

School:	Fox Road ES
Plan Year	2014-2016

Data Components	Areas of Strengths	Areas of Concern	
	Based upon the overall positive feedback received from the North Carolina Department of Public Instruction regarding the completeness and quality of the Fox Road Elementary School Improvement Plan, we will consider and address the suggestions/considerations in the feedback as we update and develop our new School Improvement Plan in the Spring of 2016.	In 14-15 Reading AMO met 6 of 12 targets. Targets not met were- Overall proficiency, as well as Black, Hispanic, economically disadvantaged, Students with Disabilities and LEP. In 13-14 Reading AMO met 9 out of 14 - Targets not met is over all proficiency, as well as Hispanic, White, Economically Disadvantages, and Students with Disabilities	
	Overall in 2014-2015, 21 of 33 AMOs were met. In 2014-2015, 6 of 12 reading targets were met, 8 of 12 math targets were met, and 6 of 8 science targets were met.	In 14-15 Math AMO met 8 of 12 - Targets not met include Overall proficiency, Black and Hispanic students.	
	Overall in 2013-2014, 27 of 37 AMOs were met. Targets met were participation in all categories and proficiency for Black and LEP students.	In 13-14 Math AMO met 12 of 14 - Targets not met include Overall proficiency Economically Disadvantaged and Students with disabilities.	
Student Achievement	In 2013-2014, AMO Targets met in Math = Proficiency for Black, White, economically disadvantaged, Students with Disabilities and LEP.	In 14-15 Science AMO met 6 of 8 - Targets not met include Overall proficiel Hispanic, and Economically Disadvantaged students. In 13-14 Science AMO met 5 of 8 - Targets not met include Overall proficiel	
tuder	In 2013-2014, AMO Targets met in Reading and Science	Hispanic, and Economically Disadvantaged students.	
St Achi	EOG Reading scores from 12-13 (36.5% proficient) to 13-14 (38.6% proficient) to 14-15 (40.1% proficient) show there is an increase of 3.6% in reading proficiency.	-mCLASS -Based on DIBELS data, there were some classes of students who did not make growth or decreased in composite score	
	EOG Math scores from 12-13 (46.3% proficient) to 13-14 (47.1% proficient) to 14-15 (46.1% proficient) show there is an decrease of .2% in math proficiency.	-Hispanic students are our lowest achieving subgroup -Writing -Grade levels are not using the same prompts so writing scores are not consistent -AMO	
	EOG Science scores from 12-13(31.9%) to 13-14 (50%) to 14-15 (64.2% proficient) show there is an increase of 32.3% in science proficiency.	Signicant deficits in literacy proficiency -Hispanic subgroup had the largest achievement gap -Reading	
	The mCLASS Beginning of the year composite score proficiency for the whole school in Fall 2014 was 54% as compared to the End Of Year composite score in Spring 2015 of 67% whole school proficiency showing a 13% increase in profiency for the 14-15 school year.	-Overall, reading is a concern because of lack of student growth using many tools such as mCLASS, Case 21 scores, common assessments and report card data.	



School:	Fox Road ES
Plan Year	2014-2016

Data Components	Areas of Strengths	Areas of Concern
Instructional Practices/Strategies	-All teachers and students are familiar with Daily 5 -Letterland is successful in K and 1 because it addresses early literacy skills -Many teachers have been trained in SIOP practices including 8 new teachers this school year -PYP philosophy is being integrated as seen in planning and implementation across disciplines. The language of PYP is used by students and staff consistently throughout the school -Student leaders is a strength in all grade levels -Teachers are focused on standards and planning instruction accordingly -Students' skills deficits are targeted in small group instruction	-We would like to train more teachers in SIOP strategies, and be intentional about implementation of SIOP across the school -Core instruction is being compromised due to the multiple pull-out instruction of students -Math Rigor is one of our concerns because students struggle answering basic questions so it is hard to ask higher level thinking questions when students are missing the basicsSmall group instruction being implemented school wide effectively



School:	Fox Road ES
Plan Year	2014-2016

Data Components	Areas of Strengths	Areas of Concern
Staff and Student Demographics	1. Wake County Demographics (Community/Wake Country Demographics)-according to the US Census Bureau 2013 Total Population 929,214 White 61.8% Black 20.5% Hispanic 9.8% Asian 5.6% Two or more races 1.8% F/R School System 37% Fox Road Demographics 15-16 Fox Road F/R (as of Oct. 1 2015) 84.19% as of March 2014 79.9 - 601 total students enrolled. White 7.7% Black 46.3% Hispanic 37.2% Asian 5.6% Two or more races 2.8% -Number of magnet applications has increased by 18% -Two Spanish teachers and our science teacher have provided more opportunities for student learningAdditional focus in guidance staff has provided needed extra social and emotional support for students Average Daily Attendance 13-14 School Year - 95.46% 14-15 School Year - 95.46% 14-15 School Year - 95.38% Discipline As of May 6, 2015 for 14-15 school year Short term suspensions 0/700 students Long term suspensions 0/700 students	From 2013-14 to 2014-15 having 2 guidance counselors and now only 1 is an area of concern. The poverty level in the school has increased for the 15-16 school year



School:	Fox Road ES
Plan Year	2014-2016

Data Components	Areas of Strengths	Areas of Concern
Perception	2013-2014 Teacher Working Conditions Survey -All 7 areas that fall under Managing Student Conduct have increased since 2012 TWC survey • The highest increase of 29.4% under Managing Student Conduct fell in the area of- Policies and procedures about student conduct are clearly understood by the faculty • 95.2% of staff in on 2014 TWC survey agreed with policies and procedures about student conduct are clearly understood by the faculty compared to only 65.8% in 2012 TWC survey -90.2% of staff agree that Fox Road is a good place to work and learn compared to only 84.7% of staff on the 2012 TWC survey -80.3% of Teachers are protected from duties that interfere with their essential role of educating students compared to only 65.8% on 2012 TWC survey -In the area of School Leadership: • 94.8% of staff agree the procedures for teacher evaluation are consistent compared to 77.6% of staff on 2012 TWC survey • 98.3% of staff agree that school leadership makes a sustained effort to address teacher concerns about leadership issues compared to 80.9% of staff on 2012 TWC survey 2nd Semester In-House Climate Committee Survey -97% of our staff believes Fox Road is a great place to work -98% of our staff believes administration is visible throughout the school.	2013-2014 Teacher Working Conditions Survey -43.1 % of staff agree that parents/guardians support teachers, contributing to their success with students. This percentage is a decrease from 49.3% in the 2012 TWC survey. -3 out of 8 areas that fell under the Community Support and Involvement area increased compared to 2012 TWC survey. The areas that decreased include: • 35.7% agree -Parents/guardians are influential decision makes in this school • 86.7% agree - This school does a good job of encouraging parent/guardian involvement • 96.6% agree - Teachers provide parents/guardians with useful information about student learning • 43.1% agree - Parents/guardians supportteachers, contributing to their success with students • 72.7% agree-The community we serve is supportive of this school -There was a large decrease in the area of the school environment is clean and well maintained. 63.9% of staff agree with this statement. However, this is a decrease from 87.7% of staff who agreed with this statement on the 2012 TWC survey. -69.4% of staff agree that there is an appropriate amount of time for professional development. This is a decrease from 94.5% that agreed on 2012 TWC survey. 2nd Semester In-House SurveyResults -Some staff is concerned about school cleanliness. -Some staff feel that high expectations are not set for students. -Staff needs training in fulfilling the needs of students with cultural diversity.



School:	Fox Road ES
Plan Year	2014-2016

Data Components	Areas of Strengths	Areas of Concern
Program	-Both in-school and out-of- school suspensions have decreased significantly • 2013-2014 out of school suspension consisted of a total of 28 days. This is a significant decrease from the previous year that consisted of over 100 days of Out of School suspensions -All staff have a strong foundation of the universal expectations of PBIS -Core practices for PBIS are at a 96% implementation success rateSecondary practices for PBIS are at a 91% success rate according to the staff survey.	-PAC attendance for this school year is lower than previous years -Staff needs training on tier 2 PBIS practices

Priority Concern s	Root Causes (with evidence)	Solution s
Hispanic Reading Proficiency Across Measures	-Large number of ESL students with only 2.5 ESL teachers -ESL testing has prevented students from being served -Time/Schedule -Lack of SIOP support -Lack of collaboration between classroom teachers and ESL, CCR and Intervention teachers -Language barrier between home and school	-Use SIOP with fidelity -SIOP Peer Coaching -More ESL collaboration with classroom teachers, to gain a better understanding of ESL practices -Scheduling support services -Using strategies to reduce foundational skill deficits -Providing reading materials for students to take home in both English and their native language



Comprehensive Needs Assessment

School:	Fox Road ES
Plan Year	2014-2016

Priority Concern s	Root Causes (with evidence)	Solution s
Whole school Literacy	-Lack of reading materials for students at home -Teachers need literacy professional development with Daily 5/Cafe, guided reading/strategy groups, and writer's workshop -Students being pulled from class for services(CCR, ESL, intervention, speech, etc.) interferes with core instruction	
Parent Involvement	-Lack of parent support -Lack of communication with parents -Parent attendance is low at many of our PAC nights and other school events -Lack of translators for parents who speak another language	-Consistently incorporate a variety of methods to communicate with parents -Examine days and times of PAC night meetings to ensure there are the fewest amount of scheduling conflicts.

Data Summary

Describe your conclusions

Our priority concerns are reading proficiency for Hispanic students based off of AMO data and whole school reading proficiency with k-5 with an emphasis on our Hispanic population and parent involvement within our school based on data collected at PAC nights and other school events.

These concerns will be addressed by using SIOP with fidelity, SIOP peer coaching, more collaboration with ESL and classroom teachers, better scheduling of support services and using appropriate strategies to meet foundational skill deficits. Literacy will also be addressed by continuing our reading calendar, offering different professional development opportunities and looking at our schedule. Parent involvement concerns will be addressed by consistently communicating with parents and examining dates and times of school events.

Please see our goals, key process and action steps to see our vision of improvement to impact growth and school performance grade



Membership of School Improvement Team

School:	Fox Road ES
Plan Year	2014-2016
Principal:	Dr. Robert Lewis
Date:	Sep - 2014

SIP Team Members

	Name	School Based Job Title
1	Amity Davis	Teacher
2	Angela Wallace	Teacher
3	Christine Zaccardi	Teacher
4	Donna Lehmann-Deming	Teacher
5	Dr. Robert Lewis	Principal
6	Erica Kendrick	Teacher
7	Jennifer Doss	Teacher
8	Jessica Cotterman	Teacher
9	Kia Armstrong	Parent
10	Lisa Gibson	Teacher Assistant
11	Melissa McKinley	Assistant Principal
12	Peter Damroth	School Improvement Chair
13	Rebecca Thomas	Other
14	Rowan BBeauchemin	Teacher
15	Virginia Turnau	Teacher
16	Wanda Purcell	Teacher
17	Yvonne Gayton	School Improvement Chair



Mission.	Vision	and Va	alue	Statements
----------	--------	--------	------	------------

School:	Fox Road ES
Plan Year	2014-2016
Date:	Jun - 2016

Mission Statement:

The mission of Fox Road Elementary Magnet School is to development life-long learners, in a welcoming and challenging world class school embracing intercultural understanding, so they are well prepared for their future as knowledgable, inquiring, caring, and contributing citizens committed to creating a better world.

Vision Statement:

A community of caring stakeholders (teachers, teacher assistants, support personnel, parents, and students) will successfully work collaboratively, with support from the broader community, to provide a positive learning environment wherein every child educated at Fox Road Elementary School will be motivated to meet or exceed high academic expectations by being actively engaged in and responsible for their own academic success and that of others.

Value Statement:

- Having high expectations of all students;
- Having positive attitudes about being able to meet students' needs with the resources available;
- Having supportive administrative leadership that allocates resources effectively;
- Participating in professional training needed to meet the needs of our students;
- Participating in formal and informal collaboration to help students;
- Implementing a variety of research-based best practices to accommodate all learning styles;
- Affirming and communicating student progress within the school community;
- Valuing and respecting all members of the school community;
- Modeling and demonstrating a strong work ethic.



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

School Goal		By 2016, FRES EOG math scores for students moving from grades three to five during the 2014-2016 school years will improve by 10% proficiency as measured by the NC End-of-Grade math tests, and all subgroups will demonstrate growth by AMOs.		
	ioal Manager	Angel	a Wallace	
Strate	gic Objective	Learn	ing and Teaching	
State Board of Ed	lucation Goal	21st C	21st Century Students	
Data Justification for Goal Based on Comprehensive Needs Assessment		Math Rigor is one of our concerns because students struggle answering basic questions so it is hard to ask higher level thinking questions when students are missing the basics.		
1 Key Process			ocusing on effective structures and math practices analyzing common formative assessments in math.	
Process Manager	Angela Wallac	e		
Completion Date	Jun - 2016			
Restrainers	Time, languag	e, money, materials, resources		
Resources	DPI Flexibility in financial Transfers plan (located in the SIP Folder), Math expressions, SIOP, Study Island, Intervention, Title 1, CMAPP, Formative Assessments, Common Assessments, EVAAS Data, IXL data			
	Staff will analyze ongoing assessments, and K-2 quarterly assessments during PLT meetings to provide interventions and differentiated instruction for all students not making expected growth.			
	1 Action	Step	Collaborate through weekly data driven PLT, PLT + meetings and informal collaborations with teachers whose students are not meeting the standards. Resources for collaboration are: classroom teachers, literacy, math, and SIOP coaches, CCR teachers, ESL teachers, Intervention teachers, AG teacher and Mentors.	
	Tim	neline From 8/2014 To 6/2016		
2 Action		Step	Access available conversions as permitted by WCPSS and utilize financial transfer flexibility in supporting learning, teaching and professional development.	
	Tim	neline	From 8/2014 To 6/2016	
	3 Action	Step	Continue implementation of SIOP strategies.	
Tim		neline	From 8/2014 To 6/2016	



-	
School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

4	Action Step	Analyze common assessments, EVAAS and other academic performance data listed on each grade levels spread sheet to drive instruction.	
	Timeline	From 8/2014 To 6/2016	
5	Action Step	Provide staff development for common core in Math with support of the Math Coaches and math walk-throughs.	
	Timeline	From 8/2014 To 6/2016	
6	Action Step	Administration meets monthly with the Area Superintendents Instructional Coordination Team to evaluate Instructional Excellence, Data Analysis, Instructional Planning, and Professional Capacity. The School Improvement Team meets quarterly	
		to review progress towards goals.	
	Timeline	From 9/2015 To 6/2016	
7	Action Step	Progress monitor targeted students and refer them to PLT+ if they do not make adequate progress with interventions	
	Timeline	From 8/2014 To 6/2016	
8	Action Step	Create and discuss with parents strategies in which they can use to help their child with Math Skills.	
	Timeline	From 8/2014 To 6/2016	
9	Action Step	PLTs will create SMART goals in math based on data from multiple criteria with an emphasis being placed on subgroups not meeting proficiency.	
	Timeline	From 8/2014 To 6/2016	
10	Action Step	PLTs will review and analyze SMART goal data three times a year to determine effectiveness of instruction, create common assessments, and guide future instructional needs of students.	
	Timeline	From 8/2014 To 6/2016	
11	Action Step Administration meets monthly with the Area Superintendents Instructional Coordination Team to evaluate Instructional Excellence, Data Analysis, Instructional Planning, and Professional Capacity.		
		The School Improvement Team meets quarterly to review progress towards goals.	
	Timeline	·	
		Page 10 of 29 ¹	



School:	Fox Road ES	
Plan Year	2014-2016	
LEA:	Wake County (920)	

		* mee * incre EOG (cy/ ELA -By the end of the school year 2016, Fox Road et Elementary will: et or exceed growth for each subgroup ease reading proficiency at least 5% based on Reading 3-5) te growth based on AMOs for all subgroups	
	(Goal Manager	Donna	a Lehmann-Deming
	Strate	gic Objective	Learn	ing and Teaching
State Boa	rd of Ed	lucation Goal	21st (Century Students
Data Justification for Goal Based on Comprehensive Needs Assessment		Reading is a concern because of lack of student growth using many tools such as mClass, Case 21 scores, common assessments and report card data.		
1 Key P	rocess			on effective structures and literacy practices and ng common formative assessments in literacy.
Process M	anager	Donna Lehmai	nn-Den	ning
Completio	on Date	Jun - 2016		
Rest	rainers	Time, scheduling		
Res	sources	DPI Flexibility in financial transfers plan(located in SIP folder), K-3 Reading Plan, SIOP, Intervention, Title 1, CMAPP, Formative Assessments, handbook, mClass Data, Daily Café', Literacy Coach		
	Process heck(s)	Staff will analyze ongoing assessments, mClass, and K-5 quarterly assessments during monthly PLT meetings to provide interventions and differentiated instruction for all students not making expected growth. Staff will analyze data collected from unassisted writing samples, K-5, utilizing rubrics provided by CMAPP three times a year. Literacy Goal Manager will review SMART goals, PLT minutes and grade level data on a monthly basis to assist with implementation of the SMART goals during PLTs.		
		Action Step PLTs will create SMART goals in literacy based on data from multiple criteria with an emphasis being placed on the Hispanic population not meeting proficiency in mClass, and EOG.		
		Tim	eline	From 8/2014 To 6/2016
		2 Action Step PLTs will review and analyze SMART goal data three times a year to determine effectiveness of instruction, create common formative assessments and guide future instructional needs of students.		
Time			eline	From 8/2014 To 6/2016
		Page 11 of 29		



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

3	Action Step	Collaborate through weekly data driven PLT and PLT Plus meetings and informal collaborations with teachers whose students are not meeting the standards:Resources for collaboration are classroom teachers, Literacy, Academic Language and MtSS coaches, CCR teachers, ESL teachers, Intervention teachers, AG teacher and Mentors.
	Timeline	From 8/2014 To 6/2016
4	Action Step	Access available conversions as permitted by WCPSS and utilize financial transfer flexibility in supporting learning, teaching and professional development.
	Timeline	From 8/2014 To 6/2016
5	Action Step	Continue to develop the implementation of Writer's Workshop in the Literacy block each day.
	Timeline	From 8/2014 To 6/2016
6	Action Step	Implement writing within all curriculum subjects and implement project based assignments.
	Timeline	From 10/2015 To 6/2016
7	Action Step	Provide staff with opportunities to attend WCPSS literacy staff development needed as determined by individual needs.
	Timeline	From 8/2014 To 6/2016
8	Action Step	Continue implementation of SIOP/ Academic Language strategies which focus on vocabulary, interaction, SWRL, and language outcomes.
	Timeline	From 8/2014 To 6/2016
9	Action Step	Progress monitor targeted students and refer them to PLT Plus if they do not make adequate progress with interventions in class and with interventionists.
	Timeline	From 8/2014 To 6/2016
10	Action Step	Encourage daily reading at home with the school wide reading calendar and provide strategies to be used at home.
	Timeline	From 8/2014 To 6/2016
11	Action Step	Provide guided reading four days a week for students performing below grade level.
	Timeline	From 8/2014 To 6/2016
	· · · · · · · · · · · · · · · · · · ·	



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

12	Action Step	Administration meets monthly with the Area Superintendents Instructional Coordination Team to evaluate Instructional Excellence, Data Analysis, Instructional Planning, and Professional Capacity. The School Improvement Team meets quarterly to review progress towards goals.
	Timeline	From 9/2015 To 6/2016



School:	Fox Road ES		
Plan Year	2014-2016		
LEA:	Wake County (920)		

			requir	ne 2016, Fox Road Magnet School Staff will fulfill the rements to obtain International Baccalaureate Primary Program authorization.	
	Goal Manager		Anne	Anne Waechter	
	Strate	gic Objective	Learn	Learning and Teaching	
	State Board of Ed	ucation Goal	Globa	lly Competitive Students	
	Data Justification for G Comprehensive Needs			s still learning how to implement the IB/PYP program ively and will continue to be trained in this area.	
1				Staff will work together to continue to reflect on, develop, school-wide Programme of Inquiry and the Units of Inquiry.	
	Process Manager	Anne Waechte	er		
	Completion Date	Jun - 2016			
	Restrainers	time			
	Resources	Transfers plan SIP folder), SIC	(locate OP, Inte	Aimsweb, leveled readers, DPI Flexibility in financial ed in the SIP Folder), k-1 reading plan (located in the ervention, Title 1, CMAPP, Formative Assessments, eracy coach, literacy coach	
	Measurable Process Check(s)			ven Handbook, Magnet Coordinator, PYP Trainings, vel planning times, PYP committee, OCC, IB network of	
		1 Action	Step	In PLTs - schedule time to discuss ways to support students whose mother tongue is not English.	
		Tim	neline	From 8/2014 To 6/2016	
		2 Action	Step	Draft Language Policy.	
		Tim	neline	From 8/2014 To 6/2016	
		3 Action Sto		Adopt newly created language policy as part of FRMES.	
		Tim	neline	From 8/2014 To 6/2016	
		4 Action Ste		Research and review IB mother tongue documentation.	
		Tim	neline	From 8/2014 To 6/2016	



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

	School Goal		By 2016 95 % of Fox Road staff, parents, and students will report that they strongly agree with the statement, "Overall, my school is a good place to work and learn."	
	Goal Manager		Melissa McKinley	
	Strate	gic Objective	Balanced Assessment System	
	State Board of Ed	lucation Goal	Globally Competitive Students	
	Data Justification for G Comprehensive Needs			
1	Key Process		elp support behavioral expectations by providing classroom interventions that will help reduce office referrals &	
	Process Manager	Melissa McKinle	Э у	
	Completion Date	Jun - 2016		
	Restrainers	Time		
	Resources	Office Referral and Crisis Calls Data, the safe and orderly schools plan (located in the SIP folder), counselors, PBIS team/representatives		
	Measurable Process Check(s)	,		
		1 Action S	Step	PBIS team will share office referral and Crisis calls data monthly so as to analyze trends in behaviors school wide or within grade levels.
		Time	eline	From 8/2014 To 6/2016
		2 Action S	Step	Create a beginning of the year assembly for all students to promote SWIFT expectations and to introduce PBIS
		Time	eline	From 8/2014 To 6/2016
		3 Action S	Step	Share positive behavior support strategies with teachers quarterly in various ways based on data and any trends we see in the school.
	Tir 4 Action		eline	From 8/2014 To 6/2016
			Step	Discuss students that exhibit patterns of behaviors in PLT/PLT + to determine strategies, next steps (ex. success charts, behavior plans, Tier III, etc.)
		Time	eline	From 8/2014 To 6/2016
		<u> </u>		



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

5	Action Step Define major and minor behaviors for students and staff to establish clear expectations on the discipline referral form.		
	Timeline	From 8/2014	To 6/2016
	6 Act	ion Step	Give staff quarterly PBIS refreshers at staff meetings.
	Timeline		From 8/2014 To 6/2016
	7 Action Step		Provide resources for new staff members in order for them to have a clear idea of how to do PBIS at FRES.
		Timeline	From 8/2014 To 6/2016
	8 Act	ion Step	PBIS representative from each grade level will bring questions/concerns from PLT's to the PBIS meeting.
		Timeline	From 8/2014 To 6/2016
	9 Act	ion Step	Collect data from student surveys regarding school climate.
		Timeline	From 8/2014 To 6/2016
2 Key Process	Create and	d sustain a	supportive professional climate for all staff members.
Process Manager	Melissa McKinley		
Completion Date	Jun - 2016		
Restrainers	time		
Resources	Staff surveys		
Measurable Process Check(s)		ata in TWC	and Quarterly Climate Surveys and report it to the
	1 Act	ion Step	Involve staff members in the interview process as appropriate.
		Timeline	From 8/2014 To 6/2016
	2 Act	ion Step	Continue to provide opportunities for informal staff gatherings.
		Timeline	From 8/2014 To 6/2016
	3 Act	ion Step	Continue to provide up-to-date technology and resources for staff, as funding permits; with whom to call list for needed assistance.
	Timeline		From 8/2014 To 6/2016
	4 Act	ion Step	Continue to provide duty free instructional planning and lunch.
		Timeline	From 8/2014 To 6/2016



School:	Fox Road ES	
Plan Year	2014-2016	
LEA:	Wake County (920)	

		5 Action Step	Collect ideas twice a year through Staff for staff social morale boosters. (Staff Surveys)		
		Timeline	From 8/2014 To 6/2016		
		6 Action Step Organize the sharing of food once a month to an atmosphere that allows staff members to se (Tees and Treats, Early Release Lunches, etc.)			
		Timeline	From 8/2014 To 6/2016		
		7 Action Step	Survey staff on the climate of the school each quarter in order to determine the areas of improvement and what is going well at Fox Road.		
		Timeline	From 8/2014 To 6/2016		
3	Key Process	Create an atmosphere of community involvement by offering programs and activities designed to meet the needs of FRES families and increase Hispanic Parent Involvement.			
	Process Manager	Melissa McKinley			
	Completion Date	Jun - 2016			
	Restrainers	lack of parent support			
	Resources	Sign-in sheets, interpreters, spreadsheets/tracking sheets.			
	Measurable Process Check(s)	Parent survey and PAC night data.			
		1 Action Step	Implement ways to encourage participation of families, specifically Hispanic families by offering services/activities i.e. take home books, hands-on materials, make and takes, resources.		
		Timeline	From 8/2014 To 6/2016		
		2 Action Step	Offer Title 1 PAC meetings		
		Timeline	From 8/2014 To 6/2016		
		3 Action Step	Collaborate with community organizations to support and strengthen resources for FRES.		
		Timeline	From 8/2014 To 6/2016		
4	Key Process	Create awareness to students and parents on the importance and impact of full day attendance and achievement.			
	Process Manager	Melissa McKinley			
	Completion Date	Jun - 2016			
	Restrainers	lack of parental support			
	1	endance data, school social worker Page 17 of 29			



School:	Fox Road ES
Plan Year	2014-2016
LEA:	Wake County (920)

Measurable Process Check(s)			
	1	Action Step	Recognize students with perfect attendance at the end of each quarter.
		Timeline From 8/2014 To 6/2016	
	2	Action Step	Attendance team meets monthly to discuss overall student attendance.
		Timeline	From 8/2014 To 6/2016



Waiver Request

School: Fox Road ES
Plan Year 2014-2016

Date	Jun - 2014
Waiver Requested	
No waiver is needed at this time.	
How will this waiver impact school improvement?	
N/A	
Please indicate the type of waiver:	Local
Please indicate the policy to be waived	N/A



Summary Sheet of Professional Development Activities

School:	Fox Road ES
Plan Year	2014-2016
School Year:	2014-2015

Development Activities for

Topic:	Participants:	Goal Supported:	Supporting Data:
Our on going professional development will focus on enhancing literacy across the curriculum as well as Cultural Diversity/Awareness Behavior Management (ex. SIOP & exploring poverty.) Our training will be rooted in our PLTs with continual data driven decision making, training on instructional best practices (especially to enhance literacy), and goal oriented solution to support student learning. We will send representatives from our staff to district PLT refresher training. We will explore the works of Ruby Payne, as well as Eric Jensen to help narrow the achievement gap for our free and reduced lunch population (which is around 80% of our students). Our IB/PYP programme emphasized the importance of students making connections between their experience and incremental pieces of new information they encounter. We will model this same philosophy with our staff to help them explore not only best instructional practices, but the research around the population of students we serve.	All staff will participate in Professional Development. It is differentiated based on individual needs.	All goals.	Fox Road has expressed the importance of differentiation for teachers based on their needs. A survey was sent so staff could share what professional development they felt they needed or could help with. This allows staff to choose from a variety of learning opportunities that will help them grow in their teaching to better help students. Survey data will be reviewed and a more structured plan will be put in place for next year to finalize exactly what is needed.
Instructional Practice Training that will happen on Early Release Days, Protected Work days as well as on going Coaching with in our PLTs will includeLiteracy enhancement coaching - including Daily 5, Cafe, Guided Reading, Letterland, Read Alouds etcDifferentiation and vocabulary enhancement across the curriculum -IB/PYP on going coaching and professional training -PLT - including National School reform Protocol training, MTSS practices, Data driven decision making, Common Formative Assessments -Math Talk -Math classroom structures -Enhancing Reading interventions			



Summary Sheet of Professional Development Activities

School:	Fox Road ES
Plan Year	2014-2016
School Year:	2015-2016

Development Activities for

Topic:	Participants:	Goal Supported:	Supporting Data:	
--------	---------------	-----------------	------------------	--



School:	Fox Road ES
Plan Year	2014-2016
School Year:	2014-2015

	Reading	Math	Behavior
Data Decision Process for Entry and Exit	Once mCLASS BOY assessments have been completed, Intervention teachers rank students according to their composite scores on mCLASS, highlighting all students who are red and/or yellow in two or more measures, not including composite Digging deeper assessments will be administered, as outlined by WCPSS Universal Screening & Diagnostic Assessment Flowchart in the mCLASS Reading 3D K-5 Quick Reference Guide Once students have been identified as below benchmark through the triangulation of data points, a best service meeting is held by Intervention teachers with classroom, ESL, CCR teachers, and all other stakeholders, to determine which service will best meet students' needs Students identified as needing interventions will be discussed and documented during monthly collaboration meetings to ensure all students not achieving at benchmark are reviewed and the target learning focus or intensity is updated/modified based on ROI New students arriving throughout the school year who demonstrate a need, as evidenced by the outlined above assessments, will be discussed at monthly collaboration Data used to determine student need will include the following: mCLASS, benchmark data, Case 21, EOG, digging deeper assessments, report cards, and any anecdotal notes Students will exit intervention when benchmark is achieved and maintained (on 3 consecutive OR 4 out of 6 progress monitoring data points, digging deeper, and/or formative assessment data, as well as by mutual agreement of all stakeholders, including teachers, administration, and parents	The following data will be evaluated to determine student need: summative assessments, teacher observations, report card, retention, special services, CASE 21, EOGs, Number Knowledge assessment, Number Worlds placement test, previous interventions and progress monitoring from the previous year Ranking forms will be completed for each class Multiple criteria points will be determined through use of Ranking Form Rubric Ranking forms will be updated during monthly collaboration according to report cards, common assessments, Universal Screenings, teacher observation, and benchmark assessments A best service meeting is held by Intervention teachers with classroom, ESL, CCR teachers, and all other stakeholders to determine which service will best meet students' needs Students will exit intervention when benchmark is achieved and maintained as evidenced by progress monitoring data points (if/when available), digging deeper, and/or formative assessment data, as well as mutual agreement of all stakeholders, including teachers, administration, and parents	• SIRS discipline data: documentation of Minor offenses, Major office discipline referrals (ODRs), suspension data; behavior charts, attendance data; teacher/parent feedback • Students who have a pattern of minor offenses or at least two major office discipline referrals; students missing at least 10 days of school over a 9 week period; students referred by teacher or parent • Discipline data will be reviewed monthly during Kid Talk and at PBIS team meeting; attendance data will be reviewed monthly by the school social worker • Discipline data (minor and major incidents) is recorded in SIRS. PLTs review overarching grade level data during Kid Talk and delve deeper into specific student data as needed for problem solving. The PBIS Team and PLTs also review SIRS data monthly and share updates and recommendations with staff. Data is analyzed by all teams using the TIPS process. • Students referred through Kid Talk, who have had at least two major referrals, or have been referred by a staff member or parent will be reviewed during PLT by the team and recommended for prescribed classroom interventions or possibly receive brief Social Skills instruction. Student's data will be reviewed four to six weeks later and those responding to the intervention(s) will be gradually released and/or exited. Students not responding to intervention and a referral to the behavior intervention coach and/or participate in Check-In/Check-Out (CICO). • Once students are able to earn 80% of their expected daily points for that behavior over a four to six week period, the student will be gradually faded off their behavior plan (i.e., the duration, intensity, and frequency will decrease) until skills can be generalized across all areas. If the 80% is not obtained then the student would be brought up at PLT for kid talk and a PLT+ checklist is completed to see if Tier III is recommended.



School:	Fox Road ES
Plan Year	2014-2016
School Year:	2014-2015

	Reading	Math	Behavior
Intervention Structure	Intensive Service: direct instruction in pull-out or push-in groups 20-30 minutes a day up to 5 days per week Intervention students who need intense interventions will be offered an extended 45 minute school day session, 3 days a week before school, with a lesson format targeting multiple skill deficits (letter and sound identification, word work, interactive writing, shared reading, guided reading, fluency, reading strategies, comprehension) Strategic Service: push-in 10-20 minutes a day up to 5 days per week	Intensive Service: direct instruction in pull-out or push-in groups 20-30 minutes a day up to 5 days per week Strategic Service: push-in 15-20 minutes a day up to 5 days per week	Classroom-based interventions will be delivered throughout the day by core teachers. More intense interventions like Social Skills instruction will be delivered by the counselor. Check-In/Check-Out will be a mixed approach supported daily by available school personnel, meeting briefly before the start of and just before the end of school. Classroom-based interventions are delivered within the regular class settings and either reduced or increased based on a review of monthly discipline data, with the ultimate goal being self-monitored or phase off of the additional support. Social Skills instruction and Check-In/Check-Out are fully delivered for at least one consecutive month and adjusted as needed, with the intention that a student is not on either full-scale intervention for more than 9 weeks.
Instruction	Based on need, students will be identified as Intensive or Strategic, and will be served in small groups of up to 8 students Lesson format based on skill deficits (letter and sound identification, word work, interactive writing, shared reading, guided reading, fluency, reading strategies, comprehension, sight words, phonological awareness, vocabulary) All intervention formats will be direct and explicit instruction based on student need and guided by assessment data, collaboration, and anecdotal notes Focus of intervention lessons will be discussed at monthly collaboration, ensuring skills are generalized across settings and address grade level expectations on students' levels Weekly PLT with grade levels Monthly PLT with intervention team Share students among grade levels as appropriate	Based on need, students will be identified as Intensive or Strategic, and will be served in small groups of up to 8 students Intervention Teachers will include Warm-Up, Concept Building, and Reflection of the Number Worlds Lesson format (as applicable) All intervention formats will be direct and explicit instruction based on student need and guided by assessment data, collaboration, and anecdotal notes Focus of intervention lessons will be discussed at monthly collaboration ensuring skills are generalized across settings and address grade level expectations on students' levels Weekly PLT with grade levels Monthly PLT with intervention team Share students among grade levels as appropriate	During PLT kid talk, teams use a problem solving protocol to identify problems, develop hypothesis, and discuss possible solutions. Teams will then develop and implement an action plan for four to six weeks. Four to six weeks later, PLTs will evaluate and revise the prior month's plan. PBIS team has representation from all grade levels and work together to review data and assess fidelity of behavioral instruction and intervention. Core behavioral lessons and explicit teaching of learner profile traits (Tell, Show, and Practice format) are directly delivered during Morning Meeting/integrated within your PYP units, and as needed based on grade level data.



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2014-2015	

	Reading	Math	Behavior
Assessment and Progress Monitoring	mCLASS benchmark WCPSS Digging Deeper Formative/Common Assessments Report Card CASE 21 EOG Language for Learning Placement Test mCLASS progress monitoring following WCPSS Steps to Effective Progress Monitoring with DIBELS Next Students will be progress monitored by the classroom teacher and CCR students will be progress monitored by the CCR teacher Students in the red will be progress monitored every 10 school days and students in the yellow will be progress monitored every 20 school days Duration, frequency, and intensity will be adjusted based on progress monitoring data points and following the RtI framework .	K-1 Summative Assessments Formative/Common Assessments Report Card CASE 21 EOGs enVisions Math Number Knowledge Number World Placement tests i-Ready Universal Screener Duration, frequency, and intensity will be adjusted based on the RtI framework	Minor and major discipline data, attendance data, and daily points earned will be used to assess student responsiveness. Based on the data, the intervention frequency will either decrease or increase and/or become more targeted.
Curriculum/Resources	Letterland Intervention Strand MCLASS Now What? MCLASS Small Group Advisor MCLASS TRC I've DIBELed Now What? Next STEPs to Literacy Great Leaps FCRR Benchmark Connections Fast Track Wild Cats Leveled Books SuccessMaker C-MAPP Language for Learning Daily 5 Reading A to Z website Reader's Theater Take home books Leapfrog Leap Pads/Tag pens and books	Number Worlds envisions Math i-Ready SuccessMaker Math Expressions C-MAPP Math Expressions Differentiated Task Cards IXL Website	IB Learner Profile Traits PBIS/SWIFT Social Skills Instruction/Training Check-In/Check-Out Page 24 of 29



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2015-2016	

	Reading	Math	Behavior
Data Decision Process for Entry and Exit	What data will be used to determine criteria to identify students who are not achieving at benchmark or meeting universal behavior expectations? • Data used to determine student need will include the following: mCLASS, benchmark data, Case 21, EOG, KEA, digging deeper assessments, ACCESS, report cards, and any anecdotal notes. What is the threshold at which students will enter and/or exit strategic and/or intensive interventions for academics or behavior? • Once mCLASS BOY assessments have been completed, Intervention teachers rank students according to their composite scores on mCLASS, highlighting all students who are red and/or yellow in two or more measures, not including composite New students arriving throughout the school year who demonstrate a need, as evidenced by the outlined above assessments, will be discussed at monthly collaboration • Students will exit intervention when subsequent benchmark is achieved and maintained (on 3 consecutive OR 4 out of 6 progress monitoring probes) as evidenced by progress monitoring data points, digging deeper, and/or formative assessment data, as well as by mutual agreement of all stakeholders, including teachers, administration, and parents What frequency, structures, and processes will be utilized to identify students exhibiting a need for academic or behavior intervention throughout the year? • Students identified as needing interventions will be discussed and	What data will be used to determine criteria to identify the students who are not achieving at benchmark or meeting universal behavior expectations? • The following data will be evaluated to determine student need: summative assessments, teacher observations, report card, retention, special services, CASE 21, EOGs, Number Knowledge assessment (K), previous interventions and progress monitoring from the previous year What is the threshold at which students will enter and/or exit strategic and/or intensive interventions for academics or behavior? • Ranking forms will be completed for each class • Multiple criteria points will be used to determine and rank students based on need • Students served in intervention will exit when benchmark is achieved and maintained as evidenced by progress monitoring data points (if/when available), digging deeper, and/or formative assessment data, as well as mutual agreement of all stakeholders, including teachers, administration, and parents What frequency structures and processes will be utilized to identify students exhibiting a need for academic or behavior intervention throughout the year? • Ranking forms and individual student data will be reviewed for K-5	What data will be used to determine criteria to identify the students who are not achieving at benchmark or meeting universal behavior expectations? • SIRS discipline data: documentation of Minor offenses, Major office discipline referrals (ODRs), suspension data; behavior charts, attendance data; teacher/parent feedbac What is the threshold at which students will enter and/or exit strategic and/or intensive interventions for academics or behavior? • Students who have a pattern of minor offenses or at least two major office discipline referrals; students missing at least 10 days of school over a 9 week period; students referred by teacher or parent. • Once students are able to earn 80% of their expected daily points for that behavior over a four to six week period, the student will be gradually faded off their behavior plan (i.e., the duration, intensity, and frequency will decrease) until skills can be generalized across all areas. If the 80% is not obtained then the student would be brought up at PLT for kid talk and a PLT + checklist is completed to see if more intensive intervention is recommended.



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2015-2016	

	Reading	Math	Behavior
	What will be the strategic and intensive structures for delivering services to students who are not meeting benchmark or universal behavior expectation?		What will be the strategic and intensive structures for delivering services to students who are not meeting benchmark or universal behavior expectation?
Intervention Structure	Intensive Service: direct instruction in pull-out or station teaching/push-in groups 20-30 minutes a day up to 5 days per week Strategic Service: push-in/station teaching or pull-out 10-20 minutes a day up to 5 days per week Classroom teachers will provide interventions for 5-15 minutes up to 5 days a week for students determined based on data How does your master schedule allow for delivery of strategic and intensive intervention in addition to Core? The literacy block allows classroom and intervention teachers to provide interventions for students who demonstrate a need. Collaboration between classroom teacher and support staff to develop structure of literacy time	The 90 minute math block allows classroom and intervention teachers	Classroom-based interventions will be delivered throughout the day by core teachers. More strategic interventions like Social Skills and Check-in Check Out instruction will be coordinated by the student services department. Check-In/Check-Out will be a mixed approach supported daily by available school personnel, meeting briefly before the start of and just before the end of school. Intensive intervention plans will be developed by the intensive intervention team and will be delivered by the classroom teacher and others involved with students. How does your master schedule allow for delivery of strategic and intensive intervention in addition to Core? Master schedule allows for the instruction of school wide expectations as well as flexible time for more strategic interventions such as social skills groups and check-in/outs. These strategic interventions may be delivered in the morning, during the school day (e.g., lunchtime), and after school. An intensive intervention plan developed around FBA procedures would be incorporated throughout the student's day.



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2015-2016	

What structures are in place to ensure that instructional What structures are in place to ensure that instructional decisions and planning are aligned to ease?	ecisions and
decisions and planning are aligned to core? - Focus of intervention lessons will be discussed at monthly collaboration, ensuring skills are generalized across settings and address grade level expectations on students' levels - Weekly PLT with intervention lesson formatises on with plant intervention team What is the intervention lesson format(s) for academics or behavior? - Lesson format based on skill deficits (letter and sound identification, word work, interactive writing, shared reading, guided reading, fluency, reading strategies, comprehension, sight words, phonological awareness, vokabilary) - All intervention formats will be direct and explicit instruction based on student need and guided by assessment data, collaboration, and anecdotal notes How will you know the interventions have been implemented with fidelity? Who will ensure fidelity? - The intervention team, including the Core and intervention teacher for students receiving intervention protocol checks - The intervention protocol checks - Focus of intervention lessons will be discussed at monthly collaboration, ensuring skills are generalized across settings and address grade level expectations on students' levels - Weekly PLT with intervention lesson format(s) for academics or behavior? - What is the intervention lesson format(s) for academics or behavior? - Based on need, students will be idientified as Intensive or Strategic, and will be served in small groups - Based on need, students will be idientified as Intensive or Strategic, and will be served in small groups - Based on need, students will be idientified as Intensive or Strategic, and will be served in small groups - Based on need, students will be idientified as Intensive or Strategic, and an excludant page on skill deficits/strands (as applicable) - Maltifective Who will ensure fidelity? - Staff providing interventions have been implemented with fidelity? Who will ensure fidelity? - Staff providing interventions will be directed across settings and address grade level	thify students who discuss possible for four to six behavior? raits (Tell, Show, g/integrated within matrix, students are school building ting or individual tervention plan ed with fidelity? gether to review ervention. Fidelity of



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2015-2016	

	Reading	Math	Behavior
	What data will be used to assess the student's responsiveness to intervention?	What data will be used to assess the student's responsiveness to intervention?	What data will be used to assess the student's responsiveness to intervention?
	intervention:	intervention:	Minor and major discipline data, attendance data, and daily points earned will be
	mCLASS benchmark	Progress monitoring data gathered from tools selected	used to assess student responsiveness.
	WCPSS Digging Deeper	as appropriate to gauge students growth will be used to assess	How does data guide your instruction?
	Formative/Common Assessments	responsiveness to intervention.	Based on the data, the intervention frequency will either decrease or increase
	Report Card CASE 21	How does data guide your instruction?	and/or become more targeted.
	• EOG	Duration, frequency, resources and intensity will be adjusted based on	How often will you progress monitor? • Students receiving strategic and intensive intervention support will be progress
	Letterland Assessments	progress monitoring data points and following the MTSS framework	monitored daily through their behavior contract/chart and classroom management
	Language for Learning Placement Test	1, 3	system.
		, , ,	What is the process for analyzing the data and making data based decisions?
	How does data guide your instruction?	Students will be progress monitored by the teacher providing the most	Data gathered from strategic interventions will be analyzed in PLTs using the
	Duration, frequency, resources and intensity of instruction/intervention	intensive intervention. Frequency will be determined by the progress monitoring tool's sensitivity to growth.	procedures described above. • Intensive intervention team meetings will be held to discuss students who are not
Assessment and	will be adjusted based on progress monitoring data points and following	What is the process for analyzing the data and making data	responding to strategic interventions.
Progress Monitoring	the MTSS framework	based decisions?	responding to strategic interventions.
	How often will you progress monitor?		
		Colloborative conversations will be conducted to discuss students'	
	• Students will be progress monitored by the classroom teacher or	progress and consider adjustment of duration, frequency, and intensity,	
	Interventionist, and CCR students will be progress monitored by the CCR teacher	group size, and delivery.	
	Students in the red will be progress monitored every 10 school days		
	and students in the yellow will be progress monitored every 20 school		
	days		
	What is the process for analyzing the data and making data based		
	decisions?		
	Once a minimum of three progress monitoring data points have been		
	collect. Results should be analyzed in terms of ROI during grade level PLTs		
	or intensive intervention meetings.		



School:	Fox Road ES	
Plan Year	2014-2016	
School Year:	2015-2016	

	Reading	Math	Behavior
Sueve the summer of the summer	/hat evidence based materials and resources will be used to upport the academic or behavior strategic intervention? What vidence based materials and resources will be used to support ne academic or behavior strategic intervention? Letterland Intervention Strand K-2 mCLASS Now What? mCLASS Small Group Advisor mCLASS TRC I've DIBELed Now What? Next STEPs to Literacy Next STEPs to Guided Reading IXL Website FCRR Benchmark Connections Fast Track Wild Cats Leveled Book SuccessMaker 3-5 C-MAPP Language for Learning Daily 5 Reading A to Z website Big Universe Discovery Ed Reader's Theater Take home books Leapfrog Leap Pads/Tag pens and books	What evidence based materials and resources will be used to support the academic or behavior strategic intervention? What evidence based materials and resources will be used to support the academic or behavior intensive intervention? Number Worlds Math Expressions C-MAPP Math Expressions Differentiated Task Cards IXL Website Alignment Lessons	What evidence based materials and resources will be used to support the academic or behavior strategic intervention? • IB Learner Profile Traits • PBIS/SWIFT • Social Skills Instruction/Training • Check-In/Check-Out • Behavior Coaches • Consultation with student support services and behavior committee What evidence based materials and resources will be used to support the academic or behavior intensive intervention? • The intensive intervention team will serve as a resource for students not making progress with strategic interventions. This team will utilize all available resources to develop a behavior intervention plan based on functional behavioral procedures.