total with Travel and	Shipping	\$18,101.92
	Travel Year 2		\$2,250.00
	Shipping Year 2		\$179.22
ÆAR 3			
TLIM Sustainment Core			
ltem	Amount	Quantity	Total
LIMWEB12 - TLIM Online and IP License	\$1,500.00	1	\$1,500.00
The Leader in Me Coaching System ™	\$4,950.00	1	\$4,950.00
Additional Onsite Coaching Days	\$2,700.00	0	\$0.00
76875 - 7H 4.0 Materials (New Staff)	\$115.00	1	\$115.00
Travel (Estimate) - Actual travel will be invoiced	\$1,000.00	1	\$1,000.00
Shipping			\$15.90
Subtotal			\$7,580.90
Teaching Materials			
Item	Amount	Quantity	Total
LEAD Activity Guides (6-9)	\$8.00	240	\$1,920.00
TLIM Teacher Editions (K-5)	\$30.95	0	\$0.00
LEAD Teacher Editions (6-9)	\$34.95	0	\$0.00
Shipping			\$73.71
Subtotal			\$1,993.71
Empowering Instruction (1 Day All Staff)			
ltem	Amount	Quantity	Total
Consultant	\$2,700.00	1	\$2,700.00
LEAD Empowering Instruction Field Guide	\$45.00	22	\$990.00
Travel (Estimate) - Actual travel will be invoiced	\$1,000.00	1	\$1,000.00
Shipping			\$56.37
Subtotal			\$4,746.37
EAR 3 TOTALS	Total with Travel and	Shipping	\$14,320.98
	Travel Year 3		\$2,000.00
	Shipping Year 3		\$145.98

FranklinCovey EDUCATION

ALA Draft Daily Bell Schedules

	8:00 - 9:00	9:	00 - 10:00	10:	00 – 11	:00	11:00) — 12	2:00	12	2:00 – 1:00	1:0	0 – 2:00	2:	:00 – 3	3:00
6 th Grade	Core Block #1 8:00 – 9:00 (90 min.)		Core Block #2 9:05 - 10:05 (60 min.)		MTSS 10:10 – 10:40	Advisor 10:40 - 11:10	Lunch 11:10 - 11:40		Outside 11:45 - 12:05		Core Block #3 12:10 – 1:10 (60 min.)		Core Bloc 1:15 – 2:1 (60 min.)	15		Enrichment 2:20 -3:00 (40 min.)
7 th Grade	Core Block #1 8:00 – 9:00 (90 min.)		Core Block #2 9:05 - 10:05 (60 min.)		Advisory 10:10 - 10:40	MTSS 10:40 - 11:10	Outsid 11:10 - 11:30	11	unch 1:35 2:05		Enrichment 12:10 -12:50 (40 min.)		Block #3 – 1:55 in.)	2:0	ore Block 00 – 3:0 0 min.)	
8 th Grade	Core Block #1 8:00 – 9:00 (90 min.)		Core Block #2 9:05 – 10:05 (60 min.)		Enrichmen 10:10 – 10:50 (40 min.)	1	MTSS 10:55 - 11:25	Advis 11:25 - 11:55	5	Lun 11:5 - 12:2	55 12:30 - 12:50		B lock #3 — 1:55 in.)	2:0	ore Block 00 – 3:0 0 min.)	
Grade 9-12	Period #1 8:00 – 8:50 (50 min.)	8:55	5 – 9:45	Period 9:50 – (50 mir	10:40	-	Advisory 10:45 - 11:15	MTSS 11:15 - 11:45	11:4	5	Period #4 12:20 – 1:10 (50 min.)		Period #5 1:15 – 2:05 (50 min.)		Perioc 2:10 – (50 m	3:00

AM	Carline 7:30 – 8:00	Core Block Subjects (Grades 6-8) Include: Humanities (Social Studies/Language Arts), Science, Math, and Digital Media				
PM	Carline Dismissal 3:00 – 3:30	Period Blocks Subjects (Grades 9-12) include all High School Core and Elective Courses required for graduation according to Future Ready Core Course Requirements and ALA's prescribed courses.				
MTSS: Multi-tiered Systems of Support (Targeted Interventions) Advisory: The Leader in Me specific advisory period		•	Outside: Required time for physical activity for Middle School students Enrichment: Instruction based on a teacher passion (9 week rotation course)			
Teacher Workday on PLC days (3 days) 7:15 – 3:30			<u>Teacher Workday on non-PLC days</u> (2 days) 7:45 – 3:30			

August 31st, 2016



Charter School Advisory Board,

For the 2018-19 North Carolina charter school application cycle, the Board of Directors for Ascend Leadership Academy has submitted two applications for two different school locations. We have identified Lee County and Eastern Durham (Oak Grove and Bethesda) as the targeted demographics for our respective applications. With the charter school experience on the Board of ALA, we are confident that we can successfully open and operate both schools upon approval by the State Board of Education. We recognize the magnitude of this undertaking and are prepared to make the necessary arrangements to ensure that both schools have the necessary oversite to successfully service our students and execute our unique, innovative pedagogy.

When both schools receive approval from the State BOE we will:

- Hire a Managing Director to oversee and manage both schools
- Hire Building Principals from the targeted areas to execute the day to day operations and mission of Ascend Leadership Academy.
- Work with our selected Financial Management Firm to ensure that both schools have separate budgets that are fiscally responsible
- Work with our selected Real Estate Developer to make a land purchase for both sites and begin development of both school's permanent facilities.

Another determining factor in the submission of two applications was the connection of many of our Board Members to both the Durham and Lee County communities. The chart below gives further detail about these connections.

Board Member	Connection to Durham and Lee County
Board Chairman	Resides in Durham County and served as the founding Board Chairman of
	Voyager Academy in Durham. Has several business connections within the
	Sanford (Lee County) community specifically in Real Estate development.
Board Vice Chairman	Provided professional development for teachers at the previous charter school in
	Lee County (Provisions Academy). Currently, serves as Coordinator for Faculty
	Professional Development at North Carolina Central University in Durham.
Board Treasurer	Graduated from Duke University in Durham and has been involved in Durham
	community through her work with Zeta Phi Beta inc. Currently, holds Leadership
	position in Production Operations at Pfizer in Lee County. Pfizer is one of the
	major employers in Lee County and is deeply connected to the community.
Board Member at Large	Grew up in Sanford and attended Lee County Schools for Elementary, Middle, and
	High School. This board member also has family who live in Lee County
	currently. At the present, resides in Eastern Durham (Oak Grove) and works as a
	school administrator at Voyager Academy in Durham.

Please consider this information when making your charter approval decisions.



Williams Scotsman, Inc. 905 Ellis Road Durham, NC 27703-6020 Your Williams Scotsman Representative Jennifer White Phone: (919)957-9955 Ext. 43614 Fax: 919-596-2013 Email: jmwhite@willscot.com Toll Free: 800-782-1500 Contract Number:677851 Revision: 1 Date: August 30, 2016

Vear # 1

Lessee: Ascend Leadership Academy 1 Stoneglen Court Durham, North Carolina 27712		Contact:	Ship To Address:	
		Justin Smith		
		1 Stoneglen Court	DURHAM, NC 27703 US	
		Durham, NC 27712		
		Phone: (919) 522-5476		
		Fax:		
		Email: justinsmith1520@gmail.com		
Product	Descriptions			
QTY	PRODUCT			
1	RP64156			
Pricing S	ummary - All Optio	ns (excluding taxes)		
Pricing S	ummary - All Optio	ns (excluding taxes)	MONTHLY CHARGES:	\$8,460.00
Pricing S	ummary - All Optio	ns (excluding taxes)	MONTHLY CHARGES: INITIAL FEES:	\$8,460.00 \$76,351.60
Pricing S	ummary - All Optio	ns (excluding taxes)		
Pricing S	ummary - All Optio		INITIAL FEES:	\$76,351.60

FOOTERS AND DID INCLUDE STANDARD ADA RAMP AND STEPS. WE MAY NEED TO ADJUST ONCE YOU DECIDE TO MOVE FORWARD. I'VE ATTACHED THE DRAWING OF THE 12 PIECE UNIT WHICH IS 64 X 156. PLEASE LET ME KNOW IF YOU HAVE ANY QUESTIONS. THANK YOU.



Williams Scotsman, Inc. 905 Ellis Road Durham, NC 27703-6020 Your Williams Scotsman Representative Jennifer White Phone: (919)957-9955 Ext. 43614 Fax: 919-596-2013 Email: jmwhite@willscot.com Toll Free: 800-782-1500 Contract Number:677915 Revision: 1 Date: August 30, 2016

Vear #2

Lease Agreement Summary - Q#677915 Contact: Lessee: Ship To Address: Ascend Leadership Academy Justin Smith 1 Stoneglen Court 1 Stoneglen Court DURHAM, NC Durham. North Carolina 27712 Durham, NC 27712 27703 US Phone: (919) 522-5476 Fax: Email: justinsmith1520@gmail.com **Product Descriptions** QTY PRODUCT 2 RP64156 2 CL4024 Pricing Summary - All Options (excluding taxes) MONTHLY CHARGES: \$19,048.00 **INITIAL FEES:** \$169,165.60 FINAL CHARGES: \$48,352.00 TOTAL CHARGES WITH ALL OPTIONS: \$446,093.60

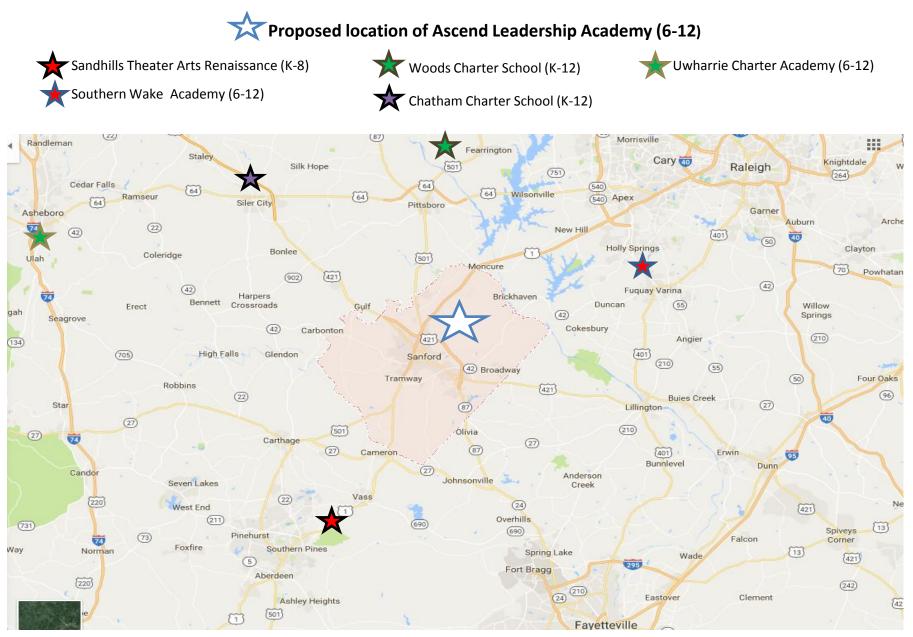
Comments

JUSTIN - PLEASE REVIEW THE QUOTE AND NOTE THIS QUOTE IS FOR BUDGETARY PURPOSES ONLY. I QUOTED THIS UNIT TO BE SET ON FOOTERS AND DID INCLUDE STANDARD ADA RAMP AND STEPS. WE MAY NEED TO ADJUST ONCE YOU DECIDE TO MOVE FORWARD. I'VE ATTACHED THE DRAWING OF THE 12 PIECE UNIT WHICH IS 64 X 156. PLEASE LET ME KNOW IF YOU HAVE ANY QUESTIONS. THANK YOU.

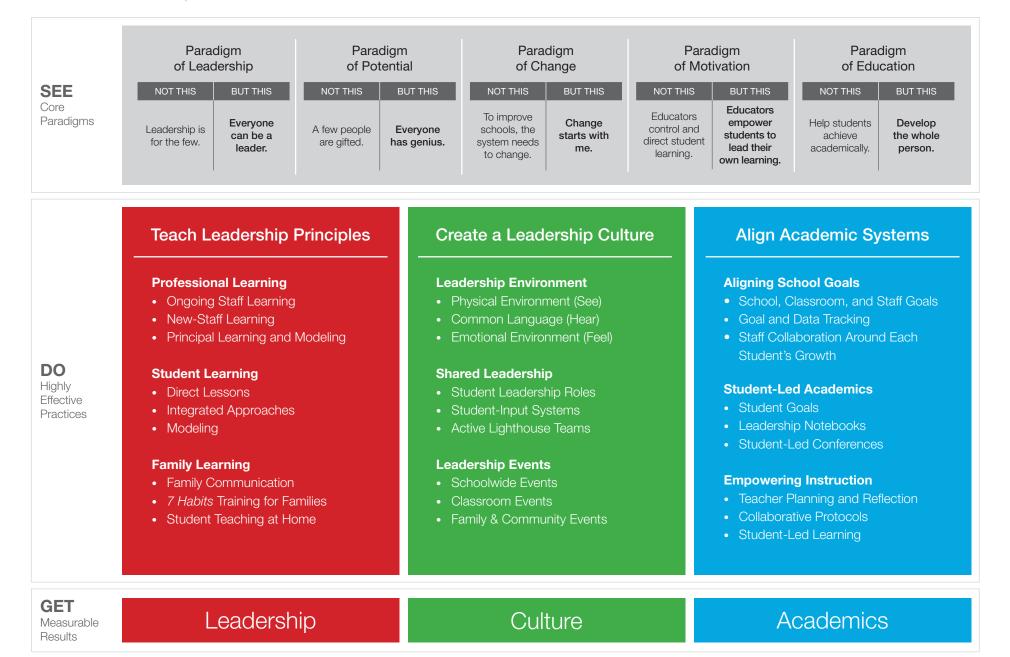
ALA School Site Proposed Location

Appendix O-8: School Site Location Ascend Leadership Academy

The map below indicates the charter schools that surround Lee County and service Middle and High School Students.



Leaderin Me Framework



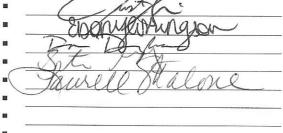
Appendix P:

Charter School Required Signature Certification

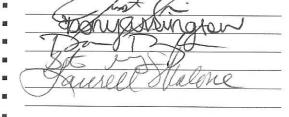
Note: Outlined below is a list of areas that must be certified by the proposed Board of Directors. Any forms Not Applicable to the proposed charter school indicate below with N/A and provide a brief explanation for providing such response.

Serving on a public charter school board is a position of public trust and board members of a North Carolina public charter school; you are responsible for ensuring the quality of the school's entire program, competent stewardship of public funds, the school's fulfillment of its public obligations, all terms of its charter, and understanding/overseeing all third party contracts with individuals or companies.

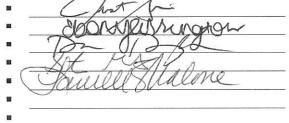
- The selected Board Attorney that he/she has reviewed with the full Board of Directors, listed within the application, all the governance documents and liabilities associated with being on the Board of a Non Profit Corporation.
 - David Hostefler Name of the Selected Board Attorney: 0
 - Date of Review: 9/12/16
 - 0 Signature of Board Members Present (Add Signature Lines as Needed):



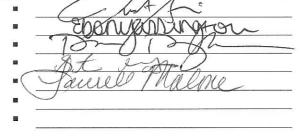
- The selected Board Auditor that he/sne has reviewed with the preparations, all the items required for the annual audit and 990 preparations, all the items required for the annual audit and 990 preparations. The selected Board Auditor that he/she has reviewed with the full Board of Directors, listed within the ***
 - 0
 - 9/12/16 Date of Review:
 - Signature of Board Members Present (Add Signature Lines as Needed): 0



- If contracting with a CMO/EMO, that the selected management company has reviewed with the full Board of Directors, listed within the application, all the items required and the associated management contract and operations.
 - Name of the Contact for Selected EMO/CMO: _______ Not Applicable
 - Date of Review:
 - Signature of Board Members Present (Add Signature Lines as Needed):
- If contracting with a financial management service provider that the selected financial service provider has reviewed with the full Board of Directors, listed within the application, all the financial processes and services provided.
 - Will receive bids from service providers Service Provider: • Name of the Contact:
 - Name of the Selected Financial Service Provider:
 - Date of Review: 9/17/11/2
 - Signature of Board Members Present (Add Signature Lines as Needed):



- * If the proposed Board of Directors, listed within the application, is contracting with a service provider to operate PowerSchool that the service provider has reviewed all of the financial processes and services provided.
 - Will receive bids from service providers • Name of the Contact:
 - Name of the Selected PowerSchool Service Provider:
 - 9/12/16 • Date of Review:
 - Signature of Board Members Present (Add Signature Lines as Needed):



Certification

I, Donald Draughon	, as Board Chair, certify that each Board Member has
reviewed and participated in the selection of the	individuals and vendors attached to this document as evidenced
by the full Board of Director signatures outlined	aboye. The information I am providing to the North Carolina
State Board of Education as Ascend Le	above. The information I am providing to the North Carolina
every respect.	
DUTZ	9/12/16
Signature	Date