

Mt. Gilead Elementary School

100 S. School St. Mt. Gilead, NC 27306

Telephone 910-439-5411

Fax 910-439-1074

Mt. Gilead Elementary School, located in Mt. Gilead, NC is a pre-k through 5th grade school which serves an enrollment of 324 students. We are a Title 1 school with 77% of our students on free or reduced lunch. The following is a list of demographical data regarding the students we serve their families and the citizens of Mt. Gilead and the surrounding communities within the Mt. Gilead Elementary school district.

- Population in 2013 was 1179 which is a 15% decrease from 2000
- Males: 476 (40.4%) Females: 703 (59.6%) with an avg. age of 41 yrs.
- In 2010 the population for the Town of Mt. Gilead was 55.6% Black, 41% White, 1.4% Multi-racial, 1.2% Hispanic and >1% Asian
- 30% of population has a HS diploma or GED while more than 26% have less than HS diploma. 14.6% have at least a bachelor's degree and 28.6% have some college experience.
- Median Household Income 2013 was \$28,155 down from \$31,250 in 2000. NC median income was \$45,906 in 2013
- The county wide unemployment rate is currently @6.5%
- Our student breakdown is 179 Male and 145 Female
- 38% Black, 46% White, 3% Hispanic, 3% Multi Racial, 7% Asian, >1% Native Hawaiian or Other
- There are 15 full time teachers; all female (14 White, 1 Black) and 4 full time assistants; all female
- 4 teachers have been teaching 5 years or less while the rest have been teaching more than 5 years
- The county teacher turnover rate for this reporting year was 13.8% with a 5-year avg. of slightly more than 14%

John Beard Principal Mt. Gilead Elementary School

A Continuous Improvement Strategic Plan

School Name: Mt. Gilead	Year: 2014-2016	Current NCLB Status:	Current EVASS Status: 2013-2014 Met	
		4 out of 8 targets met: 50%	Expected Growth 2014-2015 Met Expected	
			Growth	

PLAN: Identify the gap and the approach

Overall SMART Goal (Two year projection): Mount Gilead Elementary will increase reading proficiency to 60% in all target subgroups by June of 2016. Mount Gilead Elementary will decrease gaps in African American subgroup by 10%. Mount Gilead will increase Reading 3D proficiency to 80% by the EOY benchmark in grades K-2 and 50% in TRC. All K-5 teachers will achieve 150% growth in reading based on i-Ready assessment.

Data Analysis. Answer the question below using any data and/or information you have about your performance.

End-of-Grade	2013-2014	2014-2015	Growth/Difference
Mount Gilead 3 Reading	<mark>53.8</mark>	<mark>33.3</mark>	<mark>-20.5</mark>
Green Ridge 3 Reading	36.8	44.6	7.8
Candor 3 Reading	47.5	51.1	3.6
Page 3 Reading	57	63.6	6.6
Star 3 Reading	55.9	42.2	-13.7
MCS 3 Reading	49.2	48.2	-1
Mount Gilead 4 Reading	44.2	42.6	-1.6
Green Ridge 4 Reading	31	40	9
Candor 4 Reading	34.8	54.9	20.1
Page 4 Reading	60.6	63.3	2.7
Star 4 Reading	57.6	66.7	9.1
MCS 4 Reading	45.5	52.1	6.6
Mount Gilead 5 Reading	40	47.8	7.8
Green Ridge 5 Reading	39.7	34.5	-5.8
Candor 5 Reading	40.8	43.5	2.7
Page 5 Reading	46.7	45.6	-1.1
Star 5 Reading	46.9	65.7	18.8
MCS 5 Reading	43	45.8	2.8

Page 1 Updated 061011

A Continuous Improvement Strategic Plan

MGES EVAAS Reading

Estimated School Growth Measure						
Grade	3	4	5	Growth Measure over Grades		
Growth Standard	0.0	0.0	0.0	Relative to Growth Standard		
2013 Growth Measure		-5.8 R	2.9 G	-1.5 G		
Standard Error		1.8	1.7	1.2		
2014 Growth Measure	0.6 G	2.9 G	2.9 G	2.1 G		
Standard Error	1.9	2.0	1.8	1.1		
2015 Growth Measure	<u>-5.2 R</u>	-4.2 R	-0.5 G	-3.3 R		
Standard Error	1.9	1.9	2.0	1.1		
3-Year-Average Growth Measure		-2.3 R	1.8 G	-0.8 G		
Standard Error		1.1	1.1	0.5		

AMO Subgroup Data

Mount Gilead Elementary	4	Reading Grades 3-8	ALL STUDENTS	55.1	143	29.4	N
Mount Gilead Elementary	4	Reading Grades 3-8	ASIAN	69.3	12	*	1
Mount Gilead Elementary	4	Reading Grades 3-8	BLACK	40.4	56	7.1	N
Mount Gilead Elementary	4	Reading Grades 3-8	EDS	42.9	103	22.3	N
Mount Gilead Elementary	4	Reading Grades 3-8	HISPANIC	43.0	5	*	ı
Mount Gilead Elementary	4	Reading Grades 3-8	SWD	30.3	21	*	1
Mount Gilead Elementary	4	Reading Grades 3-8	WHITE	65.2	64	46.9	N

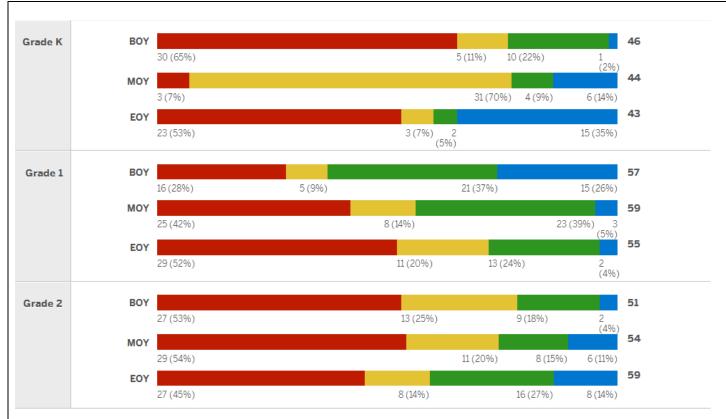
Page 2 Updated 061011

A Continuous Improvement Strategic Plan

2014-2015	Reading- Math Difference	Reading- Math Composite	Overall Achievement Gap
White	0.6		
Black	39.7		15.2
Hispanic	N/A	15.3	15.3
Asian	20.8		
Two or	0		
More			
Student	N/A		
with			
Disabilities			

Page 3 Updated 061011

A Continuous Improvement Strategic Plan



Page 4 Updated 061011

A Continuous Improvement Strategic Plan

In order to meet your Overall Goal, what is the most important area that needs improving and why?

EOG data shows since the Common Core Standards were implemented in 2012-2013 we have grown ALL students in Reading from 28.1% proficient to 41.4% proficient in 2014-2015 (using GLP).

2014-2015 GLP subgroup data shows students proficient in each group as: ALL 41.4%; Females 35.9%; Males 46.4%; Black 22.2%; Hispanic <5; Multi-Racial 60%; White 58.7%; EDS 31.4%; SWD <5.

2014-2015 3rd Grade reading shows the reading CCR for females is 8.3% and GLP 25%. These fourth grade girls' reading data needs to be monitored carefully this school year.

2014-2015 subgroup GLP subgroup data shows decreases in proficiency for all groups except males. ALL -4.6 percentage points; Females -12; Males +2.2; Asian - 3.8; Black -6.1; White -1.9; EDS -9. Subgroup data for all subgroups needs to be monitored in PLCs.

TRC gains from 2013 year to 2014 school year are from 33.66 to 34.33. Dibels gains from 2013 to 2014 school year are from 64.33 to 67.33. 1st grade ended the year with 22% of the students proficient on TRC so emphasis needs to be on these students in 2nd grade.

In order to meet the Reading Goal, we need fidelity to the 90 minute reading with focus on written expression and comprehension with an additional 30 dedicated to these skills. Focus must include language objectives through speaking and writing in all content areas. There is also a need for specific vocabulary instruction in each classroom. This will help with reading comprehension. Fidelity with K-2 Letterland and PDSA is also needed to help improve performance in K-5 literacy.

Data Analysis. Answer the data analysis questions.

1. What is contributing to your success in this area and how do you know?

I-Ready has been implemented as a regular part of classroom instruction. The data provided helps teachers design instrution using student strengths and weaknesses.

Reading 3D written comprehension provides data that accurately focuses on the strengths and weaknesses of specific students.

2. What opportunities for improvement do you notice?

Dedicated 90 minute literacy block with fidelity to Letterland and district literacy expectations.

Vocabulary posted and purposefully taught in all classrooms

Using writing instruction for writing process along with writing for understanding in all

3. What seems to be the root cause of the problem and how do you know?

Students lack the ability to express knowledge in a written format. They can orally express their understanding, but can not put that understanding in a fluent written context.

All Reading 3D data shows that students lack the mastery in the written comprehension

Page 5 Updated 061011

A Continuous Improvement Strategic Plan

Dedicated intervention time for the entire school with assistance provided by Connect teachers and teacher assistants for instruction.

Read to Achieve guidelines and expectations are in place not only to have students proficient at 3rd grade, but to stress the importance at K-2 for proficiency.

Departmentalizing in 5th grade improved 5th grade scores.

Letterland- Started seeing some gains in Dibels scores.

classrooms using meaningful and explicit instruction. Utilize Ready writing with fidelity.

Ensure progress monitoring is completed for each child according to their performance schedule/benchmark. Progress monitoring based on benchmarking will occur at state expected rates. 10 days-Red 20 Days-Yellow. Teachers will drill down in the dibels composite to the lowest critical skill of need to progress monitor/intervene. Attention will be paid to cut points this year. If students are sitting right at the cut point, they will be monitored as well.

Continued utilization of I-Ready and Ready language arts materials in all classrooms with the lessons that are available for students at their particular ability level. If a student is below grade level, use lessons that will help bridge their ability gap.

Fidelity with interventions need to be ensured with researched based interventions being deployed. All should be documented on both PEP and intervention logs.

Fidelity to PDSA process needs to be ensured.

Disaggregation and monitoring of subgroup data.

sections and do not show the same struggles in the verbal retelling of information.

Page 6 Updated 061011

A Continuous Improvement Strategic Plan

Target SMART Goal (One year projection):

Mount Gilead Elementary will increase reading proficiency to 54% in all target subgroups by June of 2016. Mount Gilead will increase Reading 3D proficiency to 80% in Dibels by the EOY benchmark in grades K-2 and to 50% in TR

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)?

Our key strategy will be to implement Progress Monitoring with fidelity and utilize written comprehension questions during progress monitoring as well on all grade levels. There will be a focus on the additional 30 minutes for writing and utilizing strategies for students to master written understanding of text. Fidelity to Letterland, intervention block, PDSA and reading block will be established.

D	DO: Develop and Implement Deployment Plan				
Step#	Cycle 1 List the specific steps your team will complete during the first cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date
1	Uninterrupted 90 minute reading block in grades K-5 & additional 30 minutes scheduled for writing instruction.	John Beard, Mandy Brown Teachers	Classroom schedules Reading schedules Lesson Plans	On-going	
2	Assign each grade level an additional staff member for academic support and interventions.	John Beard	Master Schedule	On-Going	
3	Analyze data from EOG's and Reading 3D BOY assessments and create/review intervention	Mandy Brown, Teachers, John	Weekly scheduled planning sessions for all	On-going	

Page 7 Updated 061011

A Continuous Improvement Strategic Plan

	plans during team planning sessions.	Beard	grade levels and PLCs		
4	Each grade level will designate a specific	Mandy Brown,	Weekly scheduled	On-Going	
	day/time for team planning.	John Beard,	planning sessions for all		
		Classroom	grade levels		
		Teachers			
5		John Beard,	Lesson Plans, Classroom	On-Going	
	Intervention block scheduled for 30 minutes	Mandy Brown,	Walk-throughs,		
	daily for every grade level. Focus on small group	Classroom	Intervention Logs		
	instruction that is differentiated to meet student	Teachers,			
	needs.	Connect			
		Teachers			
6	Tracking ongoing data from various assessments	John Beard,	PLC agendas & minutes,	On-going	
	such as Reading 3D, I-Ready diagnostics,	Mandy Brown,	Data Wall in IF room		
	Letterland, and SRI (Scholastic Reading	Classroom			
	Inventory) in PLCs.	Teachers			
	Ensure progress monitoring fidelity in this				
	process.				
7	Utilize System 44 with fidelity for low level	John Beard,	Master Schedule	On-going	
	readers.	Mandy Brown,	Lesson Plans		
		Allison	Fidelity Checks		
		Kessinger			
		Dr. Noland			
8	Utilize resources such as Early Success, Soar to	John Beard,	Lesson Plans	On-going	
	Success, FCRR, Letterland, and I-Ready for below	Mandy Brown,	Classroom walkthroughs		
	level readers during intervention block.	Classroom and	Intervention logs		
		Connect			
		teachers			
9	PDSA fidelity	John Beard,	CWT	On-going	
		Mandy Brown,			
		Central office			
		team			
	1				

Page 8 Updated 061011

A Continuous Improvement Strategic Plan

10	Implement Reading Counts with fidelity	Reading Counts	Reading Counts reports	On-going	
		team			
11	Implement common reading assessments	PLC groups	PLC data	On-going	
12	Guidance small groups with girls in 4 th grade	Guidance counselor John Beard	Documentation of meetings	On-going	
13	Literacy Goal team established with monthly meetings	Goal team leader TBA	Monthly agendas	On-going	
14	Selection of Afterschool students based on academic need.	Vance Thomas, John Beard, SIT	Roster	Early October	

Implementation Plan Quality Check:

What resources/budget needs do you have for the first cycle?

Digital literacy resources

If you identified budget needs, what budget code will you use to meet the budget needs for this cycle?

Tutoring with Dream Builders to target students that need extra support.

Afterschool program.

If funding is not available, identify the steps from the implementation plan that will address the funding gap.

What professional development, if any, will be offered in cycle 1 to support the staff in implementing the approach?

Reading Counts as needed, Letterland, Progress Monitoring-Anne Evans, PLC text dependent questions/written comprehension, Letterland observations other schools, MTSS training

Determine the measures/data that will be used to determine the effectiveness of the first cycle approach by answering the following questions:

A. List the information or measures the team will use to determine if the approach was implemented/completed? (Completion Data)

B. List the information or measures the team will use to determine if the approach wasn't implemented correctly? (Fidelity of implementation data.)

C. List the information or measures the team will use to determine what worked and what didn't work? (Impact data)

A Continuous Improvement Strategic Plan

			•	•			
iReady data and trends, SRC data, PDSA pre/post test data, Reading 3D PM data and benchmark data, common formative assessment data, CWT data, Instructional Rounds data		rk Readi WT I-Read Lesso	Reading 3D Progress Monitoring Fidelity reports I-Ready data Lesson Plans Letterland Lesson data		Trend Data based on PLC minutes PA data Progress monitoring Grades K-4 i-Ready data (diagnostic and ongoing) Common formative assessment data		
S	Study – Analysis of data af	ter impleme	enting an approach				
At the end o	of cycle 1, answer the following o	questions base	ed on the data collected fro	om the identified i	measures in	boxes A, B, a	nd C above:
1. What w	orked and how do you know?	2. What didn	't work and how do you	3. Do you need a	ny addition	al assistance a	as you look at your
		know?		results and start p	olanning for	Cycle 2?	YesNo
Reflect on t	he answers in box 1 and 2 above	for cycle 1 an	d check which option best	describes what yo	ou will do in	your plan for	cycle 2 (double
click the box	k and select "check" to check the	e box)?					
Target go	oal has been met and is changed	to a new targe	et Target goal no	met so we will co	ntinue curre	ent plan. We v	will make
goal.			improvements to	he plan based on '	what didn't	work as identi	ified in #2 above.
Target go	oal not met but current plan is ef	fective so we v	will Target goal no	met and informat	tion indicate	s that we nee	d to abandon the
continue cu	rrent plan and repeat it for the ne	ext cycle.	current plan and id	dentify a new appr	oach.		
Α	Act – Revise or continue w	ith impleme	entation plan based on	data analysis.			
4. What is y	our focus for cycle 2 (Identify key	approach or s	strategy)? If you are contir	uing with the app	roach from (cycle 1, restate	e it here. If you are
changing yo	ur approach for cycle 2, state it h	ere.					
Step#	Cycle 2 List the specific steps yo	our team will	Person(s) responsible for	Measure/Indica	tor	Start Date	End Date
	complete during the second cyc	de.	completion of the step.	(How will you kr	now if the		
				step is complete	ed		
				correctly?)			

Page 10 Updated 061011

A Continuous Improvement Strategic Plan

Implementa	 ation Plan Quality Check:						
•	rces/budget needs do you have for cycle	2?					
•	ified budget needs, what budget code wil not available, list the steps from the imp		•				
What profes	ssional development, if any, will be offere	ed in cycle 2 to support the staff in	n implementing	the approac	h?		
Determine t	the measures/data that will be used to de	termine the effectiveness of the 0	Cycle 2 approac	h by answer	ing the follow	ving questions	
use to deter	nformation or measures the team will rmine if the approach was ed/completed? (Completion Data)	will use to determine if the approach wasn't team		C. List the information or measures the team will use to determine what worked and what didn't work? (Impact Data)		ine what worked	
S	Study – Analysis of data after implementing an approach						
At the end o	of cycle 2, answer the following questions	based on the data collected from	the identified	measures in	boxes A, B, a	nd C above:	
1. What worked and how do you know?		2. What didn't work and how do	you 3. [o you need	any addition	al assistance as	
		know?		you look at your results and start planning for Cycle 2?YesNo			

Page 11 Updated 061011

A Continuous Improvement Strategic Plan

Reflect on tl	Reflect on the data analysis for the year so far and check the option below that best describes your direction for the 2014-15 SIP.					
Α	Act – Continue with the Target Goal or revise the Target Goal for next year.					
Overall g	oal has been met and School Improvement Plan focus will change for next year.					
Or						
Target go	oal has been met and is changed to a new target goal.					
Target go	oal not met but current plan is effective so we will continue current plan and repeat it for the 2013-14 SIP to take our work to sustaining.					
Target go	oal not met, so we will continue current plan for 2013-14. We will make improvements to the plan based on what didn't work through					
this year.						
L						

School Name: Mt. Gilead	Year: 2014-2016	Current NCLB Status: 5 out of 8 targets Met- 62.5%	Current EVASS Status: 2013-2014 Met Expected Growth 2014-2015 Met Expected
		5 dat of 5 talgets Met 02.370	Growt

Р	DI ANI: Ide	ntify the gan	and the a	nnroach
	PLAN: Ide	ntify the gap	and the a	ipproacn

Overall SMART Goal (Two year projection):

Mount Gilead Elementary will increase Math proficiency to 55% in all target subgroups by June, 2016. K-2 students will increase Math proficiency to 50% on grade level according to I-Ready. All K-5 teachers will achieve 150% growth in math based on i-Ready assessment.

Data Analysis. Answer the question below using any data and/or information you have about your performance.

A Continuous Improvement Strategic Plan

End-of-Grade	2013-2014	2014-2015	Growth/Difference
Mount Gilead 3 Math	48.1	38.9	-9.2
Green Ridge 3 Math	31.8	54.1	22.3
Candor 3 Math	54.2	70.2	16
Page 3 Math	64.5	64.1	-0.4
Star 3 Math	61.8	53.3	-8.5
MCS 3 Math	50.9	56.4	5.5
Mount Gilead 4 Math	23.3	44.3	21
Green Ridge 4 Math	25.9	37.7	11.8
Candor 4 Math	52.2	51	-1.2
Page 4 Math	60.6	65.6	5
Star 4 Math	60.6	64.5	3.9
MCS 4 Math	44.3	51.6	7.3
Mount Gilead 5 Math	40	63	23
Green Ridge 5 Math	44.6	51.8	7.2
Candor 5 Math	46.9	50	4.1
Page 5 Math	61	63.2	2.2
Star 5 Math	53.1	54.3	1.2
MCS 5 Math	50.5	57	6.5

Page 13 Updated 061011

A Continuous Improvement Strategic Plan

EVAAS Growth

	F	Estimated School Growth Measure		
Grade	3	4	5	Growth Measure over Grades
Growth Standard		0.0	0.0	Relative to Growth Standard
2013 Growth Measure		0.6 G	2.0 G	1.3 G
Standard Error		1.7	1.6	1.2
2014 Growth Measure		-0.2 G	-2.1 G	-1.2 G
Standard Error		1.9	1.6	1.2
2015 Growth Measure		-1.3 G	11.0 B	4.9 B
Standard Error		1.7	1.8	1.3
3-Year-Average Growth Measure		-0.3 G	3.7 B	1.7 B
Standard Error		1.0	1.0	0.6

AMO Subgroup Data

	SBE						Met
School Name	District	Subject	Subgroup	Target	Denominator	Percent	Target
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	ALL STUDENTS	55.1	143	29.4	N
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	ASIAN	69.3	12	*	l
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	BLACK	40.4	56	7.1	N
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	EDS	42.9	103	22.3	N
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	HISPANIC	43.0	5	*	I
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	SWD	30.3	21	*	I
Mount Gilead Elementary	4	Reading Grades 3-8 Performance	WHITE	65.2	64	46.9	N

Page 14 Updated 061011

A Continuous Improvement Strategic Plan

Gap Data

2014-2015	Reading- Math Difference	Reading- Math Composite	Overall Achievement Gap
White	0.6		
Black	39.7		15.2
Hispanic	N/A	15.3	15.3
Asian	20.8		
Two or	0		
More			
Student	N/A		
with			
Disabilities			

In order to meet your Overall Goal, what is the most important area that needs improving and why?

EOG data shows since the Common Core Standards were implemented in 2012-2013 we have grown ALL students in Math from 31.7% proficient to 47.5% proficient in 2014-2015 (using GLP).

2014-2015 GLP subgroup data shows students proficient in each group as: ALL 47.5%; Females 46.2%; Males 48.8%; Asian 66.7%: Black 27%; Hispanic 40%; Multi-Racial 60%; White 61.3%%; EDS 39.8%; SWD 12%.

2014-2015 3rd Grade reading shows the reading CCR for females is 8.3% and GLP 25%. These fourth grade girls' data needs to be monitored carefully this school year.

2014-2015 subgroup GLP subgroup data shows increase in proficiency for all groups. ALL +9.5 percentage points; Females +6.7; Males +12.8; Asian +21.2; Black =+13.7; White +3.6; EDS +6.5; Hispanic +20; SWD +6.1

K-2 Math proficiency was at 30.3%. Average i-Ready growth for 2014-2015 K-5 was 112%.

According to i-Ready data, measurement and data and geometry are weak areas for K-5 students at Mt. Gilead. Number sense and algebraic thinking still need to be enforced. I-ready growth data needs to reach a minimum 150%.

Page 15 Updated 061011

A Continuous Improvement Strategic Plan

Data Analysis. Answer the data analysis questions.

1. What is contributing to your success in this area and how do you know?

60-90 minutes of mathematical instruction at every grade level.

Increased use of manipulatives/hands-on learning

i-Ready math diagnostics and lessons Georgia Units used at each grade level will be utilized throughout the year

8 Mathematical Practices will be integrated into classroom lessons.

Use of K-5 formative assessments.

I-Ready has been implemented as a regular part of classroom instruction. The data provided helps teachers design instrution using student strengths and weaknesses.

2. What opportunities for improvement do you notice?

Implementation of PDSA process across all grade levels in Math.

Hiring of tutors for additional help in math classrooms.

Intervention block for each grade level.
Shift in teaching that uses representational presentation to concrete presentation.
Consistent implementation of Georgia units of instruction across the grade levels.
Implementation of NCDPI resources at every grade level.

Continued utilization of I-Ready in all classrooms with the lessons that are available for students at their particular ability level. If a student is below grade level, use lessons that will help bridge their ability gap.

Implementation of common formative assessments across grade levels.

3. What seems to be the root cause of the problem and how do you know?

Numbers and Base 10 standards and Operations and Algebraic Thinking standards need to be continued to be focused upon in all grade levels. The basic math foundation needs to be built. Geometry and measurement are also weak areas for students at Mt. Gilead.

Target SMART Goal (One year projection):

Mount Gilead Elementary will increase Math proficiency to 55% in all target subgroups by June, 2015. K-2 students will increase Math proficiency to 50% on grade level according to i-Ready data.

Page 16 Updated 061011

A Continuous Improvement Strategic Plan

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)?

Georgia Units and NCDPI resources will be implemented as the Math curriculum in grades K-5. This will allow the focus to be on the Numbers and Base 10 standards and Operations and Algebraic Thinking standards. These standards are included at all grade levels and lay the foundation for mathematical thinking.

D	DO: Develop and Implement Deployment	Plan			
Step #	Cycle 1 List the specific steps your team will complete during the first cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date
#1	60-90 minute block for Math instruction for grades K-5	Classroom teachers	Classroom schedules Lesson Plans CWT's	On-going	
#2	Analyze data pertaining in math during PLC's. Implement consistent common math formatives.	John Beard, Mandy Brown Teachers	Through assessment scores	On-going	
#3	Identify targeted students for small group Math instruction.	All Teachers	EOG, Predictive assessments, common formative assessments	On-going	
#4	Implement strategies from professional development training and PLC discussions.	John Beard, Mandy Brown, Teachers	Walkthroughs, informal and formal observations	On-going	
#5	Tracking ongoing data from various assessments such as NCDPI Common Core Resources, PA and FA (Predictive and Formative Assessments) and I-Ready.	John Beard, Mandy Brown. Teachers	All assessment results	On-going	

Page 17 Updated 061011

A Continuous Improvement Strategic Plan

		T	<u> </u>	
#6	Continue to update data walls for each grade	John Beard,	Teachers, IF and Principal	On-going
	level to track individual student growth.	Mandy Brown		
		Teachers		
#7	Utilize 8 Mathematical Practices and	John Beard,	Classroom schedules	On-going
	Investigations Math for math instruction	Mandy Brown,	Lesson Plans, CWT's	
		Teachers		
#8	Implement Georgia Units and NCDPI resources	John Beard,	Classroom schedules,	On-going
	into classroom curriculum with fidelity	Mandy Brown,	Lesson Plans, CWT's	
		Teachers		
#9	All grade levels (k-5) will utilize math formative	John Beard,	Lesson Plans, PDSA	On-going
	assessments on the math wiki. These also will be	Mandy Brown	boards, Assessments	
	tracked in spreadsheets to ensure fidelity of use.	Classroom		
	tracked in spreadsheets to ensure fidelity of asc.	Teachers		
#10	Departmentalization of 5 th grade	Teachers	Master schedule	On-going
•	8,555			
#11	Monthly Goal team meetings	Math Goal team	Monthly agendas	On-going
		lead TBA		

Implementation Plan Quality Check:

What resources/budget needs do you have for the first cycle?

Time to inventory manipulatives and money to support manipulative needs

What professional development, if any, will be offered in cycle 1 to support the staff in implementing the approach?

District Math training Carrie and Ashley; PLC professional development

Determine the measures/data that will be used to determine the effectiveness of the first cycle approach by answering the following questions:

A. List the information or measures the team will	B. List the information or measures the team	C. List the information or measures the
use to determine if the approach was	will use to determine if the approach wasn't	team will use to determine what worked
implemented/completed? (Completion Data)	implemented correctly? (Fidelity of	and what didn't work? (Impact data)
	implementation data.)	
iReady data and trends, , PDSA pre/post test data,		I-ready data
Formative assessment data, K-2 data from 1 st	Lesson plans	K-2 1 st quarter math tasks

Page 18 Updated 061011

A Continuous Improvement Strategic Plan

quarter task	TS .		ady data 1 st quarte	er math task data				
S	Study – Analysis of data a	fter implem	nenting	an approach				
At the end o	of cycle 1, answer the following	questions ba	ised on th	ne data collected fro	om the identified i	measures ir	n boxes A, B, a	and C above:
3. What w know?	orked and how do you	4. What did know?	dn't work	-	3. Do you need a results and start p	-		as you look at your YesNo
	he answers in box 1 and 2 abov x and select "check" to check tl	•	and checl	which option best	describes what yo	ou will do ii	n your plan fo	r cycle 2 (double
goal. Target go	oal has been met and is changed oal not met but current plan is e rrent plan and repeat it for the r	effective so we		improvements to t	: met and informat	what didn't ion indicate	work as ident	ified in #2 above.
Α	Act – Revise or continue with implementation plan based on data analysis.							
•	our focus for cycle 2 (Identify ke g your approach for cycle 2, stat		or strategy	y)? If you are contir	nuing with the app	roach from	cycle 1, restat	te it here. If you
Step#	Cycle 2 List the specific steps y complete during the second cy			n(s) responsible for letion of the step.	Measure/Indicate (How will you know step is complete correctly?)	now if the	Start Date	End Date

Page 19 Updated 061011

A Continuous Improvement Strategic Plan

Implementa	tion Plan Quality Check:					
What resou	rces/budget needs do you have for cycle	2?				
If you ident	ified budget needs, what budget code wi	ll you use to meet the budget ne	eds for this cycle	e?		
If funding is	not available, list the steps from the imp	lementation plan that will addre	ess the funding g	ap.		
					_	
What profes	ssional development, if any, will be offer	ed in cycle 2 to support the staff	in implementing	the approach?	?	
Determine t	the measures/data that will be used to de	etermine the effectiveness of the	Cycle 2 approac	ch by answerin	g the follow	ving questions
A. List the i	nformation or measures the team will	B. List the information or meas	ures the team	C. List the info	ormation o	r measures the
use to deter	mine if the approach was	will use to determine if the approach wasn't		t team will use to determine what worked		ine what worked
implemente	ed/completed? (Completion Data)	implemented correctly? (Fidelity of		and what did	n't work? (Impact Data)
		implementation.)				
S	Study – Analysis of data after impl	ementing an approach				
At the end of	of cycle 2, answer the following questions	based on the data collected fro	m the identified	measures in bo	oxes A, B, a	nd C above:
1. What wo	rked and how do you know?	2. What didn't work and how d	•	•	•	al assistance as
		know?	-	-		tart planning for
			_	le 2?Yes _		
				m whom do yo		
Reflect on t	he data analysis for the year so far and ch	neck the option below that best o	describes your d	irection for the	2014-15 SI	Р.
Α	Act – Continue with the Target Goal or revise the Target Goal for next year.					

Page 20 Updated 061011

A Continuous Improvement Strategic Plan

	Overall goal has been met and School Improvement Plan focus will change for next year.					
Or						
Target goal has been met and is changed to a new target goal.						
Target goal not met but current plan is effective so we will continue current plan and repeat it for the 2013-14 SIP to take our work to						
sustaining.						
	continue current pla	an for 2013-14. We will make improvements	to the plan based on what didn't work through			
this year.						
Schedule your 2013-14 SI	P Coaching Ses	sion.				
	T	1				
School Name: Mt. Gilead	Year: 2014-16	Current NCLB Status:	Current ABC Status:			
	100.1. 2021. 20					
_						
D	n and the approa	ch				
P PLAN: Identify the ga	p and the approa	CII				
i i i i i i i i i i i i i i i i i i i			nd have a clear understanding of their part in			
Overall SMART Goal (Two year pr			nd have a clear understanding of their part in			
i i i i i i i i i i i i i i i i i i i			nd have a clear understanding of their part in			
Overall SMART Goal (Two year pr			nd have a clear understanding of their part in			
Overall SMART Goal (Two year pr			nd have a clear understanding of their part in			
Overall SMART Goal (Two year pr the event of a school crisis.	ojection): All the sta	aff at Mt. Gilead Elementary will have read a				
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi	ojection): All the sta	aff at Mt. Gilead Elementary will have read a	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi	ojection): All the sta	aff at Mt. Gilead Elementary will have read a	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi In order to meet your Overall Goal	ojection): All the sta	data and/or information you have about you	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi In order to meet your Overall Goal The most important area needs to	ojection): All the state on below using any , what is the most in be knowledge of wh	aff at Mt. Gilead Elementary will have read a	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi In order to meet your Overall Goal	ojection): All the state on below using any , what is the most in be knowledge of wh	data and/or information you have about you	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi In order to meet your Overall Goal The most important area needs to	ojection): All the state on below using any , what is the most in be knowledge of wh	data and/or information you have about you	ur performance.			
Overall SMART Goal (Two year pr the event of a school crisis. Data Analysis. Answer the questi In order to meet your Overall Goal The most important area needs to	ojection): All the state on below using any , what is the most in be knowledge of wh	data and/or information you have about you	ur performance.			

Page 21 Updated 061011

A Continuous Improvement Strategic Plan

Data Analysis. Answer the data analysis questions.								
What is contributing to your success in this area and how do you know? Our school is a safe place and students	4. What opportunities for improvement do you notice? (what are the gaps)	5. What seems to be the root cause of the problem and how do you know?6. (Are there any root cause issue						
and staff feel safe while here.	To coordinate a practice emergency drill with Mt. Gilead Police.	preventing affective deployment of the plan)						

Target SMART Goal (One year projection):

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)?

D	DO: Develop and Implement Deployment Pla	n			
Step #	Cycle 1 List the specific steps your team will complete during the first cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date
1	Staff will meet in a staff meeting to discuss each person respective responsibility and discuss any gaps in the plan.	Principal	Agenda, signed copy that they have read and understand their part	October, 2014	
2	If gaps are present they will be addressed and the plan revised and communicated as demonstrated by December, 2014.	Principal	Agenda, signed copy that they have read and understand their part	October, 2014	December, 2014

Page 22 Updated 061011

A Continuous Improvement Strategic Plan

	Each quarter the plan will be revisited by least once, with input from staff of any actions that need attention.		Documented in the ag and in the plan.	genda Quarterly ongoing	
4	Monthly fire drills	Principal, MGES teachers, staff , & students	Monthly fire drill repo county office	rts to Ongoing	
-	mentation Plan Quality Check: resources/budget needs do you have for th				
•	identified budget needs, what budget code ding is not available, identify the steps from	·	•	ıp.	
What	professional development, if any, will be o	offered in cycle 1 to support the	staff in implementing th	e approach?	
	mine the measures/data that will be used	,		••	ng

Page 23 Updated 061011

A Continuous Improvement Strategic Plan

S	Study – Analysis of data afte	er implementin	g an approach					
At the	At the end of cycle 1, answer the following questions based on the data collected from the identified measures in boxes A, B, and C above:							
5. What worked and how do you know? 6. What didn't work and how do you know?		3. Do you need any additional your results and start planning	•					
	ct on the answers in box 1 and 2 al he box and select "check" to chec	· ·	nd check which option bes	t describes what you will do in yo	our plan for cy	cle 2 (double		
goal.	Target goal has been met and is changed to a new target Target goal not met so we will continue current plan. We will make							
Α	Act – Revise or continue wit	h implementat	ion plan based on data	analysis.				
	nat is your focus for cycle 2 (Identif langing your approach for cycle 2, s		strategy)? If you are conti	nuing with the approach from cyc	cle 1, restate it	here. If you		
Step #	Cycle 2 List the specific steps you complete during the second cycle		Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date		

Page 24 Updated 061011

A Continuous Improvement Strategic Plan Implementation Plan Quality Check: What resources/budget needs do you have for cycle 2? If you identified budget needs, what budget code will you use to meet the budget needs for this cycle? If funding is not available, list the steps from the implementation plan that will address the funding gap. What professional development, if any, will be offered in cycle 2 to support the staff in implementing the approach? Determine the measures/data that will be used to determine the effectiveness of the Cycle 2 approach by answering the following questions A. List the information or measures the team C. List the information or measures the B. List the information or measures the team will will use to determine if the approach was use to determine if the approach wasn't team will use to determine what implemented/completed? (Completion Data) implemented correctly? (Fidelity of worked and what didn't work? (Impact implementation.) Data) S Study – Analysis of data after implementing an approach At the end of cycle 2, answer the following questions based on the data collected from the identified measures in boxes A, B, and C above: 1. What worked and how do you know? 3. Do you need any additional assistance as 2. What didn't work and how do you know? you look at your results and start planning for Cycle 2? ___Yes No From whom do you need assistance? Reflect on the data analysis for the year so far and check the option below that best describes your direction for the 2013-14 SIP. **Act – Continue with the Target Goal or revise the Target Goal for next year.** Overall goal has been met and School Improvement Plan focus will change for next year. Or... Target goal has been met and is changed to a new target goal. Target goal not met but current plan is effective so we will continue current plan and repeat it for the 2013-14 SIP to take our work to

Page 25 Updated 061011

A Continuous Improvement Strategic Plan

7. Continuous improvement out at 650 i i un
sustaining.
Target goal not met, so we will continue current plan for 2013-14. We will make improvements to the plan based on what didn't work through
this year.

Page 26 Updated 061011

A Continuous Improvement Strategic Plan

School Name: Mt. Gilead	Year: 2014-2016	Current NCLB Status:	Current EVASS Status: 2013-2014 Met
		4 out of 8 targets met: 50%	Expected Growth 2014-2015 Met Expected
			Growth

PLAN: Identify the gap and the approach

Overall SMART Goal (Two year projection): Mount Gilead Elementary will decrease discipline referrals by 10% each year over the next two years, resulting in a 20% reduction in discipline referrals.

Data Analysis. Answer the question below using any data and/or information you have about your performance.

Out of the 237 referrals received last year, 146 or 62% were from black students. 36 students were female and 64 students were male. The majority (115) of the incidents took place on the bus, next was fighting or aggressive behavior (35).

In order to meet your Overall Goal, what is the most important area that needs improving and why? First of all our staff needs to determine what types of incidents should be documented offenses needing the attention of the administrator. Also, the staff needs to reduce the number of referrals targeting Black males and females.

Data Analysis. Answer the data analysis questions.

1. What is contributing to your success in this area and how do you know?

Teachers desire to have classrooms that are safe and free from unnecessary interruptions.

Classroom norms and mission statements are posted in each classroom and are written and agreed upon by the students in each classroom.

2. What opportunities for improvement do you notice?

Teachers developing better classroom management skills.

Having clear, well defined expectations for students (behavior matrix).

3. What seems to be the root cause of the problem and how do you know?

Lack of clear, well defined expectations in the classrooms. The same can be said for behavioral expectations on the school bus. Students are not clear of what constitutes discipline referrals.

Page 1 Updated 061011

A Continuous Improvement Strategic Plan

Target SMART Goal (One year projection): Mount Gilead Elementary will decrease overall discipline referrals in the first year by 10%.

What will you do during cycle 1 to address the root cause identified in #3(Identify key approach or strategy you will implement during cycle 1 to move toward achieving your target goal.)?

Our key strategy will be to implement a behavioral matrix so students have clear understanding of the expectations of the school regarding their behavior; both in school and on the bus. Teachers and drivers will also have clear understanding of what constitutes a recordable offense.

D	DO: Develop and Implement Deployment Plan					
Step#	Cycle 1 List the specific steps your team will complete during the first cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date	
1	Design and approval of behavioral matrix.	John Beard, SIT, Teachers	Acceptance of SIT and faculty	On-going		
2	Professional Development on Understanding Severe Behaviors in children	John Beard	PD will be scheduled	January 2016		
3	Utilize the Student Assistance Team to discuss intervention strategies for teachers	Guidance Counselor, Teachers, John Beard	Regularly scheduled meetings scheduled by SAT Chair to include grade level representation	Nov 2015		
4	Building level PD with Behavioral Interventionist to offer behavioral strategies	John Beard, Guidance Counselor	Training Occurs with all staff attending	On-Going		
5q	Place monitors on buses to supervise students.	Transportation Dept., John Beard	Staff in place	On-going		

Page 2 Updated 061011

A Continuous Improvement Strategic Plan

Implementation Plan Quality Check:							
What resources/budget needs do you have for the	first cycle?						
Bus monitors, Professional Development	•						
If you identified budget needs, what budget code	will vou use t	o meet the budget	needs for this cycle	?			
, , , ,	•	J	•				
If funding is not available, identify the steps from the	e implement	ation plan that will	address the funding	gan.			
,, ,,,,				. 0			
What professional development, if any, will be off	ered in cycle	1 to support the st	aff in implementing	the approach?			
Training that discusses brain development, trauma	and science o	of child behavior.					
Determine the measures/data that will be used to	determine th	ne effectiveness of	the first cycle appro	oach by answering the	following questions:		
A. List the information or measures the team will	B. List the	information or mea	asures the team	C. List the information	n or measures the		
use to determine if the approach was	will use to	determine if the ap	pproach wasn't	team will use to dete	rmine what worked		
implemented/completed? (Completion Data)	implement	ted correctly? (Fide	elity of	and what didn't wor	k? (Impact data)		
	implement	tation data.)	•				
SIP will review incident data at the end of the year.		Discipline data taken from			from Powerschool		
·	Recording i	Recording incidents that did not meet the					
	_	criteria for recordable offenses.					
C							
Study – Analysis of data after in	plementing	g an approach					
At the end of cycle 1, answer the following question	ns based on	the data collected	from the identified	measures in boxes A, I	3, and C above:		
		rk and how do you		ny additional assistan			
_		•	-	•	•		
				. , .			
Reflect on the answers in box 1 and 2 above for cv	cle 1 and che	ck which option be	est describes what ve	ou will do in vour plan	for cycle 2 (double		
			,	, , , , , , , , , , , , , , , , , , ,	(
		Target goal r	not met so we will co	ontinue current plan. V	Ve will make		
	3-3-			·			
	so we will	<u> </u>	•				
Reflect on the answers in box 1 and 2 above for cycle 1 and check which option best describes what you will do in your plan for cycle 2 (double click the box and select "check" to check the box)? Target goal has been met and is changed to a new target goal. Target goal not met so we will continue current plan. We will make improvements to the plan based on what didn't work as identified in #2 above. Target goal not met but current plan is effective so we will Target goal not met and information indicates that we need to abandon the							

Page 3 Updated 061011

A Continuous Improvement Strategic Plan

continue current plan and repeat it for the next cycle. current plan and identify a new approach.								
Α	Act – Revise or continue with implementation plan based on data analysis.							
-	4. What is your focus for cycle 2 (Identify key approach or strategy)? If you are continuing with the approach from cycle 1, restate it here. If you are changing your approach for cycle 2, state it here.							
Step#	Cycle 2 List the specific steps your team will complete during the second cycle.	Person(s) responsible for completion of the step.	Measure/Indicator (How will you know if the step is completed correctly?)	Start Date	End Date			
Implementa	tion Plan Quality Check:							
What resou	rces/budget needs do you have for cycle 2?							
If you identified budget needs, what budget code will you use to meet the budget needs for this cycle?								
If funding is	not available, list the steps from the impleme	ntation plan that will addre	ess the funding gap.					

Page 4 Updated 061011

A Continuous Improvement Strategic Plan

What professional development, if any, will be offered in cycle 2 to support the staff in implementing the approach?							
Determine the measures/data that will be used to determine the effectiveness of the Cycle 2 approach by answering the following questions							
A. List the information or measures the team will		B. List the information or measures the tea					
	mine if the approach was	will use to determine if the approach wasn implemented correctly? (Fidelity of					
implemente	d/completed? (Completion Data)	implementation.)	and what didn't work? (Impact Data)				
S	Study – Analysis of data after imp	ementing an approach					
At the end o	of cycle 2, answer the following questions	based on the data collected from the identi	fied measures in boxes A, B, and C above:				
1. What wo	ked and how do you know?	2. What didn't work and how do you	3. Do you need any additional assistance as				
		know?	you look at your results and start planning for				
			Cycle 2?YesNo				
			From whom do you need assistance?				
Reflect on the	ne data analysis for the year so far and ch	eck the option below that best describes yo	ur direction for the 2014-15 SIP.				
Α	Act – Continue with the Target Go	al or revise the Target Goal for next ye	ear.				
Overall g	oal has been met and School Improveme	nt Plan focus will change for next year.					
Or							
☐ Target goal has been met and is changed to a new target goal.							
Target go	oal not met but current plan is effective so	we will continue current plan and repeat it f	or the 2013-14 SIP to take our work to sustaining.				
Target go	oal not met, so we will continue current p	an for 2013-14. We will make improvements	to the plan based on what didn't work through				
this year.							

Page 5 Updated 061011

Mount Gilead Elementary School School Improvement Team Members 2015-2016

School Improvement Plan Assurances Sheet Montgomery County Schools

7
₫
뒨
S
3
8
or y
£
t Plan
4
Ξ
ne
e
Ĭ
du
Ξ
7
Š
ਹ
S
þ
<u>t</u>
#
允
ttac
Ħ
7
Ē
ď
te, a
date, a
ı, date, a
gn, date, and attac
sign, date, a
S. Sign
S. Sign
S. Sign
e items, sign
e items, sign
e items, sign
e items, sign
S. Sign
assurance items, sign
ng assurance items, sig
assurance items, sign
owing assurance items, sig
llowing assurance items, sig
owing assurance items, sig
ne following assurance items, sig
ollowing assurance items, sig
e the following assurance items, sig
ne following assurance items, sig
plete the following assurance items, sign
omplete the following assurance items, sig
plete the following assurance items, sign
omplete the following assurance items, sig

1. The School Improvement Team and the School Improvement Plan for Mt-Gi]ead Ecrner far. meet all oft in North Carolina General Statute 115C-105.27. 2. This School Improvement Plan is for school year(s) 2013-2014. 3. The members of the School Improvement Team and their position title are included with this plan. 4. All prioritized gaps have been addressed in this plan. 5. Staff development plans have been included in this plan. 6. Waivers have been included in this plan. 7. All eligible staff members were given the opportunity to vote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to vote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 7. All eligible staff members were given the opportunity to rote on the School Improvement Plan by means of secret ballot on The results of the vote were as follows: 8. For Title I Schoolwide Schools ONLY: 8. For Title I Schoolwide Schools ONLY: 8. Staff and the School Improvement Plan by means of Schools Improvement Plan by means of Schools Improvement Plan by Marchan Plan by Marchan Plan	Signature of School Improvement Team Chairperson
--	--